

EUROPEAN NEWS

EC attacks US trade 'time bomb'

By William Dulforce in Geneva

THE NEW US Trade Act was a time bomb which could blast apart the whole multilateral trading system...

Washington to exercise its discretion. He acknowledged that Mr Clayton Yeutter, the US Trade Representative...

intellectual property rights. He criticised the automatic triggering of new export enhancement programmes...

under Gatt if they were affected by the act's provisions. In rebuttal Mr Michael Samuels, the deputy US trade representative...

Italians concerned over influence in EC

By John Wyles in Rome

GROWING concern that Italy's international influence is not increasing with her economic weight is sparking the first debate within and between the political parties over the country's choice of nominees...

ANTI-MAFIA MAGISTRATES RECONCILED

MR Giovanni Falcone, Sicily's celebrated anti-Mafia magistrate, has withdrawn his request for a transfer out of Palermo following the support expressed for him last week by the Italian magistracy...

the crisis caused by Mr Falcone's highly damaging public row over working methods with Mr Antonio Meli, Palermo's chief inquiring magistrate...

and strengthened. Mr Meli had allegedly sought to end the pool's monopoly of Mafia investigations and to require its members to take on non-related work...

Italian cabinet adopts budget targets

By John Wyles in Rome

THE ITALIAN Cabinet last night adopted 1989 budget targets which will cut L34,000bn (\$21.5bn) off the underlying public sector deficit through increased revenues and spending cuts...

Brussels and partly some dissatisfaction with the impact of past and present Italian commissioners. Little criticism is directed at the current senior Italian Commissioner, Mr Lorenzo Natali...

If he did so, he might turn to Mr Renato Ruggiero, former director general of the Foreign Ministry and Italian permanent representative to the EC...

aging director of the Fiat Group, said that while Italian public spending as a percentage of domestic product might be broadly in line with the rest of Europe, the resulting services were not comparable in quality, efficiency or reliability...

French left face test in cantonal elections

By Ian Davidson in Paris

THE FRENCH Socialist government of Mr Michel Rocard faces its first test of voter approval since the general elections in June, with the opening round of the cantonal elections which take place on Sunday...

showing of the extreme right-wing National Front. Mr Jean-Marie Le Pen, the party leader, caused a nationwide shock when he won more than 14 per cent in the first round of the presidential election...

party representatives stick to that ruling. The main anxiety of the opposition parties is that their built-in advantage will be undermined by a low turnout. In the last two cantonal elections, around a third of the voters stayed away from the polls, and this time the abstention rate could be even higher...

taken against the reassuring background of revised official forecasts by the Budget Ministry of a growth rate this year of 3.5 per cent against an earlier estimate of 2.8 per cent. Expectations for next year are based on a 3 per cent growth rate, an inflation rate of 4 per cent, a further 1 per cent rise in employment and a current account in broad balance...

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Since then they have taken over many of the local decision-making powers previously exercised by the departmental Prefets, with responsibility for roads, housing and education. As a result, the political interest of the elections revolves around the balance of power within each Council General and the election of its president...



Gonzalez: 'lively argument'

Thatcher in appeal on EFA future

By Peter Bruce in Madrid

MRS Margaret Thatcher, the British Prime Minister, appealed to Spain last night to confirm its participation in the four-nation consortium planning to build the £22bn European Fighter Aircraft.

Spain has delayed joining the EFA's development phase, citing a lack of funds. There are fears among the other partners that it may try to reduce its planned participation from 13 to 9 per cent. Britain and West Germany each have 33 per cent of the project and the Italians 21 per cent.

Bonn to press ahead with arms competition plan

By David Marsh in Bonn

THE West German Defence Ministry is pressing ahead with proposals to increase international competition in European armaments procurement procedures. This is partly a consequence of the ministry's wish not to become over-dependent on a single supplier after the planned link-up between Daimler-Benz, the motor group, and Messerschmitt-Bölkow Blohm, the aerospace company.

Kostroma goes without meat as Soviet towns suffer

By Quentin Peel in Moscow

THERE is no meat rationing in the Soviet provincial town of Kostroma. There simply is no meat to buy. Nor is there much milk or sour milk products, and supplies of the local cheese are reserved for invalids and war veterans only.

the neighbouring town of Yaroslavl to find carp they can't buy there. The sorry story of a Soviet provincial town and its food supplies was told at a conference of the All-Union Marketing Research Institute, and reported this week by the newspaper Moscow News.

huge sums are spent on the milk-run helicopters. Yet Kostroma is supposed to be an agricultural region, and therefore sends one-third of its meat produce to the rest of the Russian republic. The result is that the inhabitants of Kostroma eat 20 kilos less meat per head per year than their neighbours.

Uncertainty deepens over Rafale project

By Ian Davidson in Paris

UNCERTAINTIES over France's planned high technology Rafale combat aircraft programme, which was aimed last week by Mr Michel Rocard, the Prime Minister, at devastating effect, have again hit the headlines with the publication of the conclusions of a parliamentary report on the controversial project.

defence budget. Mr Jean-Pierre Chevènement, the Defence Minister, declared that the programme was "essential for our defence", and that its financing would be continued in line with previous commitments. The Rafale was launched, with initial development contracts, by the previous conservative government before the Presidential elections.

Court rules against Paris on N-plant. THE French Government was yesterday found guilty under European Community law of failing to provide adequate advance notification of its plans to bring on stream the nuclear power plant at Cattenom, near the Luxembourg border.

Setback for Strasbourg

By William Dawkins in Brussels

THE French Government's hard-fought right to play host to the European Parliament's plenary sessions in Strasbourg has received a serious legal blow. The European Court of Justice yesterday ruled that the Assembly's 518 members should be allowed to hold at least some full meetings in Brussels, though they should be still obliged to hold their regular monthly sessions in the northern French city.

Spelling out next year's other European countries at an informal meeting earlier this month in Avignon, France. Defence ministers from the 12 European members of Nato which belong to the Independent European Programme Group are expected at their next meeting in Luxembourg on November 9 to endorse proposals to open up the fragmented and secretive European market for armaments.

It is still the subject of tough discussions between Daimler-Benz and the Bonn government, focusing not only on the financial risks of MBB's participation in the Airbus airliner project but also on other corporate and management details.

THE OECD REPORT ON EMPLOYMENT PROSPECTS

Job vacancies rise due to skill mismatches

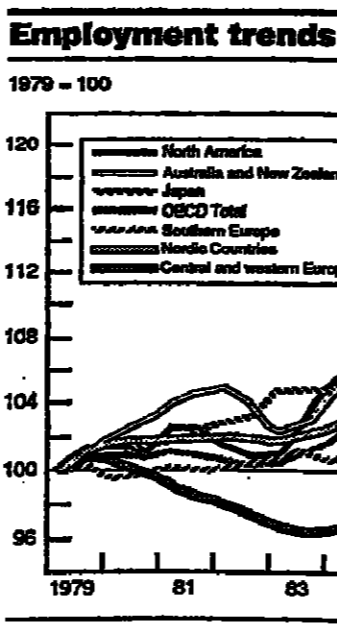
By John Gapper

FALLS in unemployment in several European countries in 1987 were accompanied by significant increases in levels of unfilled vacancies and the re-emergence of actual labour shortages due to skills mismatches.

previous year. Europe's 1 per cent employment growth was the best since 1973, and significantly faster than the long-term trend of 0.3 per cent. Job growth in southern Europe was particularly strong. In Spain, the continuous decline from 1975 to 1985 was reversed and a growth of 2.3 per cent in 1986 was followed by a growth of 3.2 per cent in 1987.

Other factors are the fall in the number of young people and lower youth wage rates. Although the participation of women in the workforce has increased substantially and will grow further, the report says their contribution is not fully developed. Policy changes such as increases in child-care provision could help this.

Unemployment is said to persist as a serious labour market problem in many OECD countries. Countries including Belgium, France, the Netherlands and the UK have recently undertaken big initiatives in this area.



The OECD's 1988 Employment Outlook says unemployment is lower than seemed likely a year ago. However, although there may be a further fall in 1989 in North America, no further improvement is expected in Japan and Europe.

Growing role for working women

By John Gapper

A RAPID growth in women's participation in labour forces in all OECD countries except those in Southern Europe over the past 20 years reached the stage in 1987 where women in the Nordic countries participate almost as much as men.

Women aged 25 to 44 have registered substantial increases in their share of total female employment, and the pattern is expected to continue, with some declines among younger and older cohorts of women in several countries.

Jobs from men, both according to occupations and their employment status. Women tend to represent a high proportion of clerical and service employees, but projections of increases in women's participation rates depends on the assumptions that families will be able to resolve the "double burden" of child rearing and paid employment, and jobs will become available.

AMERICAN NEWS

Bush's second Boston visit jolts Dukakis

By Stewart Fleming, US Editor, in Washington

MR JAMES BAKER and his team at the head of Vice-President George Bush's campaign pulled off another coup yesterday. They have left the opposition camp flummoxed and highlighted an issue which Mr Bush may turn to his advantage on Sunday night when he has his first television debate with Mr Michael Dukakis, the Democratic candidate.

Iraq hints tough line on gas war sanctions

By Nancy Dunne in Washington and Victor Mallet in London

IRAQ hinted yesterday that it would retaliate against any international sanctions over its reported use of chemical weapons against Kurdish rebels, while the US Congress moved towards using such sanctions to prevent chemical warfare.

Asked about Iraq's response to a range of sanctions being considered by Congress, Mr Saddam Hammadi, Iraq Minister of State for Foreign Affairs, said in London his government would take proper measures in return.

Fear plays a vital role in Chile vote

Robert Graham on a campaign to win undecided voters in the presidential plebiscite

IN the wide pedestrian thoroughfares of downtown Santiago, the street-sellers are touting an unfamiliar kind of merchandise. For the first time in 15 years Chileans can publicly buy badges, T-shirts and even lighters with a political slogan against the military government of General Augusto Pinochet.

ochet supporters and the 16-party coalition organising the vote against him accept that the undecided hold the key. The existence of this block of undecided voters explains why both sides can talk so confidently of winning. Both believe they can capture the floating vote.

populous Santiago is predominantly anti-regime, that rural areas are pro-Pinochet and that the female vote is predisposed towards the general.

being conducted as a psychological warfare exercise by military personnel rather than a political campaign. The television spots begin with footage of riots and bomb damage and then the screen is gradually obliterated by dripping red blood before switching to the other Chile: a joyful chorus chanting 'Yes.'

not been altered to take account of the election - that would be irresponsible," commented a senior government official.

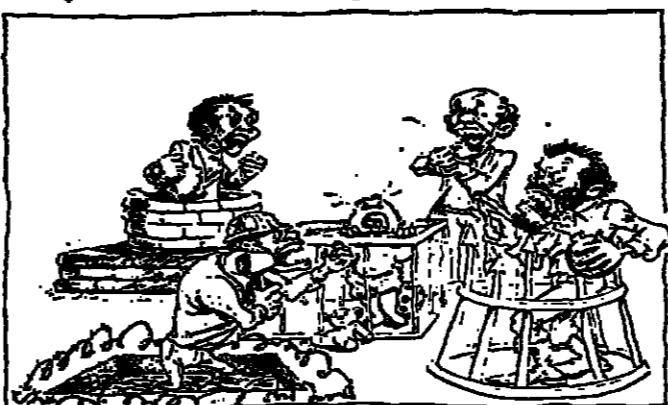
However, some well-timed hand-outs might have convinced the large number of people who have yet to benefit from economic growth that salvation is round the corner - as indeed the Government is claiming. Instead, the tough daily grind for significant sections of the middle and working classes is liable to go against Gen Pinochet.

Given that political activity has been repressed for so long, the political parties have managed to retain a remarkable hold over their public meetings.

Under pressure from the legal opposition, the Manuel Rodriguez Front, the underground leftist guerrilla group, has announced a suspension of its activities for the duration of the plebiscite. The powerful Communist Party, which has long refused to vote in the plebiscite, is backing the 'No' campaign from a discreet distance.

Leading figures organising the 'No' campaign are convinced that if Gen Pinochet detects the mood is swinging against him, he is capable of violence. This would make the point to the undecided that it is either him or chaos.

The running is still open, but in a country which has so ardently embraced the free market model the street sellers in Santiago may have the indicator. They are selling more 'No' badges.



Chilean government propaganda warning of the disharmony which a 'No' vote could sow in the family and in society

with the pro-Pinochet campaign. Gen Pinochet has said on more than one occasion that the floating vote will go to the perceived winner, and his campaign slogan plays up to this: "Chile, a winning country." The opposition, with more reputable polling methods, believes it will win 55 per cent on a conservative estimate of the floating vote.

Even his supporters privately acknowledge the success of the opposition's slickly produced 15-minute daily television slot. The theme skilfully destroys the psychological resistance to voting 'No' and stresses the need to forget hatred and divisions in society. The spots are fast moving, breezy, modern and politically astute.

Shevardnadze and Shultz in chemical arms talks

By Lionel Barber in Washington

MR EDUARD Shevardnadze, Soviet Foreign Minister, carrying what he said were new proposals on chemical weapons and strategic weapons, opened two days of talks yesterday with Mr George Shultz, US Secretary of State.

The talks were expected to produce only modest progress because of the immensity of the US presidential election in November.

The modest expectations were contrasted with previous meetings of his with Mr Shultz, when both men wrestled to bridge last-minute differences on the INF treaty to eliminate medium-range nuclear missiles. It was ratified this year.

nuclear weapons arsenals before President Ronald Reagan leaves office next January. The absence from the current meeting of Marshal Sergei Akhromeyev, chief of the Soviet general staff, who has played an important role in previous superpower summits, further indicated that central disputes over the US Strategic Defence Initiative and START are unlikely to be resolved.

Li-Gen Colin Powell, White House National Security Adviser, said the Administration would be willing to consider any new Soviet chemical arms proposal, but the US would not favour a bilateral pact to ban superpower production of the chemical weapons. He said proliferation was the problem. The US recently accused Iraq of using poison gas against Kurds.

over weapons use.

If he could not certify that Iraq was giving up the practice, then all credits and credit guarantees would be denied, Iraq all imports would be banned and diplomatic relations would be downgraded.

The House bill is a milder version of one already passed by the Senate. In the view of a State Department spokesman, the mere threat of new sanctions would encourage negotiations.

With the State Department urging caution, opposition to the stronger Senate sanctions has been rising in the House. The farm lobby is worried about what has become a \$1bn annual market for US grains and rice, and there are fears that sanctions would cause Iraq to default on the nearly \$2bn in credits already extended by the US.

Peru begins to thaw its brief price freeze

By Veronica Baruffati in Lima

THE PERUVIAN government, under growing domestic pressure, has started to retreat from the economic measures it announced this month.

Mr Abel Salinas, Finance Minister, announced late on Wednesday corrections to the anti-inflationary plan disclosed on September 6. These included a thaw in the price freeze.

The original plan had demanded that prices for all products be set within 10 days

and then frozen for 120 days. Prices will now be allowed to rise to what is called a realistic level, except for those of basic commodities, whose prices will remain subsidised and frozen for 120 days.

Mr Salinas, explaining that this was the result of a first evaluation of the anti-inflationary measures, promised there would be no alterations in petrol prices, exchange and interest rates, nor in the minimum legal salary established on September 6.

Mutiny spreads among Haitian soldiers

HAITIAN soldiers who toppled President Henri Namphy last weekend have continued against more commanders, and civilians are rallying to join the uprising. AP reports from Port-au-Prince.

Coup leaders who put Li-Gen Prosper Avril in power have demanded that he institute democratic reforms. Mutineers were rounding up agents of the Bureau of Criminal Investigations and leaving them at army headquarters in Port-au-Prince before cheering crowds, local radios reported.

Argentina may let private funds into public sector

By Gary Mead in Buenos Aires

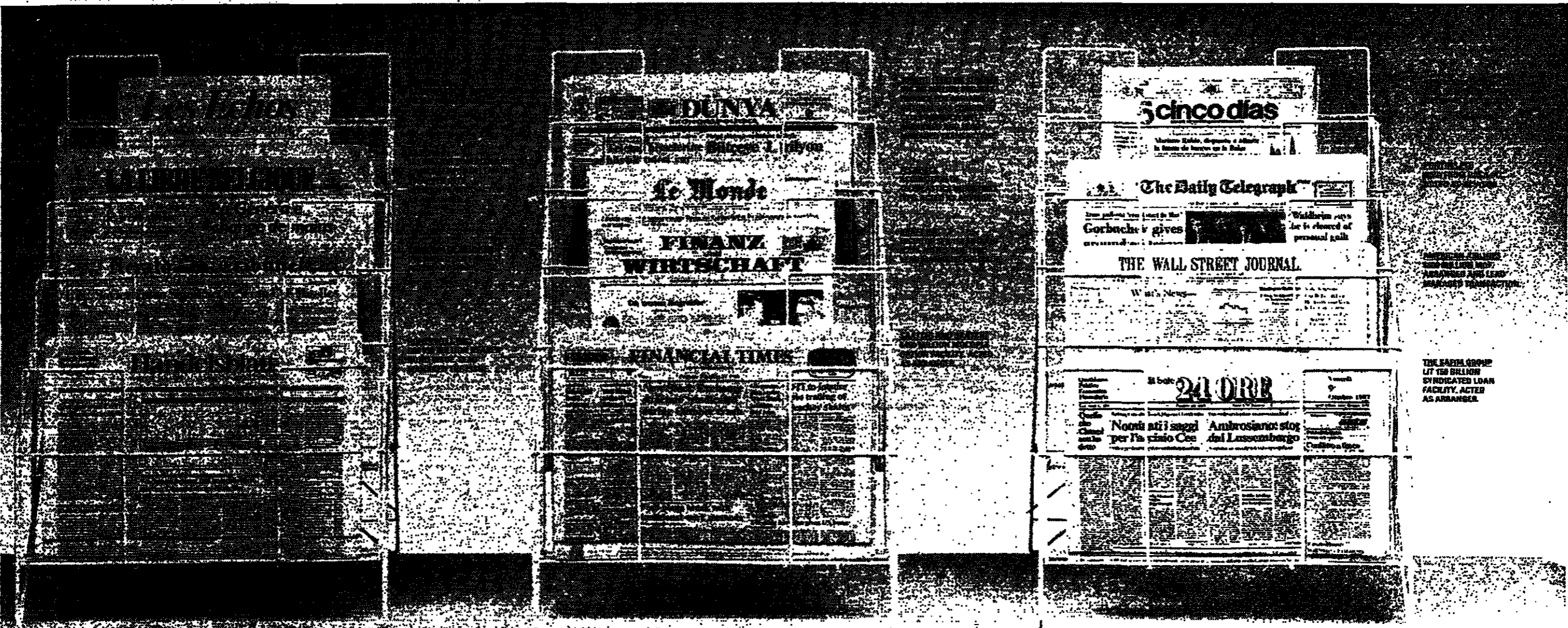
THE Argentine Government has announced its intention to introduce a bill to allow private capital into state-owned enterprises.

Mr Horacio Lovozov, head of the Public Works Board, said the draft law will be presented to Congress next week.

Motives for a change have been highlighted recently by negotiations to sell 40 per cent of two state-owned enterprises to foreign companies. Scandinavian Airlines Systems (SAS) recently agreed to buy part of

Aerolineas Argentinas, and the Spanish telephone company Telefonica proposes to take a similar stake in Entel, the telecommunications body.

Under current Argentine law, both deals - and similar ones planned for railways, shipping and other entities - require congressional approval. Such approval has not been given yet for the SAS purchase because the Peronist opposition majority in the Senate adamantly opposes it, being also likely to fight the new bill.



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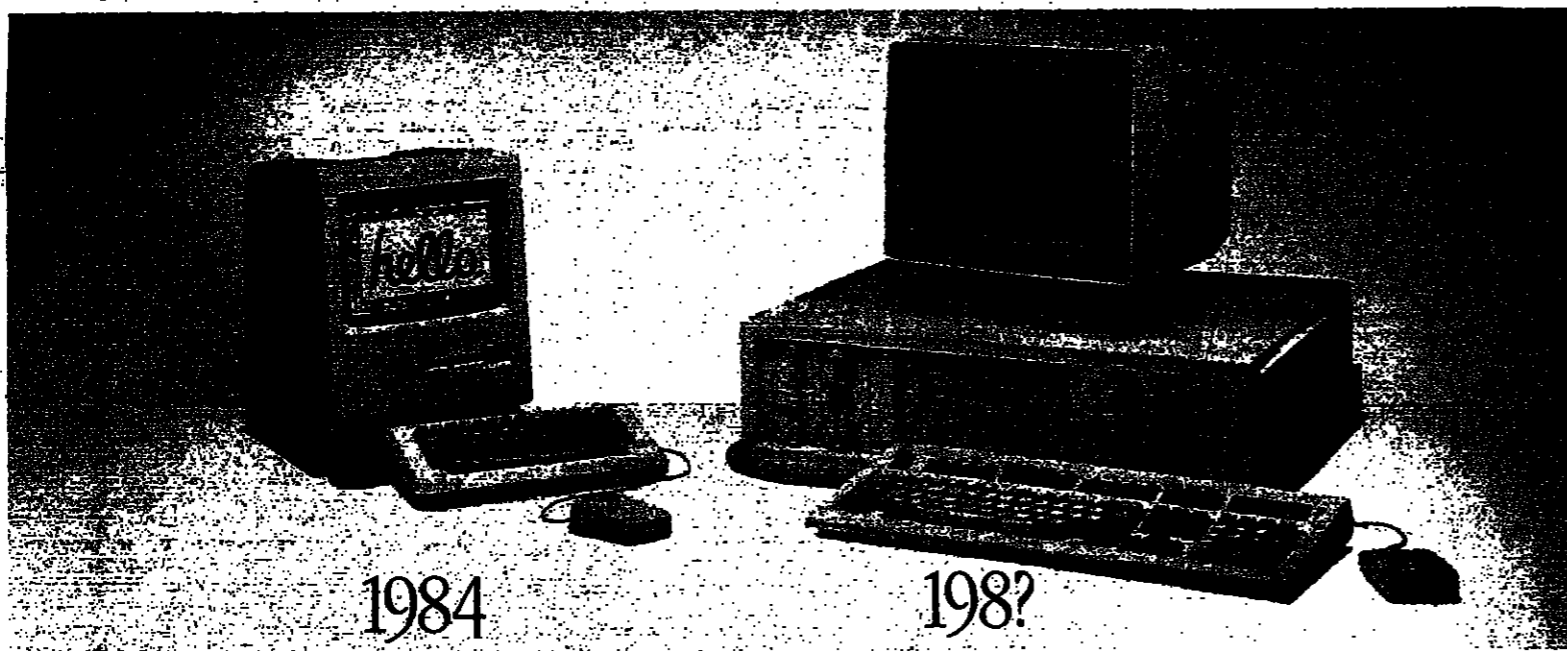
So instead of talking to people who could only give half the answer, call Chase for the total financial solution. And get a banking service that's making news everywhere.



What our competitors hope to do tomorrow, Apple did yesterday.

Apple Computer actually set the ball rolling in 1977 when we created the very first personal computer

have recently adopted the same size. DeskTop Publishing was created by us in the following year to help businessmen produce



professionally printed documents in-house. Low-cost networking also saw the first light of day in 1985 when we introduced AppleTalk™. This gave Macintosh computers the ability to talk to each other as well as with peripherals. Nothing could be simpler, you just plugged one cable into another to open the dialogue.

In 1984 we created another first with our launch of the Macintosh™ personal computer. Our competitors then, and now, could only greet it with a blank stare. Macintosh, rather than using computer jargon, used easily understood words and symbols such as files, folders and menus which, with the help of a mouse, speeded and simplified operating.

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Another innovation in '84 was our pocket-sized 3½" disk. We're flattered to note the number of other manufacturers who

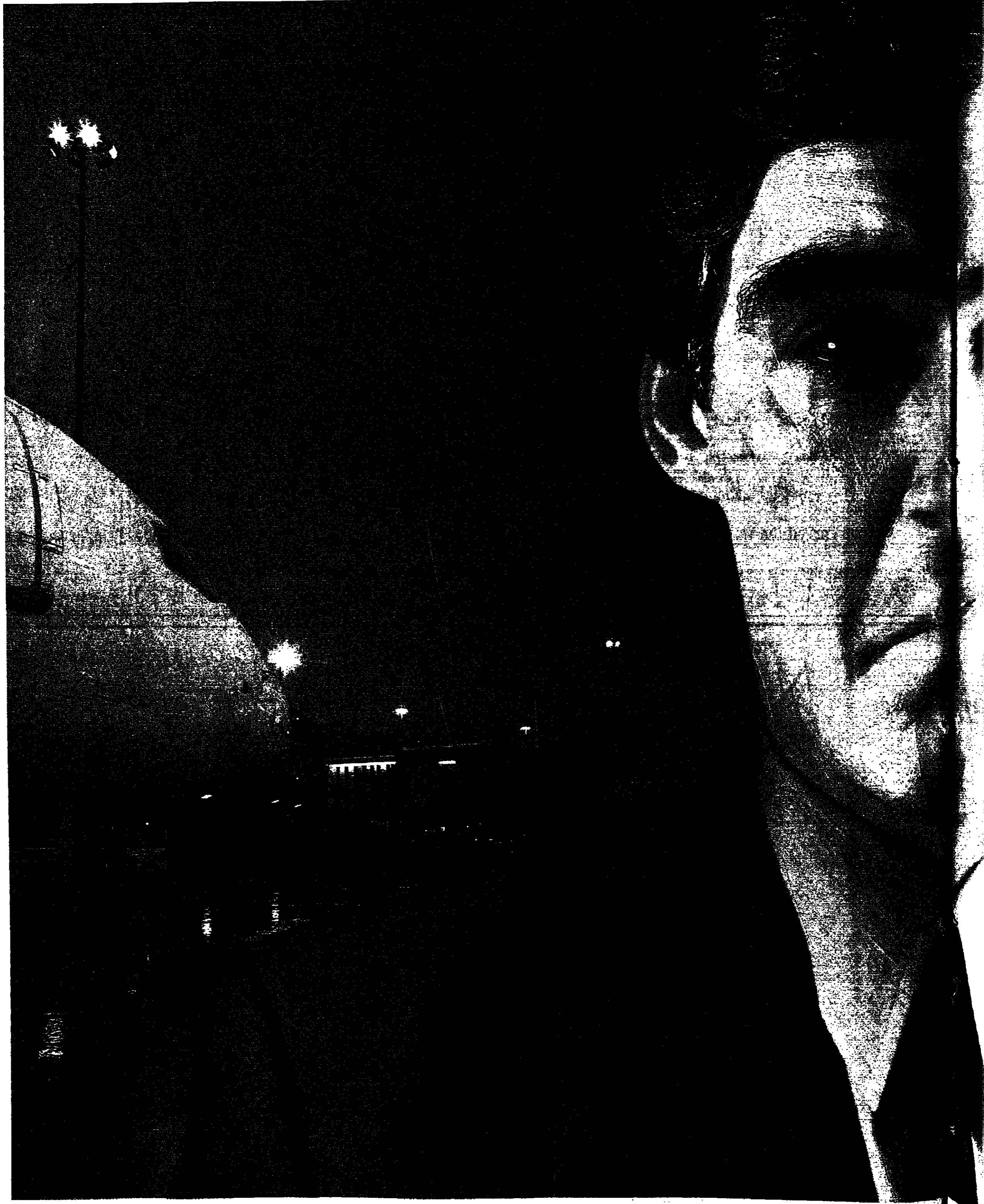
Consequently, we've grown to become the largest dedicated manufacturer of personal computers in the world. To discover more about Apple Computer dial 100 and ask for Freefone Apple.

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WORLD TRADE NEWS

US and EC face crisis over meat hormones

By David Suchan and Peter Montagnon in Brussels

NEW ADMINISTRATIONS in Washington and Brussels next January are likely to have to cope with an immediate crisis in trans-Atlantic trade relations over the likely ending of US hormone-produced meat imports into the European Community...

Gatt postpones decision on US import curbs

By William Dullforce in Geneva

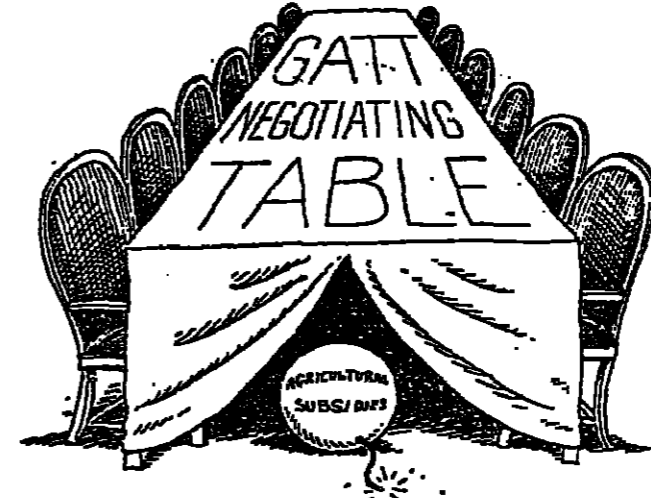
THE EUROPEAN Community yesterday lost a skirmish in its trade battle with the US when the council of the General Agreement on Tariffs and Trade postponed a decision on its complaint against some of the long-standing US import curbs...

Clues to what the Trade Bill really means

Nancy Dunne reports on the guide produced by the US Chamber of Commerce

TO CORRECT many of the misunderstandings and apprehensions surrounding the 1988 Trade Bill, the US Chamber of Commerce has printed the first comprehensive guide through its multi-title provisions...

trading partners can no longer operate on "a business as usual" basis in matters of trade policy as the US intends to more aggressively assert its legitimate trade rights in the international arena...



established and retaliatory options are specified. But in the end, the guide explains, the President is not forced to act. He is only asked "to take whatever actions he deems appropriate and most likely to achieve the negotiating objectives for that individual country..."

the "fast-track" approval procedure contained in the legislation, Congress may only vote to approve or disapprove accords. What is not understood is that the President could lose that fast-track authority at any time, according to the chamber analysis...

The guide follows a previous success by the chamber which produced the first and most widely sought "side-by-side" comparison of the House and Senate versions of the trade bills. It was favoured by journalists, lobbyists and even Congressional staffers in the months of the bill's negotiation...

The Omnibus Trade and Competitiveness Act of 1988: A Straightforward Guide to its Impact on US and Foreign Business. Order from International Division, US Chamber of Commerce, 1815 H St., N.W., Washington, D.C. 20082. Telephone: 202-463-5460. Cost: \$35 (members) \$40 (non-members).

Belgium seeks credit changes

By Peter Montagnon, World Trade Editor, in Brussels

OFFICE NATIONAL du Ductoivre (OND), Belgium's official export credit agency, is negotiating a change in its statutes which will allow it to undertake pan-European business once the single European market comes into force in 1992...

ject itself to taxation. However the changes were needed if OND was to face the increasing competition expected to hit the export credit market in 1992...

ECGD, Britain's state agency, earlier this month unveiled plans for a study of its operations which could lead to a recommendation to hive off part of its operations to the private sector...

Toyota launches joint equity venture in Taiwan

By John Elliott in Taipei

TOYOTA HAS this week become the fourth Japanese motor company to launch an equity-based joint venture in Taiwan, where the booming economy has led to a rapid expansion of the automobile market in the past couple of years...

from the US and Europe. So some Japanese manufacturers, including Honda, import indirectly, especially from the US. But the new interest among motor manufacturers in taking an equity stake follows Japan's reassessment of its global motor manufacturing strategy...

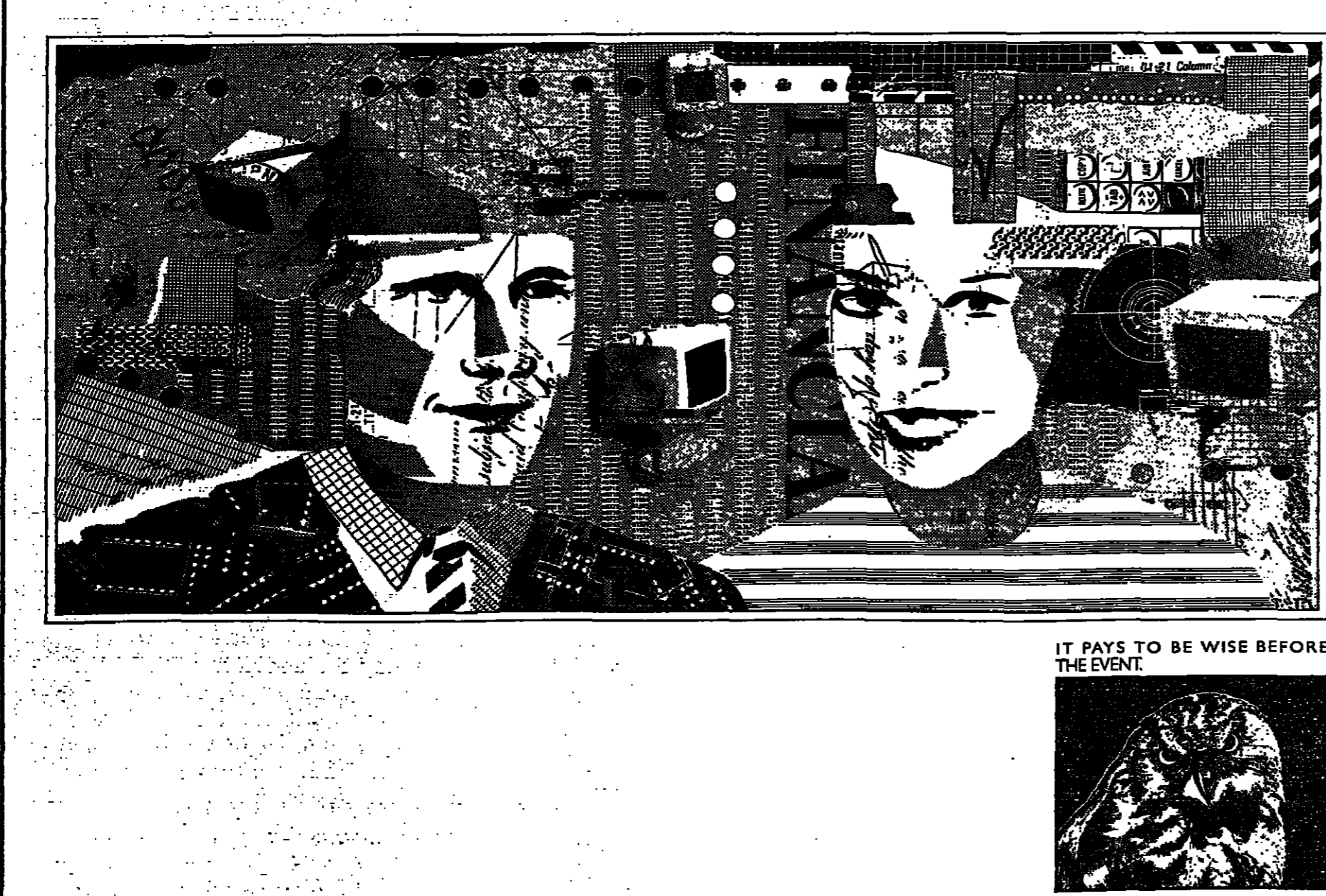
Australia wins Intelsat management contract

By Chris Sherwell in Sydney

AUSTRALIA'S Overseas Telecommunications Commission yesterday won the contract for the management of Intelsat's satellites over the Indian and Pacific Oceans for five years from 1991, with an option available to Intelsat of extending it another five years...

Though less important than Airbus in economic terms, the hormone issue has a fixed deadline, four months away. By contrast, EC and US officials do not expect any real progress on Airbus, given that decisions on the German component of Airbus - MBB is the target of a Daimler-Benz takeover - are likely to come too near to the US elections in November for the US to make a substantive response until a new administration takes power in Washington...

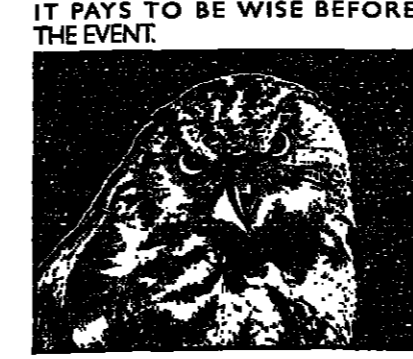
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UK NEWS

British Steel tax loss to be limited on privatisation

By Philip Coggan

BRITISH Steel will not retain all of its accumulated £1.87bn of tax losses when it is privatised, Lord Young, Trade and Industry Secretary, announced yesterday.

The state-owned steel producer is expected to be the subject of a £2m stock market flotation in November. The company's years of accumulated losses meant that the balance sheet had to be restructured before flotation.

Had British Steel kept all its tax losses, it would not have needed to pay tax for several years. In the event only £171m of tax losses will be retained although the company will benefit from substantial capital allowances which should keep its tax charge well below the normal 35 per cent level for some time. However, a deficit of around £642m on the group's profit and loss account, result-

ing from past losses, will be written off so that the company will be able to pay dividends to shareholders.

British Steel is not being required to carry additional debt, as British Gas was when it was privatised in 1986. The decision not to load British Steel with debt but to leave it with its existing £303m of borrowings was widely expected in the City. The more robust the group's balance sheet, the more attractive it will appear to investors.

No new capital will be raised for the company in the flotation. The Government considers that British Steel is generating sufficient funds to finance its investment programme.

The revised capital structure is understood to have the approval of the European Commission.

British Steel is less immediately attractive to the City than some of the early privatisation issues, which had strong profits records and operated in stable markets.

Although the company made profits of £410m last year - its third successive year in the black - investors will need little reminding of the huge deficits incurred in the early 1980s. British Steel still merits a place in the Guinness Book of Records for the largest corporate loss - £1.78bn in 1979/80.

Charles Hodgson adds: Mr Bryan Gould, Trade and Industry spokesman for the opposition Labour Party, described the plans as "another instance of a public enterprise's books being adjusted to make it attractive to the market" in which the taxpayer had drawn "the short straw".

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Three Czech envoys given 14 days to leave Britain

By Robert Mautner, Diplomatic Correspondent

THREE Czechoslovak diplomats were yesterday expelled from Britain for "engaging in activities incompatible with their status," bringing to seven the number of foreign envoys ordered to leave the country within the last month.

The action by the Foreign Office marks a toughening of the British government's attitude towards foreign diplomats who have shown an increasing tendency lately to ignore both the law of the land and the rules governing their diplomatic immunity.

The expulsion of Captain Bedrich Kramer, Assistant Military and Air Attache, and embassy clerks Vlastimil Netolicky and Pavel Moudry, comes on the eve of a sharp warning due to be delivered today by Mr Tim Eggar, Foreign Office Minister, to foreign diplomats in Britain about the need to respect the rules of diplomatic behaviour.

"Engaging in activities incompatible with their status" is the customary diplomatic euphemism for spying. The three envoys have been given 14 days to leave the country, which is considerably more generous than the 24 hours given to the Cuban and Vietnamese diplomats who suffered a similar fate two weeks ago.

Ten days ago, the Foreign Office expelled the Cuban Ambassador, Dr Oscar Fernandez-Mell, and a junior Cuban envoy and suspected intelligence agent, Mr Carlos Medina Perez, after the latter had fired a pistol outside his London flat at a group of people who had been following him. On the admission of the police, these included British security agents, while the Cubans

claimed that a former Cuban diplomat who had defected to the US, was also one of the party and was injured by the shot fired by Mr Perez.

The Cuban incident followed hard on the heels of the expulsion of Mr Tran Van Hung, a Third Secretary at the Vietnamese Embassy, who had pointed a loaded revolver at a group of demonstrators outside the embassy building. A Tunisian diplomat was also ordered to leave Britain last week for failing to pay parking fines.

The Czech Ambassador, Mr Jan Fidler, who was summoned to the Foreign Office yesterday to be told of the expulsion of three of his diplomats, was informed that Britain continued to attach importance to the future expansion of contacts with Czechoslovakia. But Sir Geoffrey Howe, the Foreign Secretary, said the Government was not prepared to tolerate the sort of activities in which the three diplomats were engaged.

A Foreign Office spokesman denied that these activities had anything to do with the supply of Semtex explosives by Czechoslovakia to the Irish Republican Army. Only last month, the Czech authorities, in what was seen in London as a conciliatory gesture, agreed to do what they could to control the supplies of these explosives and said that they had never knowingly provided them to anyone with terrorist connections.

The spokesman also declined to comment on whether there was any connection between the expulsions and the arrest earlier this year of Erwin van Haarlem, an art dealer accused of spying and believed to be a Czechoslovak citizen.

Employers urged to act on inner city decline

By Hazel Duffy

AN ESTIMATED £50bn should be spent on Britain's decaying urban areas to prevent them being trapped in a spiral of further decline, according to a Confederation of British Industry report published yesterday.

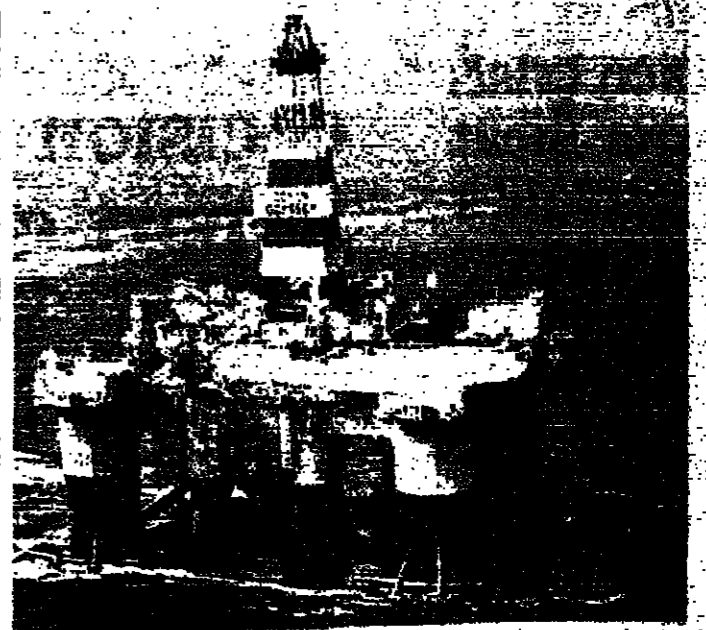
The report, by a group of top businessmen chaired by Mr Tom Frost, group chief executive of National Westminster Bank, is the first response from the private sector to the Government's challenge to business to play the major part in reviving the inner cities.

The perils of business ignoring the ball put in its court by the Prime Minister are outlined in the report. It warns that many of the factors which created an underclass of people in some cities in the US are already present in inner London and other cities such as Newcastle, Glasgow and Liverpool.

It is implicit in the report is that companies have not yet responded on anything like the scale which is needed.

The CBI urges businessmen to set up teams which will work with local government and other interested bodies in drawing up an "agreed vision" for their cities and towns, identifying "flagship projects which will break into the cycle of decline", and create a property market in the inner cities.

Advice on setting up teams - already working in Newcastle, Birmingham and Sheffield - will be available from a forum to be chaired by Sir Hector Laing, chairman of Business in The Community, and include Mr Frost and Mr John Banham, CBI director general.



The Ocean Odessey operated by Arco

N Sea crew rescued from oil rig blaze

By Max Wilkinson and Louise Kehoe

ONE MAN was missing last night after fire engulfed a North Sea drilling rig, apparently after a blow-out and an explosion.

The crew of 67 abandoned the semi-submersible rig, Ocean Odyssey, in the central part of the North Sea and all but one were rescued.

Atlantic Richfield, the Los Angeles-based oil company which had chartered the exploration rig from Odeco, said yesterday that the cause of the accident was uncertain.

A spokesman for the company said the drilling platform was carrying out oil exploration in the North Sea some 130 miles east of Aberdeen. It was not a production platform and was considerably smaller than the Piper Alpha platform, which exploded with a loss of 167 lives 10 weeks ago.

"We don't yet know what caused the explosion and fire," the Arco spokesman said. "We know that there is a gas flow at the surface but we have not determined whether the gas caused the explosion, or whether it occurred as a result of the explosion."

Costguards said that all the men rescued were believed to be unhurt. A search for the missing man is continuing. Evacuation of the rig was orderly, Arco said.

The rig was exploring 15 miles south-east of the Monroese Field, where the accident happened.

Usually mud pumped into exploratory drilling pipes, prevents any pocket of high pressure gas or oil from flowing back to the surface.

Occasionally, however, a blow-out can occur when the pressure of a gas find is too great to be held down by the weight of mud. Blow-out preventers are fitted to cope with such an emergency, but these may not have worked yesterday.

Arco says it reviewed its safety measures on North Sea platforms in the wake of the Piper Alpha disaster.

It could not, however, be immediately determined whether any changes had been made.

Survivors taken from the rig by helicopters, were landed aboard two oil supply vessels the Natta and the British Fulmar.

Three helicopters from RAF Pitreavie, RAF Kinloss and RAF Bulmer were sent to the rig with an RAF Nimrod and civilian helicopters within minutes of the fire being reported.

Ships near by were alerted to the scene as soon as the seriousness of the problem became clear. Coastguards said that at least 19 vessels answered the emergency call.

Forty-one of the crewmen aboard the rig were employed by Odeco. The remainder work for Arco and sub-contractors.

Mr Peter Morrison, the energy minister in charge of the North Sea, has ordered an inquiry. A spokesman for his department said a team of experts in controlling fires aboard North Sea rigs had been assembled at Aberdeen.

He added that the rig had passed a safety inspection only last week.

Mr John Prescott, Labour energy spokesman, said he was concerned there had been another North Sea incident so soon after the Piper Alpha tragedy.

Mr Roger Evans, assistant general secretary of the Manufacturing, Science and Finance Union which represents some of the rig workers, said he was concerned that nothing had been done to improve safety on North Sea rigs since the Piper Alpha tragedy.

"How many more lives must be lost or put at risk before we get an independent safety inspectors and proper trade union safety representation implemented in the North Sea oil and gas industry," he asked.

"I can only hope the Government will move after today's near-tragedy," he added.

BP sells stake in Magnus field

By Max Wilkinson, Resources Editor

BRITISH Petroleum yesterday announced that it intends to sell about 20 per cent of its Magnus oilfield in the northern sector of the North Sea.

At present prices the stake would realise about \$500m which the company will use to continue its strategy of reducing debt.

The decision is in line with BP's established policy of trying to dispose of assets which it believes will be of more value to other parties than to itself.

In this case the additional value to a potential purchaser would arise from the possibility of offsetting exploration expenditure elsewhere in the North Sea against the 70 per

cent Petroleum Revenue Tax payable on production from Magnus.

BP is unable to take full tax advantage of the field because it has already used up its potential tax offsets. Yesterday's proposal is similar to the recent sale of a minority interest in BP's Forties field.

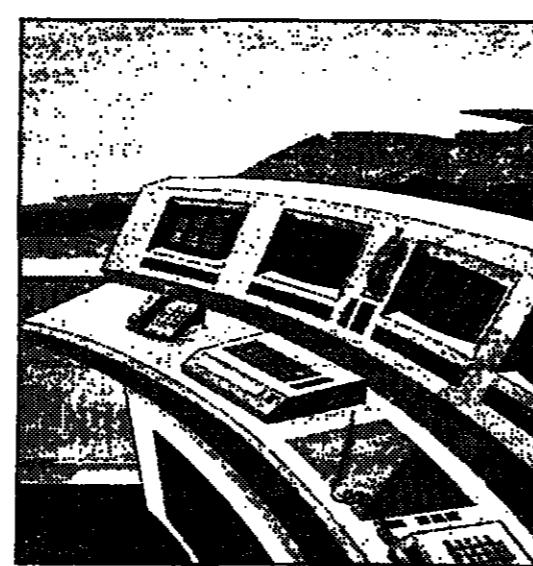
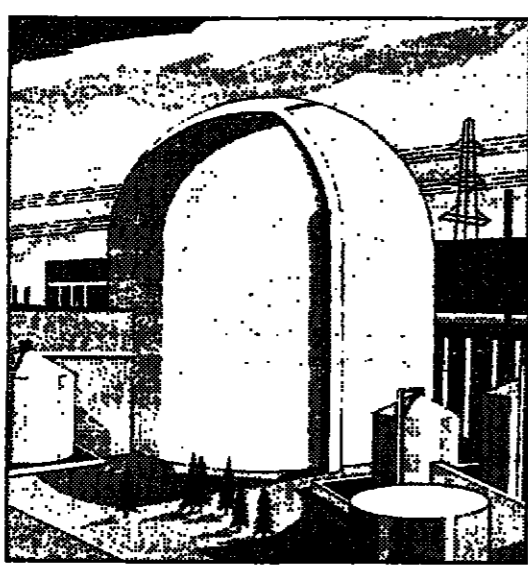
At the current North Sea oil price, a 20 per cent stake in Magnus would produce gross revenues of more than \$130m annually.

The field, which is 100 per cent owned by BP, is situated 125 miles north-east of the Shetland Islands, off the Scottish coast. It cost £1.3bn to develop and came on stream in 1983.

Total production this year is expected to average 139,000 barrels per day, plus 66m cubic feet of gas per day. Last year the total recoverable reserves in the field were updated by 14 per cent to 653m barrels.

The sale of the minority interest is to be by competitive bidding. Some 40 companies have been invited to tender. They will be able to bid for variable amounts of the field, subject to a minimum stake of 2.5 per cent.

BP said yesterday that the number of new partners will be not less than two and not more than six. The deadline for submission of tenders is November 11.



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APOLOGY

BDO BINDER HAMLYN ADVERTISEMENT, FINANCIAL TIMES INTERNATIONAL EDITION 21.9.88

Due to an administrative error copies of the International Edition of Wednesday's Financial Times carried an advertisement for BDO Binder Hamlyn which contained an inaccuracy.

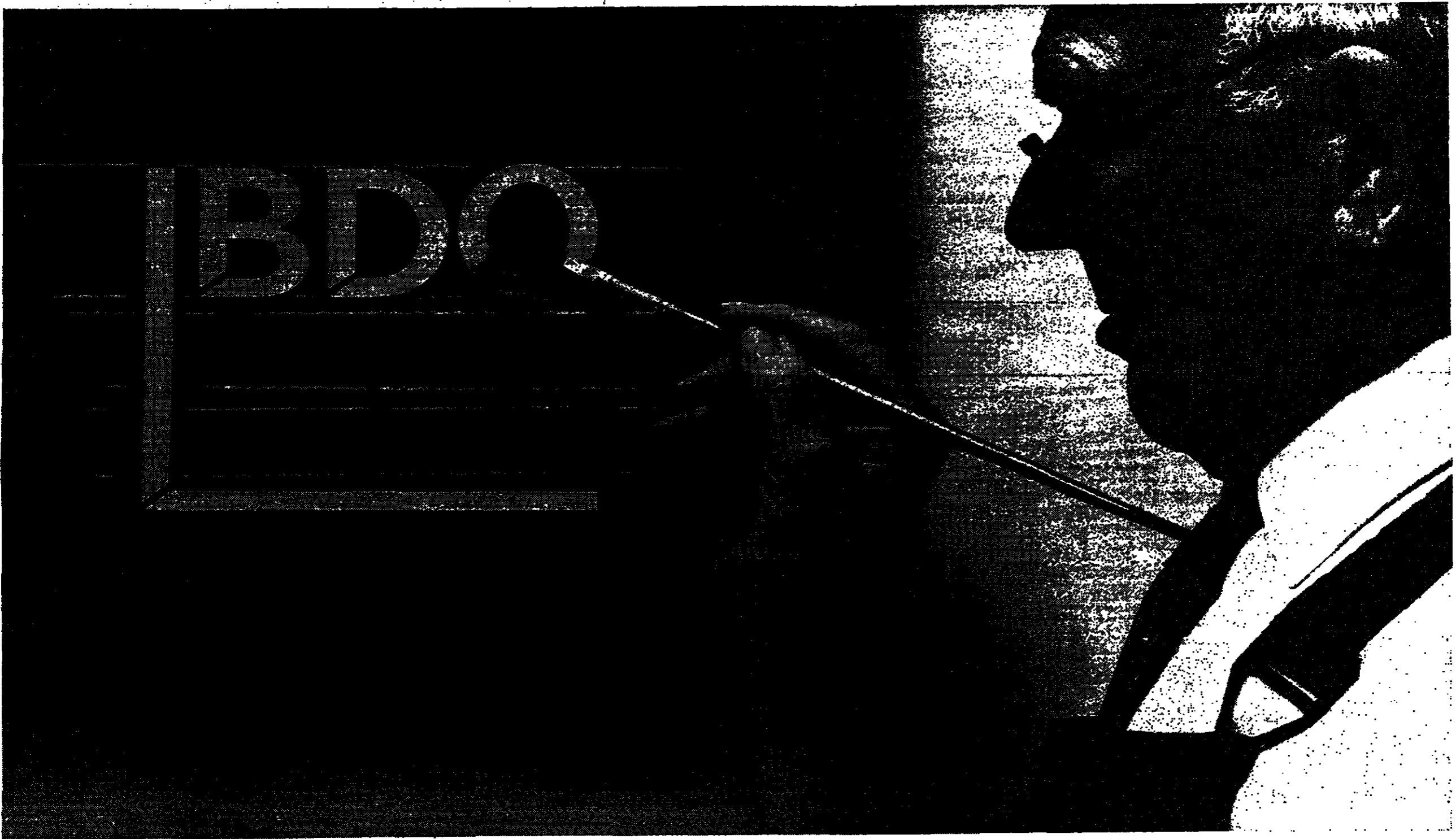
BDO Binder has recently carried out an international corporate name change to reflect the fact that it is the world's ninth largest accounting firm with over 400 offices located in 58 different countries.

Part and parcel of the identity change, involving the addition of 'BDO' to all national member firms' names, has been the introduction of a new logostyle and it was this that was omitted from the advertisement on 21.9.88.

Further information about the firm can be obtained from BDO Binder International Secretariat, 2nd Floor, 60 Boulevard de la Woluwe, B-1200 Brussels.



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UK NEWS

Shearson staff vigilance thwarted fraud attempt

By Alan Cane

THE ATTEMPTED Eurobond fraud which would have cost the London branch of Mitsubishi Finance International £15m was prevented only through the vigilance of operations staff at Shearson Lehman Hutton, the US financial services company.

Mr Andrew Corcoran and Mr Martin Izatt, members of Shearson's "back office" operations team, were puzzled when a package of Eurobonds was delivered electronically to the firm's London offices over the British August bank holiday without a corresponding order from Shearson or instructions for delivery.

They raised the alarm, and the City of London police company fraud department was alerted. With Shearson's help, a trap was set which led to the arrest and detention of two men in Switzerland as they attempted to draw the proceeds

of the fraud.

The attempted fraud involved the culprit gaining access to a computer network, Euclid, operated by the Brussels-based Eurobond clearing house, Euroclear. They were then able to initiate electronic procedures which resulted in the transfer of the securities over the network from Mitsubishi to Shearson. Euroclear and Cedel are the two Eurobond clearing houses, each operating an electronic clearing network.

Police, the two firms involved and Euroclear are refusing to give any details of how the attempted fraud was perpetrated or how the trap was set to catch the culprits while inquiries continue.

There are also fears that others may be tempted to copy the methods used. Superintendent Donald Randall expects his investigators will take at least a further 10 days. Mitsubishi

agreed yesterday, however, that the breach in security had been its responsibility and that no member of Shearson's staff were implicated in the attempted fraud.

It is understood that the fraudsters gained access to Euclid by way of the telephone network using a personal computer. Security in the Euclid network depends on passwords. Anybody knowing the correct sequence of passwords would be able to gain access to the network and initiate orders for the transmission of stock.

A spokesman for Euroclear said last night that he believed Euclid was a secure network but agreed that its integrity depended on the standard of security observed by its member banks: "We are in the hands of our customers," he said. In the light of the Mitsubishi fraud attempt security would be reviewed.

Retailers to fight European VAT plans

By Maggie Urry

A CAMPAIGN against the European Commission's proposals for a minimum 4 per cent rate of value added tax was launched yesterday by a group representing retailers, consumers and charities.

As part of the move to a single European market the EC is proposing an "approximation" of VAT rates throughout the community.

All goods would be subject to VAT at either a lower rate for "social" items or a higher rate for non-essential items. Individual governments could choose to set the lower rate in a 4 to 9 per cent band and the higher rate between 14 and 20 per cent.

Mr John Irish, a deputy chairman of the Retail Consortium, a body which represents 80 per cent of retailers in the UK, said that a number of goods such as food, fuel, passenger fares, drugs, children's clothes and shoes, which are currently zero-rated for VAT in the UK, should continue to attract no VAT since they are basic necessities. The increase in prices would cause sales to fall.

He proposed a lower rate band of zero to 6 per cent so that individual governments could choose a null rate of VAT. He argued that the imposition of VAT on these goods was not a pre-requisite to a single market.

Mr Janet Graham, chairman of Consumers in the European Community, a group which represents 25 consumer groups, described the EC's proposals as "unjust and unnecessary".

She said that in poorer families up to half their spending went on items which are zero-rated at present. The rise in prices caused by the imposition of VAT would cause hardship.

She said that, according to Treasury figures, the average person would have to spend an extra £1 a week if the lower rate of VAT was imposed at 4 per cent, and £2.25 if it was set at 6 per cent.

The EC argues that different VAT rates would create a distortion in trade.

Mr Graham said that cross-border shopping was not causing distortions. She argued that differences in retail prices in different countries were mainly caused by other factors such as manufacturer's pricing policies.

Mr Barry Gifford, executive chairman of the Charities VAT and Tax Reform Group, said charities already paid more than £100m a year in VAT and this could double or triple if the proposals were enforced.

Public 'will not pay' for satellite TV

By Raymond Snoddy

Seven out of 10 Britons say they would not be prepared to pay anything extra to receive new satellite television channels.

This apparently bad news for satellite television companies comes in a MORI poll for the Reader's Digest on attitudes to television in the UK.

The 21 per cent of people who were ready to pay extra talked of annual sums ranging from £10 to £1,000. The mean figure was £16.95 annually, compared with British Satellite Broadcasting's plans to charge around £10 a month for its subscription film service.

Around 45 per cent of the representative sample of 1,007 adults interviewed said they were very satisfied or fairly satisfied with the television service they received.

London trains face greater congestion

By Kevin Brown, Transport Correspondent

LONDON'S underground trains are likely to move congested in five years' time than they are now, despite a £1.5bn investment programme, Mr Tony Ridley, chairman of London Underground, admitted yesterday.

Mr Ridley was launching a five-year "Plan for Action" designed to tackle congestion and raise service quality "to the standards which Londoners today quite rightly expect."

However, the plan contains few proposals which had not previously been announced. In addition, London Underground has not yet sought approval for up to £750m of Government funding which would be required.

The plan is designed to increase capacity - measured in train miles - by 7 per cent over the next five years. But the Underground is forecasting an increase in peak demand of 10 per cent over the same period. This means that congestion is bound to worsen.

Mr Ridley said the plan was intended to make the best use of the existing Underground system, until new capacity could be constructed in the next century. But he admitted: "We will be running very hard, with difficulty, to keep up the rate at which we can squeeze additional capacity out of the system." It was not possible simply to spirit away congestion.

This bleak outlook for Underground passengers follows the first full-scale review of the Underground since 1982-83 and reflects a dramatic change in circumstances and prospects.

In 1983, the Underground was at the end of a 30-year period of declining demand, and most forecasters were predicting a continued fall in London's population.

As a result, there had been little investment in the infrastructure of the system during the 1970s and early 1980s, and lax management as a result of political interference by the former Greater London Council.


No plans were made for increasing capacity, but operating costs were running out of control, and service levels were declining - only 91 per cent of scheduled services ran in 1982.

The picture changed dramatically, and unexpectedly, in 1983, when the number of passengers began to rise. That trend gathered pace as economic recovery continued and the population of London began to rise again from 1985.

As a result, the number of passengers has increased from 88m in 1982 to 98m last year - an increase of 11 per cent over five years - which is thought to be the fastest rise in metro patronage anywhere in the world.

London Underground has reacted by increasing capital investment significantly in real terms over the last five years - from £142.5m in 1982 to £171.2m in 1986-87. But the increased spending has had little effect so far, because much of it is simply making up ground lost during the 1970s.

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Litas Zürich SBV 2188/1

Dreams of cable-free phones near reality

Terry Dodsworth examines the millimetre spectrum

ENGINEERS have dreamed for decades about a world where office telephones operate without cables, and where the man in the street can walk around with his own unobtrusive telephone handset in his pocket.

These dreams are now moving close to reality. Indeed, some electronics specialists believe that by the end of the century it should be possible to achieve both of these visionary targets, along with a host of other communication and broadcasting innovations. The key, they say, is the development of new semiconductor technology that will make it practicable to use a group of radio waves known as the millimetre bands.

In a consultative document issued this week, the Department of Trade and Industry argued that technological advances by the chip manufacturers have now reached the point where they open up the prospect of creating new mass markets based on the millimetre spectrum. These markets should be large enough to yield significant economies of scale to the manufacturers.

Hence equipment prices, which will be prohibitively high at present, should be forced down in the classic manner of the electronics industry, generating increased demand in the process.

The main problem in using the millimetre wavebands is that they can carry signals only for a very limited distance. This feature, however, can also be an advantage, because it is possible to use the wavebands time and again in different locations without radio interference, hence increasing the capacity of the system. Indeed, capacity in the millimetre spectrum is much larger than in the current wavebands used for broadcasting. The trick in commercial exploitation is to work out how this characteristic can be turned into effective services.

The DTI believes that there may be many applications that it has not yet thought of, but it has already sketched out a number of uses including:

- The cableless office, where telephones are connected by a low-power radio network. Staff could carry their telephones around with them - and they would not have to be re-connected when they moved office.
- Cordless telephone systems for mobile use of the type that are already being developed for launch in the UK next year using current radio technology. The existing telephone network would have radio receivers built into the cabling at fixed intervals, so callers would be able to dial into the system when on the move.
- Linking the telephone systems in contiguous buildings. Telecommunications regulations allow companies to do this over short distances of up to 200 metres already, but cabling can be expensive. A pair of millimetre transceivers could relay a large quantity of messages.
- Electronic funds transfer at point of sale (Eftpos). This system of transferring funds from a customer to a retailer via a plastic card transaction at the point of sale could be speeded up by the use of millimetre radio links. Millimetre-based services will be capable of extremely fast data transmission.
- New video distribution services. A millimetre-based system could be a contender for the distribution of microwave signals - a service which is currently being considered by the Government.

In the past few years, developments in the UK and elsewhere have shown the potential of several markets of the type now being outlined by the DTI. To take just one example,

cellular mobile technology, which has transformed the car telephone industry, has been based on using a part of the limited-range radio spectrum in an innovative manner. The country is broken up into cells so that the same short-range radio frequency can be used over and over again to link the handset into the fixed telephone network.

The new generation of car telephones, however, only became possible because of developments in semiconductor technology which made it possible to pack complex systems into a small handset.

Similarly, many of the uses of millimetre wavebands, particularly where they involve a marriage of radio and telecommunications technology, will depend on progress in chip design and manufacturing. In particular this may hinge on advances in semiconductors made from gallium arsenide, a difficult material to work with, but one which promises exceptionally fast signal processing.

One of the questions marks over Britain's ability to exploit millimetre technology lies in the country's investment in gallium arsenide chips, where a DTI effort to marshal the resources of Plessey and the General Electric Company under a common scheme collapsed earlier this year.

The DTI nevertheless clearly feels that an attempt to stimulate the market by publicising the possibilities of millimetre technology will encourage investment by industry. At the same time, the Government is moving at an early stage with the aim of having a stronger hand in European discussions on the use of the wavebands.

The earlier the UK develops standards and principles for the use of different bits of the spectrum, the easier it will be to have an influence on developments in the rest of Europe.

Arts Week

F S M W Th Fr
23 24 25 26 27 28 29

THEATRE

London

South Pacific (Princess of Wales). Avenue, traditional revival of the great Rodgers and Hammerstein musical, with Gemma Cavaness fittingly to wash Emile Hotcourt out of her hair (892 5882).

The Phantom of the Opera (Bar Maletsky's). Spectacular, emotionally nourishing new musical by Andrew Lloyd Webber (336 2244, credit cards 376 6121/24) 2300.

Follies (Shakespeare). End the Kit and Millicent Martin now decorate Mike Ockent's strong revival of Sondheim's 1971 musical, in which poisoned marriage newly underlines an old love-lesser reunion in a doomed theatre (379 3565).

Engaged (Adelphi). New Tom Stoppard mixes wit, romance and higher physics. Felicity Kendal is the espionage intelligence agent, Roger Rees and Nigel Havers in elegant support (336 6404, credit cards 379 3565).

Scheveningen

Benny (Circus Theatre), with Mike Brunyn in the title role (Wed, Thur) (35 85 00).

New York

Cats (Winter Garden). SHIRAZ is self-out. Trevor Nunn's production of T.S. Eliot's children's poetry set to music is visually startling and choreographically feeling (258 0252).

A Chorus Line (Ambert). The longest-running musical in the US has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with the backstage story in which the songs are used as auditions rather than emotions (239 6269).

Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama (239 6269).

Starlight Express (Gershwin). Those who saw the original at the Victoria in London will barely recognize its US incarnation: the stars do not have to go round the whole theatre but do get good exercise on the spinning stage with new bridges and American scenery to distract from the hackneyed pop music and trumped-up, silly plot (936 6921).

Men and Boy (Marquis). Even if the plot turns on ironic mimicry of Pygmalion, this is no classic with forgettable songs and dated leadenness on a stage full of characters (347 0082).

M. Butterfly (Cognac O'Neill). The surprise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the true story of the French diplomat whose long-time mistress was a male Chinese spy (265 0220).

Moment of Truth (Royal). David Mamet applies his biting sarcasm and use for the conspirators of American language to Hollywood, in this screamingly funny and well-plotted expost of the film industry (236 6269).

Stranger Here Myself (Public). Angela Ross performs two decades of Kurt Weill's songs in a one-woman show covering the composer's career in Berlin, Paris and New York (336 7100).

Phantom of the Opera (Shakespeare). Stuffed with music, replete with Andrew Lloyd Webber's haunting melodies in this mega-transfer from London (236 2244).

Washington

Les Misérables (Kennedy Center Opera House). The touring company of the international hit of last season brings to Washington the historical sweep of Victor Hugo, set to music and an exhilarating contemporary beat. Ends Oct 25 (634 3276).

Saints (Shakespeare). Stacy Rock and Maxwell Caulfield star in the musical telling a writer against a rebel-surrealist travel agent who's stolen his wife's affections (254 3625).

Tokyo

Kabuki (Kabuki). The morning programme, at 11am, includes *Kago Yuzofu*, with Living National Theatre, Shimizu, in one of his most famous roles as a sophisticated courtesan who gains a country bumpkin. In the afternoon, at 4.30pm, the

programme includes *Il Tatro*, a "new kabuki play" set in the 19th century at the time of Japan's opening to the West, as well as one of the most famous works in the kabuki repertoire, *Kanjincho* (The Subscription List), in which a wily servant outwits his master's pursuers. Ends September 25 (641 5131).

Noh (National Noh Theatre). A double bill consisting of the sacred ritual *Okina* (old man), on which all *noh* is said to be based, and a true *noh* play, *Totoku*. Japan's most esoteric art form is not to everyone's taste, but should be experienced at least once by everyone who wants to discover why Japan will never become a "Western" nation. (Most other *Noh* theatres are open only at weekends; check local press for details). (423 1331).

Bonanza (National Theatre). The burlesque puppet theatre is one of Japan's most refined art forms. Each doll has three operators who remain in sight of the audience throughout the performance, while a narrator at the side of the stage unfolds the story to musical accompaniment. This month's performance features *Hirokazu Seisaku*, a play written in the *haikai* (classical) style in 1200. The two surviving acts have no connection with each other and are performed at 12 noon and 8.30pm. Earphone commentary in English. Ends September 26 (265 7411).

Twisted Noh (Noh by torchlight). In the warmer months, Japan's most esoteric art form moves outdoors for performances by torchlight (usually augmented by electricity). Two separate programmes, consisting of one *noh* play and a *kyogen* (comic interlude) are performed on successive nights among the high-rise buildings of Shinjuku. *Sumitomo Building* (Wed, Thurs).

Gorky (David, Leningrad). The *Story of a Horse* (adapted from Tolstoy's short story and performed in Russian). The Bolshoi Drama Theatre, better known as the *Cocky*, was founded in 1919 and is now one of the Soviet Union's most popular and most innovative companies. Its repertoire is strong on both the classics and on new plays by Russian writers. This is its most famous production, is about a sick, gelding looking back on his life prior to being destroyed, a sad victim of Tolstoyan destiny. (Wed). *Globe Theatre* (578 8332).

EXHIBITIONS

Paris

Centre Georges Pompidou. The *Fifties*, taking over Beauvilliers for three months from the ground floor upwards. The post-war creative dynamism of the Fifties is represented by cars, comics, music, cinema, literature, industrial creation and — on the fifth floor — by visual arts. The great figures of *Matisee* and *Picasso*, from paintings inspired by landscapes, he moves on to postcard abstracts which, from 1969 onwards, do not have titles, only dates. 9 Ave Stignnon (42.59.16.15). Ends Nov 10.

Picasso Museum. The 17th century Hotel Sale, sumptuously restored, provides a fitting home for the world's largest collection of Picasso's work. It is completed by Picasso's own collection of paintings by his friends, such as *Braque* and *Matisse*, or by artists he admired, *Renoir*, *Cézanne* and *Douanier Rousseau*. 5 Rue Thorigny (42.71.24.21). Closed Tuesdays.

Musee du Moyen Age. Medieval art in Paris. The abbey of Cluny built their magnificent late Gothic town house in the heart of the Latin Quarter on the blackened ruins of Roman baths. Now a museum, it houses medieval works of art, including a set of the *Lady and Unicorn* mille fleurs tapestries — an allegory of the five senses, one of the masterpieces of medieval art. Place Paul-Painlevé, Métro Odéon. Closed Tuesdays and Thursdays (43.25.62.00).

Berlin

Time Comparison 1988. Thirteen painters, spanning three centuries, present the East German art scene in the 1980's. This exhibition concentrates on figurative painting and portraits. Among the artists are Hampel, Heisig, Ebersbach, Tubke and Labuda. Neues Kunstquartier, Gustav-Meyer-Allee 25. Ends Nov 20.

Bremen

Georg Baselitz, The Motiv. Forty pictures by the German expressionist, born in 1928, from his most recent period. Kunstshale Am Wall 207. Ends Oct 30.

Stuttgart

To celebrate the 85th anniversary of the German Art Association, around 850 works by 280 artists are being displayed in four different museums. The presentations are divided up into various subjects: informal constructions, places and sounds; old subjects — new pictures; and landscapes. There are also works by German and French artists from 1900-1906. The Association is helping young artists by donating DM40,000 (over £20,000) in prize money. Württembergische Kunstverein; Kunstgebäude am Schloßplatz; Staatsgalerie,

Matisse and *Picasso*. From paintings inspired by landscapes, he moves on to postcard abstracts which, from 1969 onwards, do not have titles, only dates. 9 Ave Stignnon (42.59.16.15). Ends Nov 10.

Schleswig

Schleswig Holstein Landmuseum. 1,000 years of Russian Art. This exhibition celebrates the 1,000th anniversary of the Russian Orthodox Church, taking as its theme the new alliance between church and state. The 453 selected pieces are on loan from 14 different Soviet museums, with the highlight provided by 130 icons from the 12th to the 20th century. Modern painters include Kadinsky, Kustodiev, Gontcharova and Kasimir Malevich. Ends Oct 24.

Vienna

Museum of Modern Art/Museum of the 20th Century. Works by Oswald Oberhuber, one of Austria's finest artists. Ends October 26.

The Austrian National Library. The Arab world in Europe. A marvelous collection of letters and other literary items. Ends October 26.

Bernes Villa. Portraits by the fine-arts artists, Gustav Klimt and Emilie Flöge. Ends Feb 19.

Secession. Klimt's Beethoven Frieze is now back in its rightful and original place in the restored Secession. The Secession was founded by a group of artists, Klimt included, at the turn of the century. At the time, it provided a haven and experimental ground for artists who were tired of the established and conservative Kunstlerhaus or arts Academy.

Venice

Giuseppe Grassi. The Phoenicians. The fourth major exhibition at Fiat's imposing art centre on the Grand Canal attempts to give a complete picture of this extraordinary people, who dominated trade in the Mediterranean for over 1,000 years before their capital, Carthage, was finally destroyed by the Romans in 146 BC. The exhibition has been given a highly theatrical presentation by the architect Gae Aulenti. Many of the 1,200 objects are new, including particularly beautiful and the 750 page catalogue, published by Bompiani, is excellent. Until Nov 6.

Rome

Palazzo Venezia. Imago Mariae. Over 100 works, including masterpieces by Gentile da Fabriano,

er Melisande, conducted by Claudio Abbado, with Frederica von Stade, Christa Ludwig, Malcolm Walker (Fr). La Fanciulla del West conducted by Anton Guandagnino, with Waltraud Wainauer, Silvano Caroli (Sat). L'italiana in Algeri conducted by Claudio Abbado, with Georg Tichy, Agnes Baltsa, Patricia Pace (Sun, Wed). *Le Nozze di Figaro*, conducted by Franz Welser-Moest, with Margaret Price, Sylvia McNair, Margaretta Hintermeier (Mon). *Tanz-Schule*, ballet by Mariette Kagel, conducted by Arturo Tamayo, with Ballet d'Action (Tue). Boris Godunov, conducted by Mark Ermer, with Elena Kozlovskaya, Rohangiz Yachmi, Noriko Sasaki, Cezlava Slants, Heinz Zednik (Thurs). (51444, ext 2680).

Volkoper. *Die Zirkuspianistin*, conducted by Herbert Mogg (Fri). *Die Fledermaus*, conducted by Konrad Leitner (Sat). *Tiefenland* by d'Albert, conducted by Konrad Leitner (Sun). *Madame Pompadour*, conducted by Rudolf Bibl (Mon). *Gasparone* by Carol Millock, conducted by Rudolf Bibl (Tue). Ballet: *Arthur Schnitzler*, conducted by Hans-Günther, conducted by Herbert Mogg (Wed). *Cosi fan Tutte* (Thur). (51444).

Berlin

Deutsches Oper. Dietrich Fischer-Dieskau lieder recital, with pianist Hartmut Holl, all Schubert programme. Götz Friedrich's production of *Falstaff* has fine interpretations by Karan Armstrong, Carol Malone, Ingrid Weill and Wolfgang Brendel. Zar und Zimmermann is a well done repertoire performance.

Hamburg

Staatsoper. The revived production of *Eugen Onegin*, sung in Russian, is the highlight of the week. The cast stars Bernd Weikl in the title role, Karita Mattila (Tatjana), Daphne Evangelatos (Olga) and Kurt Moll (Parrain). *Die Zerkowen* has fine interpretations by Helen Kwon, Barbara Bonney, Harald Stamm and Klurt Stiert. *Der Barbier von Sevilla* brings together Cecilia Bartoll, Leo Nucci, Giorgio Tadeo and Jewgenij Nesterenko. Also offered this week, *Artus-Sage*, choreographed by John Neumeier.

Cologne

Opera. A new production of *Faust* brings Ferruccio Furlanetto back to Cologne opera in the title role; the cast also includes Ludwig Baumann and Ashley Putnam. *Das Guckelmarchen*, the first opera composition by Gerhard Konzelmann, received controversial reviews. *Ein Sommernachtstraum* is staged to a triumph by Paul Esswood and Teresa Ringholz, brilliant as leads. *Die Italiener* in Algier rounds off the week.

Sonn

Opera. Graham Vick's successful production of *Don Pasquale* is

revived with Roland Panerai, Opera. *Il Barbiere di Siviglia* features Alice Baker and Alessandro Corbelli. Tosca has Galina Kallina outstanding in the title role. Fiedlo takes the lead Stephanie Sundt. William Cochrane and Wolfgang Probst.

Frankfurt

Oper. *Il Barbiere di Siviglia* features Alice Baker and Alessandro Corbelli. Tosca has Galina Kallina outstanding in the title role. Fiedlo takes the lead Stephanie Sundt. William Cochrane and Wolfgang Probst.

Milan

Teatro Alla Scala. *Homage to Strauss: the Munich Bayerische Staatsoper's production* of *Die Schweißgasse* Frati, conducted by Wolfgang Sawallisch and directed by Gunther Rennert. The cast includes Birgit Calm, Julia Faulkner, Alfred Kühn, Kurt Moll and Wolfgang Rauch (Sat and Tues). Also: *Daphne*, directed by John Cox and designed by Michael Ichniawey (Sun), with Kenneth Garrison, Keiko Kamegawa, Marijana Lipovec, Alejandro Ramirez and Thomas Woodman; and *(Mon)* *Die Liebe der Danae*, directed by Gaetano Del Monaco and designed by Monica von Sallinger, with Claes Ahnsjö, Sabine Hass, James King, Klaus König, Friedrich Lanz and Cornelia Wolkoff. (80.91.32).

Florence

Teatro Comunale. The season begins with Verdi's *Simon Boccanegra*, conducted by Myung-Whun Chung and directed by Virgilio Fuseri, with Giorgio Zancanaro in the title role and Maria Chiara as Amelia; the scenery and costumes are based on sketches from the Scala archives of those used for the second version of the opera performed.

Chicago

Lyric Opera (Civic Opera House). *Miriam* Gauci as Lisa and Frank Lozano as Elvino in Sandro Sequi's production of *La Sonnambula*, conducted by Donato Renzetti (322 2244).

Tokyo

Teatro alla Scala. *Milan. La Bohème*, conducted by Carlos Kleiber, directed by Franco Zeffirelli, with Mirola Freni, Peter Dvorský, Barbara De Liguoro, Jonathan Summers. *Tokyo Bunka Kaikan* (Thurs, Thurs). *Turandot*, conducted by Lorin Maazel, directed by Franco Zeffirelli, with Ghena Dimitrova/Galia Savova in the title role, Nicola Martinucci/Giorgio Cusellato Lambert as Calaf, and Daniela Dessi/Felicja Jezewskia as Liu. NHK Hall (Wed) (255 8888).

Trishia Brown Company from the United States in Set and Reser. *Quest Hall* (359 9650) (Thurs). Continued on Page 12



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ARTS

The Midsummer Marriage

KING'S THEATRE, GLASGOW

Tim Albery's staging of The Midsummer Marriage was first seen at Opera North in 1985, to mark Michael Tippett's 80th birthday. Max Loppert much admired it on this page. It has now transferred to Scottish Opera, where Albery has re-directed it, again with Tom Cairns and Antony McDonald's set and choreography by Ian Spink for the dance company Second Stride, but with a cast that contains only two of the Opera North principals.

The American Quade Winter makes his British debut as Mark, and while his tone is perhaps a little unyielding for the part he cuts a strong impression and displays a fine technique. Paired with Marie Slorach's severe Jennifer they make a formidable couple, their strength of purpose nicely set against the fecklessness of their friends - another example of Albery's careful attention to all the social and personal nuances of the work.

Andrew Clements



Svein Scharffenberg: leader of the Tchude warriors who terrorise the Lapp settlements in "Pathfinder"

Good and evil slug it out

A story that has survived a thousand years, handed down by word of mouth, must be worth telling and it seems only fitting that the first ever film to be made by the Lapp community should be inspired by its own mythology. As in all the best traditional stories good and evil are at war in Pathfinder, in a world of frozen wastes and impassable mountains where people scratch out a living that is hard enough before the arrival of the Tchudes, a gang of alien nomads who kill and steal to ensure their own survival.

- PATHFINDER (15) Nils Gaup
THE RUNNING MAN (18) Paul Michael Glaser
THE DECEIVERS (18) Nicholas Meyer
POLTERGEIST III (15) Gary Sherman
STARS AND BARS (15) Pat O'Connor
JIMMY REARDON (15) William Richert

Though the (subtitled) dialogue is sparse, the film has a fluidity and elegance created by writer/director Nils Gaup and photographer Erling Thurnann-Andersen who capture with enormous power the sense of desolation, freezing cold, and flawless white beauty of mile upon mile of snow

which America has become a Nineteen Eighty-Four-style totalitarian state. Arnold Schwarzenegger plays a policeman who is on the side of authority until he finds himself framed and imprisoned for a crime he had tried to prevent.

"It is all done with mirrors" is a phrase that takes on a new meaning in Poltergeist III in which tiny heroine Carol Anne (Heather O'Rourke) is dragged by ghostly hands, like some macabre present-day Alice, through the looking-glasses that decorate the hideous high-rise apartment where she is staying with her aunt and uncle (Nancy Allen and Tom Skerritt). Those poltergeists just will not leave her alone and soon the whole family is being hurled back and forth from one world to the next as spirits and exorcists fight it out like a Wimbledon final for control of her destiny.

A rather clumsy message about the power of love seems to have more impact on the family than it will on the audience - but at least it creates a climax that suggests the series is completed.

secret cult of Thugee, whose followers were responsible for murdering and robbing hundreds of travellers - a discovery treated with incredulity by his colleagues. Though The Deceivers is a Merchant Ivory production and has many of the values associated with that team - a strong sense of period and location, beautiful costumes and photography, impeccable supporting cast (Keith Mitchell, Saied Jafrey, Shashi Kapoor) - the film remains insubstantial. Forced by the disbelief of his compatriots to expose the Thugee single-handed, Savage infiltrates the sect disguised as an Indian constantly at risk of discovery and, inevitably, is forced to commit murder himself.

Shaw once summarised Britain and America as two nations divided by a common language, an observation brought to life in the film of William Boyd's novel Stars and Bars. His hero Henderson Dore is so crippled by his English upbringing that the fresh start he hoped to find in New York has immediately deteriorated into a mediocre job as an art dealer and an unwanted engagement to the boss's daughter, all wrought by his English reluctance to say what he means and compounded by

the American failure to read between the lines of his tact. When Henderson, accompanied by his fiancée's teenage daughter Bryant (Martha Plimpton), is sent to the Deep South to acquire a Renoir owned by the eccentric Loomis family the misunderstandings and his inability to deal with them degenerate into farce. Not only must he deal with a feud over the ownership of the picture but with the results of his own romantic bunglings which involve two assignations in the same hotel room.

In spite of its promise the enjoyment to be had from Stars and Bars depends far more on how much you appreciate slapstick and heroes who constantly lose their trousers but never get laid than in your finer feelings about Anglo-American cultural differences. Having raised a valid point Boyd wastes his fire on superficial aspects of American life - stereotyped characters, fringe philosophies, the food - and steadfastly ignores the more interesting questions of their politics, insularity and relative lack of tradition. Written by an Englishman and directed by an Irishman, Pat O'Connor, the film has about as much insight into a foreign culture as might be acquired in a three-day tour of the entire continent.

The usually excellent Daniel Day Lewis as Henderson seems so determined to give an impersonation of Dudley Moore that one wonders why Moore was not cast in the first place. Possibly he seemed too predictable, or too expensive, but this piece seems ideally suited to Moore's talents and may have acquired a little warmth from his presence. It may also have allowed Boyd's screenplay to retain the only interesting undercurrent in the novel, the middle-aged Henderson's lust for 15-year-old Bryant, presumably written out because Daniel Day Lewis's own youth would have annihilated any illicit trissons.

There is no danger of unsummarised passion in Jimmy Reardon, the story of 38 hours in the life of a teenager (River Phoenix) who may or may not be going to college, but is definitely running away from the inevitability of growing to be like his spite-hating parents. His sexual adventures are so joyless that you wonder about his chances of finding a more fulfilling life; Henderson Dore's looks promising by comparison.

Ann Totterdell

tinger around in rough gardening clothes. This Sosostris too is a wonderful invention, a frumpy, splinterish woman sheltering beneath a tottering giant puppet, whose vicarious pleasure in sorting others' lives is devastated by King Fisher's denunciation, even if he is the one physically destroyed. Sosostris is splendidly realised by Fenelope Walker, one of the two survivors from the Leeds performances. The other is Patricia O'Neill's pert Bella, gently witty and knowing. She is set against Bonaventura Bottone's Jack, easily, convincingly sung and acted, weak without being spineless, and attractive at the same time.



Patricia O'Neill and Bonaventura Bottone

I Am Curious, Orange

SADLER'S WELLS

The new Michael Clark extravaganza has already been seen at the Holland and Edinburgh festivals. Now arrived in Rosebery Avenue, it proposes - as publicity has eagerly told us - a commentary upon the tarcentenary of William and Mary's accession to the British throne. The Swedish skin-flick title of the piece suggests Mr Clark's irreverent view of events, but what reports about the experience have not thus far indicated is that the evening has been, I surmise, to shape a theme from which to develop dance and theatrical incident. What we see is a sequence of joking asides about Dutch and British history, about Catholic and Protestant, and - very strange - about the worst kinds of trash food (a giant

hamburger and a container of Stonehenge-like chips feature in the action). Of any coherence, beyond the consistency of The Fall's performance, I could detect no trace. Instead, a muddle of comments refracted from the original historical excuse for the show are variously illustrated by quiet and unadvertised dances in Mr Clark's innocent post-Cunningham manner. There is a chorus of supermimicryesque Agag-like in the walks of the Clark ensemble, who are agile but rather coarse in style. Michael Clark was performing last night with something less than his usual speed and grace: the dance seemed underpowered, but a bandaged knee may account

Clement Crisp

A Touch of Danger

WHITEHALL THEATRE

"By the way, does the name Lloyd Mitchell mean anything to you?" Well, let me wake myself up. It could be that hapless youth who was probably working for the CIA: (actually he was a CIA man because he went back to telling people) so when casing a room, he opened drawers from the top downwards so obviously he had not got past chapter one of "How to be a spy in a creaking and doomed thriller."

It all as if humouring his fellow actors, the author and the audience, hardly raising an eyebrow when arriving home from Zurich to read about his death in the Standard's stop press. The odd shooting, stabbing, slashing, and garroting that takes place in his book-lined study over the next few hours does nothing to disturb his complacency. It hardly ruffles the audience either. When the first well laid joke failed to get a murmur you realised that it had given up hope after five minutes, being content to settle back and watch the actors mixing themselves drinks. The dialogue consists entirely of explanatory filler; the action is perfunctory; the plot puerile. The only memorable moment is when director Mark Piper has a rush of blood to the head and stages a flashback. Then you realise that this is just an old Paul Temple script which never quite made it in 1950.

Antony Thornicroft

Continued from Page 11 MUSIC London Beethoven Flis is a series of concerts between September 18 and December 10 which seek to set the composer's music in the context of his own time. The work of over 30 of Beethoven's contemporaries will also be featured. Royal Festival Hall, Queen Elizabeth Hall, Purcell Room (823 3131). English Bach Festival Baroque Ensemble, conducted by David Roblou, with Sandra Dugdale and Angela Tunstall (soprano), Sharrn Cooper and Claire Pirrose (mezzo-soprano), John Rath (bass) and the English Bach Festival Singers and Dancers. Bach, Purcell, St John's Smith Square (Sat, Sun) (122 1061). National Symphony Orchestra, conducted by Charles Peebles,

with John Bingham (piano). Popular classics including Rossini's William Tell Overture, Ravel's Bolero and Rachmaninov's Piano Concerto No.3 in C minor. Barbican Hall (Sat) (638 8381). London Symphony Orchestra and Chorus, conducted by Rafael Fruhbeck de Burgos, with Benjamin Luxon (baritone), Rimsky-Korsakov, Walton (Sun); Vaughan Williams, Elgar, Walton (Tue), Barbican Hall. Melvyn Tan, Eric Hoepfich (fortepiano, clarinet), Rostisl, Beethoven, Weber, Purcell Room (Mon) (638 3131). London Solists Chamber Orchestra, conducted by David Josefowitz, with Evgeniya Maria Popova (violin), Ileana Rubimann (flute/piccolo), Peter Williams (bassoon), Vivaldi, St John's Smith Square (Tue). Amache Chamber Orchestra. Mozart. First concert at the Old

Vie Theatre since 1912. (Wed) (628 7816). Concert version of Karl Heinz Stockhausen's opera Montag aus Licht at the Theatre des Champs Elysees, to be followed by a cycle of chamber music by Stockhausen at the Opera Comique. (42.96.98.94, 12.00-19.00, except on Sundays). Amsterdam Concertgebouw, The Netherlands Philharmonic, conducted by Gilbert Varga, with Karin Lechner, piano, Mozart, Mendelssohn, Schubert (Mon, Tue), Riccardo Chailly, conducting the Concertgebouw Orchestra, with Julia Studebaker (horn), Wagenaar, Hindemith, Bruckner (Wed), (718 340). Utrecht Vredenburg, The Netherlands Philharmonic, conducted by Gil-

bert Varga, with Karin Lechner, piano, Mozart, Mendelssohn, Schubert (Wed, Thur) (81 45 44). Rotterdam Doelen, The Hallelujah choral society with the Randstad Orchestra and soloists under Rian Verbeek Bach, Beethoven, Mendelssohn (Wed) (413 2480). Vienna Synthesizer concert with Romana Wheeler, Tchaikovsky, Handel, Haydn, Wienler, Votrkirche (Fri, Sat). Vienna Philharmonic Orchestra, conducted by Leonard Bernstein. Mahler's Sixth, Bruckner (Sat, Sun) (65 81 90). Leningrad Philharmonic, conducted by Myrvis Jansons, with Sergei Stadler (violin), Vera Mendelssohn, Shostakovich, Konzerhaus (Sat, Sun) (72 12 11). Wiesner Kammerorchester with wind players from the Chamber Orchestra of Europe. Schulhoff, Janacek, Konzerthaus (Tue) (72 12 11). Berlin Maurizio Pollini piano recital, Brahms, Schubert (Sun). Chamber Orchestra of Europe with Gidon Kremer, violin and Yuri Bashmet (viola) under Nikolaus Harnoncourt, Mozart, Schubert, (Sun). Munich Orpheus Chamber Orchestra, with Heinz Holliger (oboe) and conducting, Beck, R. Strauss, Carter, Wagner, and Mozart. Philharmonie im Gasteig (Mon). Frankfurt Alts Oper. Herman Frey leader recitals with pianist Leonard Hokanson, Schubert, (Sat, Mon, Tue).

New York New York Philharmonic, conducted by Zubin Mehta, Webern, Schönborg, Schubert, Avey Fisher Hall, Lincoln Center (Mon). Philadelphia Orchestra, with Riccardo Muti conducting, Victoria Mullrova (violin), Alexandra Michaleva (mezzo-soprano), Choral Arts Society of Philadelphia directed by Sean Deliber, Shostakovich, Prokofiev, (Carnegie Hall) (Tue) (947 7800). Washington National Symphony Orchestra, conducted by Mstislav Rostropovich, Berstein, Haydn, Brahms (Mon), Mozart, Sellinen, Greig (Tue, Wed), Alfvén/Tchaikovsky programme (Thur), Kennedy Center Concert Hall (264 3776). Chicago Chicago Symphony Orchestra, conducted by Sir Georg Solti, with Rudolf Serkin (piano), Eise-thoven, Bartok (Wed), Tchaikovsky, Haydn, Bartok (Thur), Orchestra Hall (435 6122). Tokyo Meisei Radio Symphony Orchestra, conducted by Vladimir Fedoseyev, Tchaikovsky, Shostakovich, Stravinsky, Shown Women's University Ihtomi Memorial Hall, near Sanganyaya (Mon) (789 5400). André Previn conducts the Los Angeles Philharmonic Orchestra, Brahms, Shostakovich (Mon), Beethoven, Strauss, Shostakovich (Tue), Suntory Hall (407 8245). Traditional Japanese Music, Tokyo-ya Takashi (Shinjuku). Cecilia Hall (Thurs) (234 1222). La Scala Orchestra, from Milan, conducted by Lorin Maazel, Rossini, Puccini, Verdi, Tokyo Bunka Kaikan (Thurs) (725 8885).

SALEROOM Looking for a piano

Phillips is unique among the salerooms in selling pianos, and its quarterly sale yesterday produced a total of \$118,000 with only three of the mucky odd instruments not finding a new home. The top price was the \$28,800 paid for a pretty Steinway of 1908, a grand piano in mahogany with ornate mounts: the price was below estimate, and just missed the auction record that Phillips was hoping for. In contrast a 1954 Mounilton and Weston upright in a mahogany case almost trebled its estimate at \$1,950 while a Steinway "boudoir" grand piano of 1911 was comfortably within forecast at \$4,400. Hambros is \$40,000 richer today following a sale of its office furniture by Bonham. The bank is moving from Bishopsgate to Tower Hill and was selling off some of the routine contents from the directors' offices, acquired in the early 20th century but now sought after for its comfort and solidity. An oak pedestal desk doubled its estimate at £1,675 and a mock Georgian writing table also far exceeded forecast at £1,320. Sotheby's at last has a house sale. Its competitors have been busy over the last few months disposing of the contents of a manor here and a cottage there but Sotheby's has missed out on this profitable trend in auctioneering: house sales invariably attract higher prices. Now, on October 11, it is disposing of the contents of Avishays, a listed 17th century manor house near Chard in Somerset, and expects to make at least £700,000. The highlights include a George III mahogany secretary bookcase of around 1780 which should realise £18,000, and a pair of early George III mahogany armchairs, also with a top estimate of £18,000. There are some good clocks, including a William and Mary walnut marquetry longcase by John Andrews of London with a £15,000 high forecast. The latest passion in philatelic circles is painted envelopes, which were popular in late Victorian and Edwardian times. A group of ten sent to the young Prince of Wales, later King Edward VIII, by Major Hugh Rose, an officer in the Black Watch, between 1904 and 1918 come up at Christie's on December 7, with estimates for individual envelopes of £1,000. Antony Thornicroft

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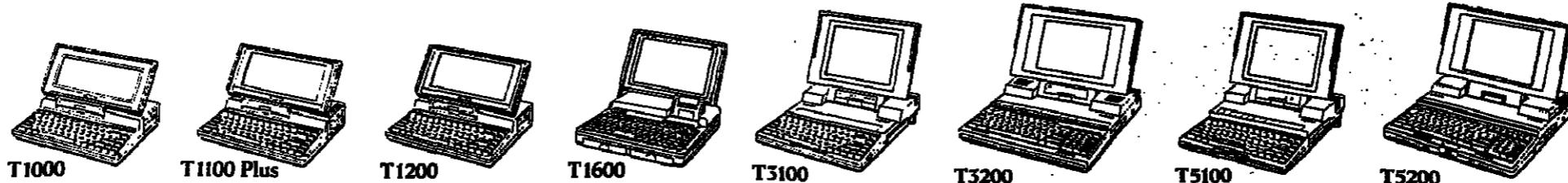


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MANAGEMENT

Wanted: reserves of good officer material

David White examines a UK Government campaign to convince employers and employees of the benefits of military training

Guess whose territory the Territorial Army is after. "We're after the yuppie," says Tommy Macpherson, with a mischievous twinkle. More precisely, what he is after is yuppies-at-arms.

Macpherson, chairman of British Qualcast and a handful of other companies, is leading a crusade to get up-and-coming executives into the TA and Britain's other reserve forces.

The campaign has the backing of major banks and a number of big industrial companies - including, of course, defence companies; incestuous relationships with the forces are of evident value to them.

Graham Day, chairman of the Rover Group, is a former Canadian territorial who sees a "direct read-across" into management. "At a simplistic level, you were given a responsibility and you had to discharge that.

Now there are people coming into business without having had any kind of responsibility at all." Since it abandoned national service in the 1950s, Britain is the only major Nato country in Europe without compulsory military service.

Would he be more favourably disposed to hire a reservist?

The television, press and poster advertising campaign, paid for by the Ministry of Defence and spread over four years, aims to boost the reserves' prestige. But the organisers recognise there are a number of barriers to be overcome: family pressures, what peer groups think, what bosses think and their careers.

"I've hardly found an employer who doesn't say, 'of course, I support the TA,'" he says. "And I've hardly found an employer who does think his employer supports the TA."

The hearts-and-minds effort is based on the belief that the experience of army camp and training exercises can be seen to have direct applications in business, especially the early exposure to responsibility. But Macpherson, who is chairman of the National Employers' Liaison Committee for the reserves, insists: "We've got to be credible. Although specific skills are learnt by many Territorials - especially in management of stocks, but also in communications and mechanical transport weekends tramping through mud are not a substitute for management training."

Macpherson believes that from the rank-and-file upwards, reservists tend to be more disciplined, tidier and better attenders than other employees. He is waiting for statistical confirmation to back up what he terms "anecdotal evidence" that absenteeism rates are in fact lower among reservists, despite the extra demands on their time and post-training-weekend fatigue. He attributes this to a greater sense of responsibility and to physical fitness.

"Responsibilities in the army are usually higher, age for age, than in business," he says, arguing that the qualities the army seeks to develop are increasingly in demand. "Leadership in the old-fashioned sense has come back into fashion, since that conventional management schools don't teach you that indefinable quality." But supporters are not always unconditional in their enthusiasm. The gains, some say, are not necessarily proportional to the time an employee stays with the TA. And a conflict of interest can arise when a TA man reaches a demanding command position in the force.

Along with the public-awareness TV commercials, the campaign involves a series of employer-targeted advertisements. Letters have been sent out to more than 300 top company chairmen throughout Great Britain (but not Northern Ireland, where companies will not be asked for public backing, since that could identify them as instant terrorist targets).

Each chairman is requested to declare his support, confirm his company's willingness to release personnel, and to nominate a special staff contact. "I'm a tremendous believer in me-tooism in business," Macpherson says. He not only plans to publish a list of the companies that say yes, but is threatening in five years' time to publish "a short list" of those that have said no.

The Territorial Army needs to step up recruitment to meet the target set in 1984 of a strength of 86,000. With a current level of about 79,000-79,000, including the Home Service Force, created for static guard duties, has run out of steam.

Britain relies heavily on its voluntary reserves, unique among the European allies, to fulfil its Nato commitment. In the event of full mobilisation, the TA would supply between 30 and 40 per cent of British ground forces, and naval and air force reservists also have key roles.

But this is not essentially a recruiting campaign. If Macpherson and his colleagues are out to get managers, it is because the Territorial Army has an internal management problem. The unspoken reality behind the campaign is that the force does not have enough good officers. Low officer quality is one reason it loses as many people as it takes in. The 30 per cent annual turnover rate is considered too high.

The Prime Minister, advised of the turnover problem and the conclusion that the loss of personnel was often in one way or another job-related, asked Macpherson two years ago to head a committee, made up largely of businessmen.

A former athlete and war hero, Macpherson had been London District Colonel in the Territorials. At the same time he had a list of directorships almost as long as his list of military decorations. He says he accepted on condition that a broad range of interests was represented and that his recommendations should be taken seriously.



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But this is not essentially a recruiting campaign. If Macpherson and his colleagues are out to get managers, it is because the Territorial Army has an internal management problem. The unspoken reality behind the campaign is that the force does not have enough good officers. Low officer quality is one reason it loses as many people as it takes in. The 30 per cent annual turnover rate is considered too high.

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A former athlete and war hero, Macpherson had been London District Colonel in the Territorials. At the same time he had a list of directorships almost as long as his list of military decorations. He says he accepted on condition that a broad range of interests was represented and that his recommendations should be taken seriously.

Macpherson, who is chairman of the National Employers' Liaison Committee for the reserves, insists: "We've got to be credible. Although specific skills are learnt by many Territorials - especially in management of stocks, but also in communications and mechanical transport weekends tramping through mud are not a substitute for management training."

Macpherson believes that from the rank-and-file upwards, reservists tend to be more disciplined, tidier and better attenders than other employees. He is waiting for statistical confirmation to back up what he terms "anecdotal evidence" that absenteeism rates are in fact lower among reservists, despite the extra demands on their time and post-training-weekend fatigue. He attributes this to a greater sense of responsibility and to physical fitness.

"Responsibilities in the army are usually higher, age for age, than in business," he says, arguing that the qualities the army seeks to develop are increasingly in demand. "Leadership in the old-fashioned sense has come back into fashion, since that conventional management schools don't teach you that indefinable quality." But supporters are not always unconditional in their enthusiasm. The gains, some say, are not necessarily proportional to the time an employee stays with the TA. And a conflict of interest can arise when a TA man reaches a demanding command position in the force.

Along with the public-awareness TV commercials, the campaign involves a series of employer-targeted advertisements. Letters have been sent out to more than 300 top company chairmen throughout Great Britain (but not Northern Ireland, where companies will not be asked for public backing, since that could identify them as instant terrorist targets).

Each chairman is requested to declare his support, confirm his company's willingness to release personnel, and to nominate a special staff contact. "I'm a tremendous believer in me-tooism in business," Macpherson says. He not only plans to publish a list of the companies that say yes, but is threatening in five years' time to publish "a short list" of those that have said no.

The Territorial Army needs to step up recruitment to meet the target set in 1984 of a strength of 86,000. With a current level of about 79,000-79,000, including the Home Service Force, created for static guard duties, has run out of steam.

Britain relies heavily on its voluntary reserves, unique among the European allies, to fulfil its Nato commitment. In the event of full mobilisation, the TA would supply between 30 and 40 per cent of British ground forces, and naval and air force reservists also have key roles.

But this is not essentially a recruiting campaign. If Macpherson and his colleagues are out to get managers, it is because the Territorial Army has an internal management problem. The unspoken reality behind the campaign is that the force does not have enough good officers. Low officer quality is one reason it loses as many people as it takes in. The 30 per cent annual turnover rate is considered too high.

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Computer project management

How a longer time-scale can save on costs

By Alan Cane

The cost of developing new computer systems has become a major pre-occupation with senior management as information technology becomes increasingly vital to business strategy.

Executives complain that systems always cost more than estimated and are sometimes delivered too late to be of any practical use. Now the Butler Cox Foundation, the research arm of the London-based consultancy, believes it has found a way to cut costs in information systems development.

When calculating how long it will take for a new computer project to come on stream, the foundation says that at least 25 per cent is added to the timescale; it is imperative that the development team sticks to the more relaxed deadline.

The study, which is still in progress, has been carried out as part of the foundation's 18 month-old Productivity Enhancement Programme (PEP), a scheme which brings together commercial and public organisations to examine ways of improving systems productivity through shared research.

The programme has already attracted 68 sponsors in the UK and in continental Europe, including British Gas, Rank's Hovis McDougall and Whitbread. The Butler Cox team has studied 18 projects among the sponsoring companies.

Meeting project deadlines has been the major headache for data processing managers for over a decade now. Statistics show that some computer systems are delivered so late that they are never put into operation because the original requirement has lapsed.

Butler Cox's studies among PEP members show that 46 per cent of projects are delivered late and 48 per cent are delivered over budget.

The conclusion - that substantial savings can be made by taking more time over the project - seems absurdly simple, and indeed, counter to common sense.

It reflects, nevertheless, what Butler Cox believes to be a combination of a relative lack of maturity in management services departments and lack of understanding of

systems development among senior managers.

It argues that when projects overrun on time and funding, it is because project managers, anxious to maintain their credibility with management, saddle themselves with unrealistic targets.

And others compound the error. George Cox, managing director of Butler Cox, says that senior executives planning a new commercial initiative leave information systems considerations to the last minute, ignoring the fact that virtually every aspect of a modern business is tied to one computer system or another.

"It takes time to change a computer system," he points out. "The system dictates how fast you can move, yet managers only focus on information technology late in the day."

Philip Colling, business development director at Whit-

Systems are sometimes delivered too late to be of any practical use

bread and chairman of the UK chapter of the Society for Information Management, broadly agrees with the Butler Cox analysis.

"Time and again over 20 years I have seen impossible project deadlines put forward because of a belief among data processing staff that their clients (the company's senior management) would not buy the realistic figures. It is analogous to the small builder who quotes a price and then says half-way through the work 'Sorry, guv, forgot about the lintels'."

"It is not peculiar to the data processing business. It is common to any industry moving from craft base to engineering disciplines."

Grenville Bingham of Butler Cox says: "Rushing software development is unbelievably expensive. Based on our data, a typical British company could save about £120,000 on an average application project by taking simple steps to control the time pressure, often exerted by

users, for very rapid delivery.

"The chief lesson we have learned is that large savings can be made by reducing the pressure, controlling the users and managing impossible aspirations."

Bingham believes the chief value of PEP is its attempt to put software development on a quantitative basis. In this, it is following the work of the US specialist Larry Putnam, who has been collecting data on software development for some 20 years. He is the developer of SLIM, an automated software estimating tool used by the US Defense Department and a number of commercial companies. Putnam has been working with the Butler Cox Foundation on PEP.

An important conclusion from the PEP study is that there is no magic formula for software development, no technique or software tool that can simply be purchased and used to improve productivity. The key to major improvements lies in management, methods and techniques.

It is a multi-faceted problem and it is important to avoid getting any of the facets wrong, Bingham argues. The PEP team concluded that the productivity of European commercial applications is every bit as good as that in the US. In the UK, however, they discovered that developers were being hampered by substantial requirements changes during the project lifecycle. As much as 20 per cent of the specification of an average system was changed while the system was under development.

Butler Cox concludes that the best start a company can make to improving its productivity is to keep and maintain accurate records of software development activities and costs, quoting Allied Dunbar, the UK life assurance group, as an example of an organisation which has made a virtue of measurement.

At best, a company following the lessons of the PEP study could expect to improve information systems productivity by 20 per cent a year. PEP sponsors were, on average, already using 46 per cent less effort for a typical project than other UK companies.



let? "I'm always interested in people who've done something other than merely go to school," Day says. But membership alone would not be enough to be a recommendation.

Sir Derrick Holden-Brown, chairman of Allied-Lyons, who served with the Royal Naval Volunteer Reserve, is among the prominent industrialists backing the campaign. "Having employees with additional skills and a willingness to produce that extra effort is vital these days."

Macpherson believes that from the rank-and-file upwards, reservists tend to be more disciplined, tidier and better attenders than other employees. He is waiting for statistical confirmation to back up what he terms "anecdotal evidence" that absenteeism rates are in fact lower among reservists, despite the extra demands on their time and post-training-weekend fatigue. He attributes this to a greater sense of responsibility and to physical fitness.

VEHICLE MANAGEMENT AND ADMINISTRATION



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reports analyse fuel and maintenance expenditure, track milages, highlight anomalies and give a check on vehicles due for servicing. For good measure, they also give cost-per-mile and MPG figures in a way that compares the performance of individual vehicles with others of the same type. See what you've been missing. For a sample set of reports, contact Dialcard Limited, 2 Barston Road, Upper Richmond Road, London SW15 6SD. Telephone: 01-785 7931. Fax: 01-784 6546. Telex: 28165.

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TRINIDAD AND TOBAGO The Financial Times proposes to publish this survey on: MONDAY 3RD OCTOBER For a full editorial synopsis and advertisement details, please contact: NIGEL BICKNELL on 01-248 8000 ext 3447 or write to him at: Bracken House 10 Cannon Street London EC4P 4BY FINANCIAL TIMES

DISTRIBUTION SERVICES The Financial Times proposes to publish this survey on: 29th September 1988 For a full editorial synopsis and advertisement details, please contact: Clare Reed on 01-248 8000 ext 3365 or write to her at: Bracken House 10 Cannon Street London EC4P 4BY FINANCIAL TIMES

POLITICS TODAY: Joe Rogaly

Without a leader of the pack

Britain's opposition voters will not defect to the Conservatives until they find a leader. This may seem obvious, but it is also remarkable. For the quality of political leadership matters more in contemporary Britain than it has in times past...



no-nonsense clarity that is Mrs Thatcher's trademark. For all these reasons the common judgment is that she is the only one who comes near to the political attractiveness of Mrs Thatcher. This may be true, but attractiveness is not in itself a sufficient quality...

become a challenger to the Prime Minister? Writing those words suggests a short two-letter answer, but Mr Ashdown should be given the benefit of the doubt. After all, he has yet to make his first major speech as leader of the Social and Liberal Democrats...

No single, powerful commander of the non-Thatcherite forces is likely to emerge until after the next election

will be a surprise if he does turn out to be the champion that the opposition so badly needs. His face is as finely chiselled as that of Dr Owen, but he does not have the advantage of a ready-made TV image as a leader...

siveness and indecisiveness, not to mention a famous change of mind on the nuclear deterrent. He is, in my view, a swot, a man who will get up early and work long and hard over his papers, seeking to master all the detail. President Jimmy Carter was like that: it left him too little room for developing that intuitive grasp of the essentials of a matter that is perhaps the first item in any list of what qualities make a true leader.

LOMBARD

Sweden's way with workfare

By Robert Taylor

SWEDEN is regarded by the British labour movement as the outstanding success story of democratic Socialism. Last weekend's latest election victory for the ruling Social Democrats provides further evidence of their popular appeal. British union leaders like to contrast what they see as the admirable Swedish approach to industrial training with the bargain basement efforts of the Thatcher Government.

LETTERS

US insider trading

From Mr Leo Herzl. Sir, In the context of his article, "Putting Insiders Inside" (Lombard, September 19), Richard Lambert is misleadingly ambiguous about the state of insider trading enforcement in the US.

Danger for the Third World

From Ms Sheila Page and Mr Christopher Stevens. Sir, Berkeley Hill (September 21) dispels one myth about EC agricultural policy: that it sustains the poor in Europe. Lord Plumb launches another: that it sustains the poor in the Third World.

Defining company objectives

From Mr David Fifield. Sir, An acceptable model for company objectives can be distilled from four letters you have published. If we agree that the receiver of the goods is a customer, then in Mr Campbell's model (August 24) there are three stakeholders, not four: the owners, the employees and the customers.

Progress towards digital TV

From Dr Brian Evans. Sir, The Japanese 1125/90 HDTV (high definition television) system is but one example of progress towards digital television, in which picture quality improvement is like a compact disc sound compared with a long playing record.

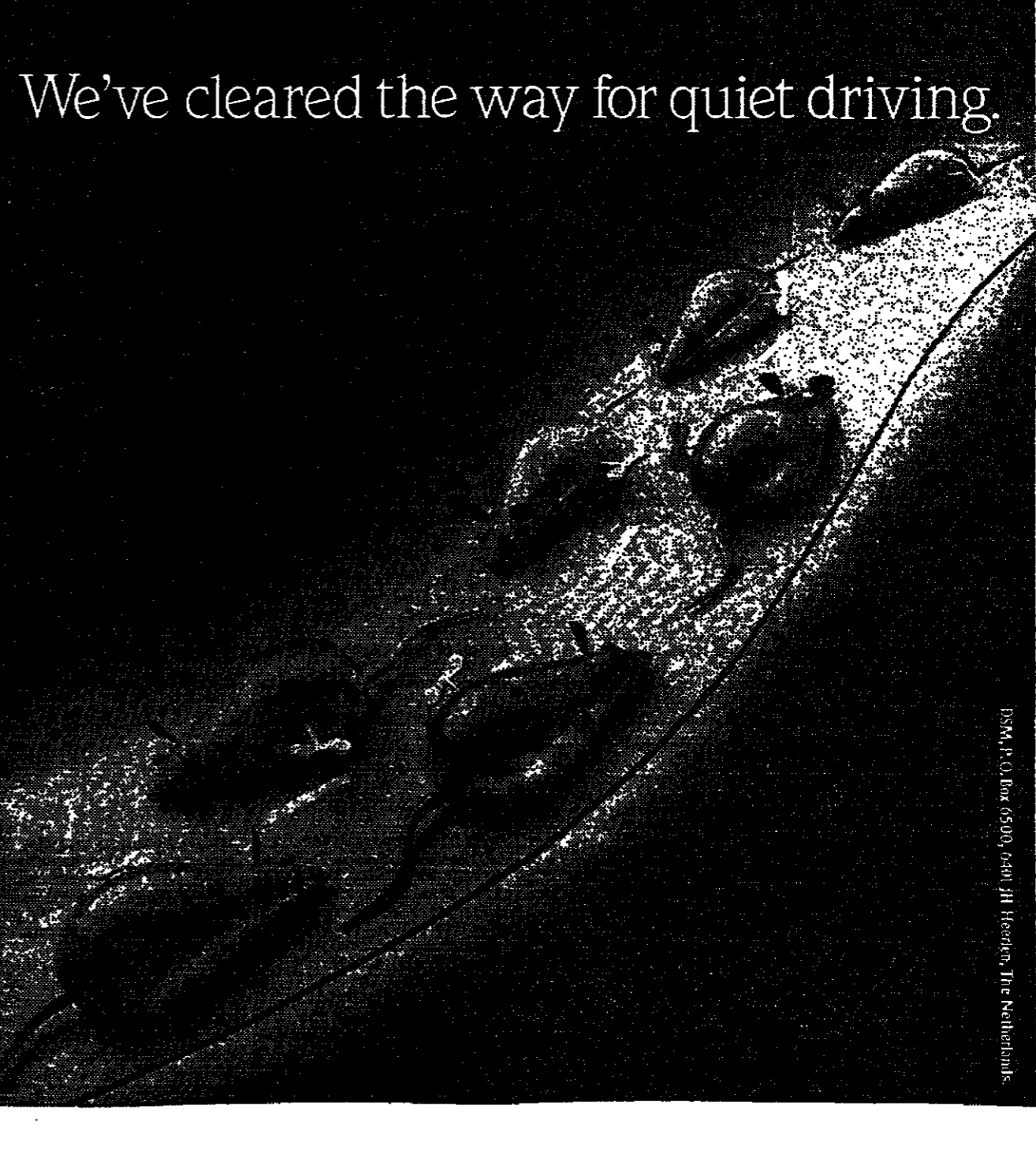
Government has an obligation to upgrade roads into Dover

From Mr P.W. Sherrad. Sir, While you rightly indicate that the Port of Dover is preparing to defend its prosperity (FT Survey on Kent, September 2), no reference was made to the Government's declared intention to ensure fair and free competition between the fixed link (the Channel Tunnel) and the port. This entails providing Dover with infrastructure of a standard no less than that provided to the Channel Tunnel.

More and more plastic is being used in cars these days. But plastic rubbing against plastic gives the same squeaking sound that mice produce. To solve this problem, silicone oil was added to the plastics. But that had an unfortunate side-effect. It meant that you couldn't achieve deep, bright colours. The oil came to the surface and caused a dull mat layer. At DSM, one of Europe's largest chemical companies, we found the ideal solution. Our researchers developed a special plastic which met all the requirements. It can be given any colour - exactly. It is impact-resistant, retains its colour, has an extremely long life, and can stand up to heat. Welding, painting, and gluing offer no problems. And that irritating squeak - for that's what it was all about - simply doesn't occur. So, although you will find more and more plastic in your car, you will now also find more peace.



If we don't have a solution, we find one.



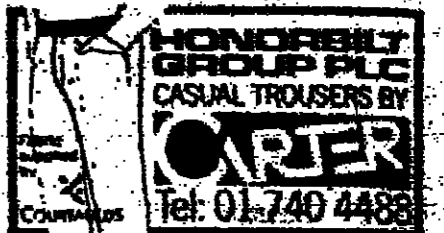
We've cleared the way for quiet driving.

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FINANCIAL TIMES

Friday September 23 1988



China may postpone economic reforms for two years

By Colina MacDougall in London

CHINA may put important economic reform measures on hold for two years, according to leaders such as Zhao Ziyang, the party general secretary...

of his commitment to reform, spoke at the conference. Xinhua said, a sign of the key nature of the meeting...

radical price changes till 1990, and this triumph seems to have been consolidated at the just-ended Central Work Conference...

Leaders swing back to official control

Colina MacDougall reports that fears of inflation and riot are stunting liberalisation

CHINESE leaders are worried. Inflation is the highest for 40 years, the have-nots - still far the majority - are frightened and resentful and the old restraints which kept them from exploding are wearing thin...

constitution - have been widespread this year. The leadership has always been concerned about whether the economic reform would lead to popular discontent...

with hammers, iron bars and spikes when they were denied a free trip. In Guangdong province, hundreds of peasants looted coal from a railway yard...

Thatcher to meet Zimbabwe president

By Michael Holman, Africa Editor

MRS Margaret Thatcher, the British Prime Minister, is due to meet President Robert Mugabe of Zimbabwe next week amid growing speculation that President P. W. Botha of South Africa plans to meet one or more black southern African leaders...

neighbours, it said. Mr Mugabe is passing through London on his way back to the UN General Assembly in New York. He has taken the opportunity to see Mrs Thatcher on past stopovers but the meeting takes on a special significance given the range of negotiations under way in southern Africa...

IMF warns on rise of dollar

Continued from Page 1

week. But in the face of major demonstrations against the Fund threatened by various coalitions of left-wing groups in West Berlin, he made it clear that he was not prepared for the Fund to be regarded as a "scapegoat" for the problems of developing countries...

France might consider cuts in N-forces

Continued from Page 1

in progress, he said, and had also taken place between President François Mitterrand and Chancellor Helmut Kohl of West Germany...

Sharp increase in French trade deficit puts pressure on franc

By Paul Betts in Paris and Simon Holberton in London

FRENCH financial markets were yesterday stunned after the Government reported a seasonally adjusted visible trade deficit of FF2.9bn for August...

This year and FF31.3bn last year. Analysts now believe it will be virtually impossible for the Government to achieve its budget prediction...

WORLD WEATHER

Table with columns for location, temperature, and weather conditions. Includes cities like Moscow, London, New York, etc.

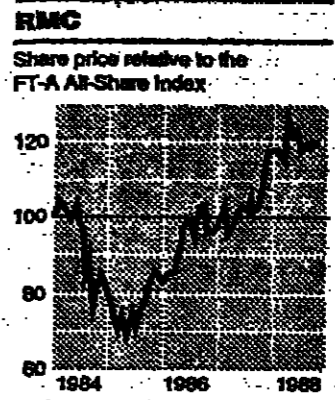
Spectre raised of civil war in Beirut

Continued from Page 1

least 25,000 troops in the country, has nominated a Christian deputy, Mr Michel Daher, for the presidency, with the apparent blessing of the US...

A final polish for British Steel

As one might expect from anything designed to get past Westminster, Brussels and the City, the capital reconstruction of British Steel is a delicately veiled compromise...



pany's share stake in LVMH has been dispersed by LVMH purchases of Guinness stock at well above the market price...

As the marketing launch for the flotation gets under way next week, further details will start emerging from the haze. The price looks like being adjusted to give a forecast multiple of between 7 and 8...

will grow by 35 or 40 per cent this year - figures which would not be considered remotely disappointing in any other sector...

RMC

The combined influence of the gods and Mrs Thatcher have made the first half of 1988 one of the luckiest ever for the UK construction industry...

LVMH

Dissent among the dynasties may be hard on the nerves of all concerned; but judging from yesterday's half year results from M'ost Hennessy-Louis Vuitton, it is not too bad for Guinness...

Logica

Since Logica's business has been growing at over 20 per cent a year for a long time and its margins are far better than those of most of its rivals...

From those wonderful people who gave you hamburgers, Hollywood and rock'n roll: financial instability, inflation and world recession?

Read the special World Economy Survey in this week's issue of The Economist. There's a whole lot of shaking going on.



INTERNATIONAL COMPANIES AND FINANCE

AWA returns to black after programme of restructuring

By Chris Sharwell in Sydney

A PROGRAMME of restructuring has brought a turnaround in fortunes at AWA, the Australian electronics and communications group, which yesterday reported net earnings of A\$7.9m (US\$6.2m) for the year ended June against a A\$9.7m loss in the previous year.

This would consist of a cash return of 45 cents a share - achieved through a reduction in the par value of shares from 50 cents to five cents - and a 30 cents a share cash distribution from the share premium reserve.

Japanese banks lose their financial muscle

Stefan Wagstyl on how the growth of companies' profits has given them more clout

Once, the black limousines which take important Japanese businessmen to important meetings whisked industrialists to the doors of their banks. Today, it is the bankers who have to go calling.

DEBT-EQUITY RATIOS OF JAPANESE COMPANIES. Table with columns: Total debt (Ybn), Bonds (Ybn), Stockholders' equity (Ybn), Total debt + equity (Ybn), Equity ratio (%).

bank lending has undermined the traditional notion of the main bank as an industrial company's biggest lender which generally oversees its dealings with other banks as well.

for many companies, especially exporters. So is treasury management. However, the most important new field is research.

ing long-term credit bank and first-ranked in status among Japanese commercial banks, might find itself with little to do as companies no longer need long-term funds.

NOTICE OF A MEETING of the holders of Landesbank Schleswig-Holstein Girozentrale

NOTICE IS HEREBY GIVEN that a Meeting of the holders (the "Noteholders") of the above-mentioned Notes (the "Notes") convened by Landesbank Schleswig-Holstein Girozentrale (the "Bank") will be held at 12 noon (London time) on 18th October, 1988 at the offices of The Royal Bank of Canada, 71 Queen Victoria Street, London EC4V 4DE for the purpose of considering and, if thought fit, passing the following Resolution which will be proposed as an Extraordinary Resolution in accordance with the provisions of the Fiscal Agency Agreement dated 11th September, 1987 made between the Bank and Kredietbank S.A. Luxembourgise (the "Fiscal Agent") and others relating to the Notes.

EXTRAORDINARY RESOLUTION. THAT this Meeting of the holders (the "Noteholders") of the A\$50,000,000 13% per cent. Notes due 1990 (the "Notes") of Landesbank Schleswig-Holstein Girozentrale (the "Bank") issued under a Fiscal Agency Agreement (the "Fiscal Agency Agreement") dated 11th September, 1987 made between the Bank and Kredietbank S.A. Luxembourgise as Fiscal Agent (the "Fiscal Agent") and others hereby:-

1. assents to the modification of the Terms and Conditions of the Notes (as printed on the reverse thereof and in Schedule B to the Explanatory Statement issued by the Bank and dated 23rd September, 1988, a copy of which has been produced to this Meeting and initiated by the Chairman hereof and by or on behalf of the Bank for the purpose of identification;

Mr Hiroshi Watanabe, newly-appointed president of Sanwa Bank, put it another way. He said that foreign banks tended to have cut-and-dried relationships with their clients but the Japanese tended to have "wet" ones. He was referring to the highly-fluid, often intangible, yet very strong links which tie together a main bank and its most important clients.

Mr Peter Tyrrie, joint managing director of the Mandarin Oriental Hotels operating company, said that the performance of the group's hotel in Singapore, where there has been a severe oversupply problem, had improved considerably this year.

Arbuthnot Latham Finance B.V. US \$30,000,000. Guaranteed Floating Rate Notes due 1992. In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period from 26th September, 1988 to 28th March, 1989 has been established at 8% per cent. per annum.

Japanese companies, because they enjoy high credit ratings, have been among the biggest beneficiaries of the worldwide spread of securitisation. Deregulation has greatly extended companies' freedom. Under the highly-centralised credit control system which existed until the late 1970s, commercial banks collected deposits from individuals and then lent money to long-term credit banks, which in turn lent long-term funds to industry.

Mandarin Oriental lifts profits. Mr Peter Tyrrie, joint managing director of the Mandarin Oriental Hotels operating company, said that the performance of the group's hotel in Singapore, where there has been a severe oversupply problem, had improved considerably this year.

Relationships are changing even in the Swiss, the groups of companies gathered around a bank and held together by webs of cross-shareholdings and commercial links. The four strongest date to before the war - Mitsubishi, Mitsu, Sumitomo and Fuyo, which is based on Fuji Bank.

CFR unveils issue terms. COMPAGNIE Financière Richemont (CFR), a holding company for the international investments of South Africa's Rembrandt Group, has announced terms for its share issue, AP-DJ reports from Zurich.

Eni International Bank Limited U.S. \$200,000,000. Guaranteed Floating Rate Notes due 1993. In accordance with the terms and conditions of the Notes, the rate of interest for the interest period September 23, 1988 to December 31, 1988 has been fixed at 8 1/2% per annum. Interest payable on December 23, 1988 will be US\$210.12 per Note of US\$10,000.

Marine Midland Bank N.A. U.S. \$125,000,000. Floating Rate Subordinated Capital Notes due 1996. For the three months 21st September, 1988 to 21st December, 1988 the Notes will carry an interest rate of 8 1/2% per annum with a coupon amount of U.S. \$213.28 per U.S. \$10,000 Note and U.S. \$1,066.41 per U.S. \$50,000 Note. The relevant interest payment date will be 21st December, 1988.

GRANVILLE SPONSORED SECURITIES. Table with columns: High Low Company, Price, Change, Gross Yield, P/E.

L'OREAL. The Board of Directors, convened on 19th September 1988, appointed Mr Lindsay OWEN-JONES Chairman and Chief Executive officer of L'OREAL and confirmed Mr Marc LADREIT de LACHARRIERE's position as Executive Vice President and member of the Board of Directors.

NOTICE OF A MEETING of the holders of Landesbank Schleswig-Holstein Girozentrale. Includes details of the meeting, resolution, and voting procedures.

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

World Bank sets up Swiss issue schedule

By Our Euromarkets Staff

THE WORLD BANK has established a programme under which it can make unlimited short-term borrowings in Swiss francs...

The format is similar to that used by the Swiss Government for its own issues of short-term securities...

Amex Bank seeks fresh efforts on debt crisis

By William Dullforce in Geneva

THE INDUSTRIAL countries in the Organisation for Economic Co-operation and Development should make another concerted effort to solve the international debt crisis...

The AEB chairman was responding to recent calls for debt cancellation, including one for a 30 per cent write-off of the international debt...

Bell South Capital launches \$120m straight

By Dominique Jackson

THE SUCCESS of a new five-year \$120m bond launched yesterday for a unit of Bell South...

The issue carried a 9 1/2 per cent coupon and was priced at 101 1/2 which offered a yield margin at launch of 48 basis points...

The lead manager said the borrower is ranked in the top 10 US companies by market capitalisation...

The borrower has been considering this third issue for some time and a number of houses were said to have bid for the mandate...

However, the first two issues were not well-received and it was felt the latest deal would not do much to improve the borrower's profile...

Initial demand was brisk and the issue was bid at a discount of 1.30, slipping later to 1.35...

not a house renowned for its Australian dollar placement capabilities, as lead manager, was attributed to the ingenuity of the swap package...

INTERNATIONAL BONDS

not a house renowned for its Australian dollar placement capabilities...

Tuesday's \$100m deal for Lincoln National via CSFB was also cited as a well-pitched deal and saw continued good interest...

entirely had pressing requirements to raise this amount of medium-term funds.

The Canadian dollar was apparently one option considered by the borrower but subsequently turned down.

Nevertheless, the co-lead group on the issue comprises three European banks...

bond found favour with institutional investors, largely due to its state guarantee and it was trading within its fees.

Seasoned West German government bonds saw small net gains in fairly active trading...

In the Euromarkets sector, retail investors were seen regaining their interest and several older, high yielding issues rose...

Australian SE to speed up share transfer system

By Our Financial Staff

THE AUSTRALIAN Companies Act and Code will be amended to allow for early introduction of a new and faster share transfer system...

The Council decided the legislation should be amended to ensure an effective pilot run of the Australian Stock Exchange's proposed flexible accelerated securities transfer system...

Fifteen listed companies have agreed to participate in a pilot run of Fast in the second quarter of 1989...

Mr Sumner, who is the attorney-general of South Australia, said the current system of share transfer had been subject to considerable criticism.

The present system is notorious for its slowness and has made some foreign investors here reluctant to deal in Australian shares...

Mr Sumner said the council also agreed the release of a new draft bill on share buy-backs...

German futures exchange plans dry run

By Haig Simonian in Frankfurt

A STEP-BY-STEP timetable has now been drawn up by the backers of the Deutsche Termin Boerse (DTB)...

According to the draft timetable, the exchange should effectively be ready by September next year...

Three separate classes of membership are envisaged. "General clearing members" will be allowed to clear contracts for themselves...

The exchange is likely to have between 10 and 20 market makers, according to Mr Rolf Breuer...

According to Mr Thomas Fischer, the DTB project manager at Arthur Andersen...

That should allow sufficient time to assess their requirements, notably for the essential computer hardware required to trade on the new computer-based market...

Training will be all-important on the new exchange, as few German banks have domestic experience of futures and options beyond the limited equity options now available...

Thus the draft timetable envisages a lengthy training period between next April and August...

However, personnel and the lack of trained staff is "one of the most difficult problems" for the DTB...

Indian state bank taps NY paper market

By Our Financial Staff

THE State Bank of India (SBI) has issued commercial paper for \$200m on the New York money market...

The state-owned bank is the first Indian institution to issue commercial paper in the US. It plans to use the funds for its overseas operations...

The commercial paper was issued by SBI International Finance, a subsidiary set up specifically for the purpose in the state of Delaware...

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns for US DOLLAR STRAIGHTS, YEN STRAIGHTS, OTHER STRAIGHTS, and FLUENT RATE. Includes bond names, yields, and prices.

Strong debut for Denmark's option exchange

By Our Financial Staff

DENMARK'S OPTIONS and futures market got away to a successful start as registered clearing contracts totalling DKR247m (US\$20.5m) in nominal value registered...

The fund, which acts as a clearing house for the new market, said it registered 947 contracts by 34 dealers...

Most dealing was in futures for the benchmark 9 per cent, 15-year government bond...

The Danish bond market ranks among the 10 largest in the world with an annual turnover of \$1.5 billion...

Spanish rating

By Our Financial Staff

THE Kingdom of Spain's 11.5bn of foreign bonds have been assigned a double-A credit rating by Standard & Poor's...

The A-1+ short term ratings on the Kingdom's Euro and US commercial paper programmes were also affirmed...

The market is to be expanded as soon as possible. The instrument to be introduced will be an index contract.

Simon Kibwick, Chairman Hong Kong, 22nd September 1988

Mandarin Oriental Interim Results 1988. Includes a large graphic of a fan and a table of financial results.

Table titled 'HALF YEAR RESULTS' showing financial metrics for 1988 and 1987. Includes Turnover, Profit before tax, and Earnings per share.

MANDARIN ORIENTAL THE WORLD'S FINEST HOTELS. Includes contact information and a small graphic.

Table titled 'SWISS FRANC STRAIGHTS' and 'FLUENT RATE' showing bond yields and exchange rates.

NEZ bonds tender NZE New Zealand Government is to raise NZ\$300m (US\$183m) at next week's tender in three and five-year bonds...

UK COMPANY NEWS

Thriving construction sector provides backing for improvement

RMC rises 60% to £86m mid-way

By Ray Bashford

RMC, the world's largest producer of ready-mixed concrete, benefited from the mild winter in Northern Europe and improved trading conditions for its subsidiaries on the Continent to boost pre-tax profits from £53.7m to £86.2m during the six months to June 30.

This 60 per cent improvement was achieved after a rise in turnover from £818.5m to £992.4m, which reflected growth in volumes from all major areas of operation.

Earnings per share were 58 per cent up at 24.7p (15.6p) and the interim dividend was lifted from 3.5p to 4.6p.

The size of the group's improvement during the half

was due partly to the fact that the results for the corresponding period were hit by the impact of poor weather conditions.

Directors said the recent favourable weather conditions had brought forward work which normally would have been carried out during the second half. As a result, these latest results were likely to constitute an abnormally large proportion of the year's total.

The thriving UK construction sector provided the backing for the overall group improvement. Apart from higher sales of ready-mixed concrete and aggregates, DIY operations through the Great Mills subsidiary, also made an

important contribution. The operating profit from UK operations rose from £33.6m to £52m.

The milder weather helped the company take full advantage of the more buoyant trading conditions in West Germany, its other major area. Weakness in the country's construction market had acted as a brake to growth in the previous first half.

Operating profits from West German operations advanced from £4.2m to £11.2m. In Spain and France, the other principal European operations, recent expansion programmes allowed the company to participate more fully in higher trading conditions.

The company does not provide a breakdown in contributions from France and Spain. However, they returned well over half of the £25.5m derived from sources listed as "other countries." This compares with a £18.1m return in 1987.

The US activities, which were doubled last January through the purchase of a joint stake in a venture with the Lone Star group for £29.5m, returned a reduced contribution.

However, directors said that the venture with Lone Star returned figures in line with those expected at time of the purchase. See Lex

Filofax first half fortunes fade

By Philip Coggan

THE TIMING was unfortunate. On the day when Mr Jeffrey Archer's works first appeared in Filofax form, the personal organiser company revealed it had earned "not a penny more, but £126,000 less" in the six months to June 30 than it had in the first half last year.

The new "Filofaction" series - launched by Octopus under licence from Filofax - is only the latest gimmick in the personal organiser's 60 year-old history. But the profits fall raises the question of whether a whole series of journalistic clichés will have to be rewritten.

For the past few years, "Filofax", "Tippie" and "Porsche" have been the inseparable buzzwords in a thousand articles about materialistic young people in Thatcher's Britain. The result has been a lot of free publicity for the Filofax group.

Has the fad come to an end? Not according to Mr David Collischon, Filofax chairman, although he admits that "it would be unrealistic to expect the same rate of growth in the UK market as experienced over recent years". The first of a range of new products, Deskfax, has been launched.

Mr Collischon was unimpressed by the fall in profits to £318,000, pointing out that the bulk of the group's profits are made in the second half.

The shortfall was caused by the fast take-up of the group's new point-of-sale units, which are expensive to install, a move to a new distribution centre and a strengthening of management.

Overseas sales are still forging ahead except in Japan. There are 200 different Japanese personal organiser systems and the competition there caused Filofax sales to fall by around 50 per cent.

Earnings per share fell to 1.4p (6p). The interim dividend is unchanged at 0.75p.

The markets reacted like another title in the Filofaction range - James Herbert's "The Rats" - knocking 13p off the share price to 118p.

Strong growth at Logica brings 30% advance

By Terry Dodsworth

LOGICA, the UK software and systems group, achieved a 30 per cent increase in pre-tax profits in its last financial year, largely due to strong growth in the financial services market and demand for software systems from established computer manufacturers.

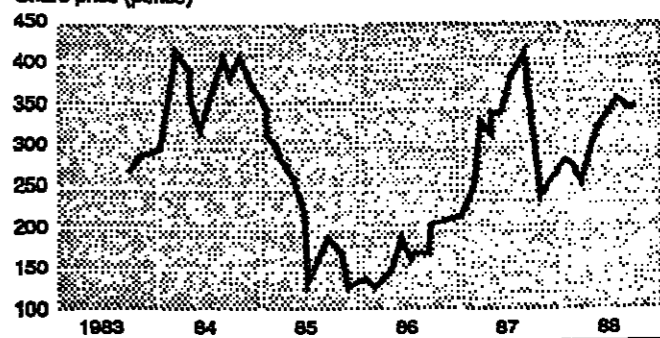
The advance in these sectors outweighed a downturn of about 10 per cent in the company's defence business and a static performance in its space-related activities, which were hit by the Government's withdrawal from several space projects. Other parts of Logica's operations, such as software for the energy industry and the utilities, registered turnover increases of about 10 per cent, Mr Philip Hughes, chairman, said yesterday.

Pre-tax profits for the year to the end of June amounted to £14.7m against £11.3m in 1987, while consolidated turnover saw an increase of 23 per cent to £124m from £101m. After-tax profits came to £9.3m compared to £7.1m, leaving earnings per share at 18.1p against 14.4p. The directors are proposing a final dividend of 1.9p per share, giving total dividends for the year of 2.3p compared to 1.7p.

The results included a three months' contribution from

Logica

Share price (pence)



Data Architects of the US, which has been merged into Logica's existing American operations since its acquisition a few months ago.

Although the Data Architects' results have not been broken out separately, Mr Hughes said that the US group had performed in line with expectations, and that it had not had a detrimental effect on group earnings per share.

Pre-tax profit margins rose sharply during the year to 11.9 per cent on sales from 11.2 per cent in the previous 12 months, reflecting a steady increase over the past few years. Mr Hughes attributed the rise to a mixture of an increasing ratio of higher value added work

and cost controls. At the year end, about 25 per cent of the group's activities were in the financial sector, where Logica claims to have been relatively insulated from the downswing in Stock Market activity by its concentration on work for the clearing banks. Sales in this sector grew by 27 per cent last year.

Work on software for the big computer groups amounted to 17 per cent of total sales, following a 37 per cent jump in sales last year. Mr Hughes said that this business now seemed to have established itself as a permanent aspect of the group's activities. See Lex

Spring Ram heads for ninth record year

By Alice Rawsthorn

SPRING RAM, the ambitious kitchen and bathroom group, is on course for its ninth successive record year, after raising pre-tax profits by 54 per cent to £6.8m in the first half.

The company began trading in 1980 as a manufacturer of acrylic baths. It has since expanded rapidly to become a leading player in both the bathroom and kitchen markets.

Mr Bill Rooney, chairman, said that in the interim period the group had "continued to prosper" in established markets and had benefited from

the introduction of new products.

Turnover rose to £38.1m (£28.1m) in the six months to July 2. Earnings per share increased to 5.7p (4.2p). The interim dividend is increased to 0.2p (0.15p).

Spring Ram has invested £14m in production facilities at its base in Scunthorpe. This additional capacity will be used to produce Chippendale Kitchens, which will be pitched above its two established brands when launched next month.

Mr Rooney said Chippendale was expected to double the

group's current 14 per cent share of the kitchen market within the next three years.

The Next Dimension kitchen range for the mass market is already being manufactured at Scunthorpe for sale through D-T outlets.

Spring Ram's strategy so far has been to introduce three separate ranges for the kitchen and bathroom, thereby covering all but the very highest and very lowest market sectors. It has also broadened its portfolio by launching products like tiles, taps and domestic appliances to co-ordinate with the basic units.

The company plans to diversify into other areas of the home through investment in extra capacity and by acquisition. It currently has no gearing.

In recent months it has also strengthened its export team and has introduced new products specially designed for export markets. The objective is to boost the proportion of sales generated overseas from 5 per cent now to 20 per cent by the early 1990s.

Mr Rooney described the outlook for the second half and for next year as "particularly attractive."

Brent Walker boosts Local London stake

By Paul Cheswright, Property Correspondent

BRENT WALKER, the acquisitive leisure group headed by Mr George Walker, yesterday mounted a fastidiously aimed campaign to boost its stake in Local London Group and, for around £11m, boosted its stake to 14.9 per cent.

Local London is a property company which itself expanded rapidly last year. It specialises in business centres but also has a 25.3 per cent share of Marina Development Group, the UK's largest marina operator.

The question of a full bid for Local London remains open, Brent Walker said. There was no response yesterday from Local London to the share purchase.

James Capel, stockbrokers acting for Brent Walker, moved into the market at about four o'clock, offering 550p apiece for Local London shares and quickly accumulated just over 2m.

The price was a premium of 130p over Local London's closing

price on Wednesday, but compared with the 735p at which Local London staged a rights issue just before October's market crash.

Yesterday evening, Local London shares closed at 535p, a rise of 115p on the day. Brent Walker shares closed 7p lower at 350p, while Marina Development responded to the news with a 50p rise to 380p.

Before James Capel moved into the market, Brent Walker had 4.9 per cent of Local London acquired at between 400p

and 550p per share. The Local London stake is the latest in a stream of acquisitions and development plans recently announced by Brent Walker.

These included the Elstree film studios, the Lyceum and the Trocadero in London's West End, WondersWorld near Corby, and a string of pubs from Grand Metropolitan.

Local London last week announced interim pre-tax profits, boosted by a series of property sales, of £3.5m.

Central 28% ahead and upholds advertising share

By Fiona Thompson

CENTRAL INDEPENDENT Television, the IBA contractor for the Midlands, increased pre-tax profits by 28 per cent from £7.06m to £9.07m in the six months to June 30 1988. Earnings per share rose from 17.2p to 22.1p.

Turnover increased by 8 per cent to £113.88m against £105.28m in the same period last year, and Central maintained its market share of advertising revenue at 14.3 per cent.

The markets reacted like another title in the Filofaction range - James Herbert's "The Rats" - knocking 13p off the share price to 118p.

"Advertising revenue is continuing at a high level and results for the year should be satisfactory", said Mr David Justham, chairman.

Central has recently concluded a series of agreements on changed working practices and job reductions with a number of unions. "We are on course to reach our aim of making savings of £4m annually by 1989," said Mr Leslie Hill, managing director. Negotiations will continue for a year or two.

The tax charge rose from £2.68m to £3.4m. An interim dividend of 6p (5p) was declared.

Multitone Electronics loss rises to £0.75m

Multitone Electronics, which rebuffed a £12m takeover approach from Blick last January, yesterday reported an increased loss of £746,000 in the year ended March 31 1988, against £436,000, reflecting a deficit on North American operations of £770,000.

When announcing a reduced first half deficit the directors indicated that the outlook was improving and that full year results would be satisfactory.

The directors said yesterday that action taken, plus the large order book, should lead to a return to profitability in the current year. The dividend is again 0.1p

This announcement appears as a matter of record only. July, 1988

Oval (387) Limited

has acquired the industrial businesses of

Hollis Industries plc

£94,300,000

Multicurrency Term & Revolving Credit and Bonding Facility

Arranged by

Bankers Trust International Limited

Funds provided by

Bankers Trust Company

The Chase Manhattan Bank, N.A.

Bank of America NT & SA

The Long-Term Credit Bank of Japan, Limited

Banque Française du Commerce Extérieur

Bankers Trust Company
Agent

This announcement appears as a matter of record only. July, 1988

Summit Property Investments Limited

a wholly-owned subsidiary of

The Summit Group plc

£37,500,000

Secured Term Loan

Arranged and Lead Managed by

Bankers Trust Company

Managed by

NMB Bank

Barclays Bank PLC

Bayerische Vereinsbank Aktiengesellschaft

Lloyds Bank plc

The Long-Term Credit Bank of Japan, Limited

Midland Bank plc

Bankers Trust Company
Agent

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Nervous tone depresses sterling

STERLING EDGED lower in currency markets yesterday, as investors adopted a defensive stance ahead of next Tuesday's release of UK trade figures for August. Most forecasters expect an improvement from July's record current account deficit of £2.15bn. But investors are understandably cautious, especially in view of recent comments by Mr Nigel Lawson, UK Chancellor of the Exchequer, when he suggested that trade data is likely to be one of the last economic indicators to show an improvement after the recent rise in interest rates.

Against this background, the pound edged lower, and broke through a key support level of DM3.1975. It finished at DM3.1825, down from DM3.1900, and ¥224.50 against ¥224.75. Elsewhere, the dollar advanced against the yen, and the Swiss franc advanced against the dollar. Sterling was also lower against the dollar, finishing at \$1.6875 from \$1.6775. On the Bank of England figures, the exchange rate index slipped to 75.1 from 75.2 at the opening, and 75.3 on Wednesday night.

The dollar retreated from the day's highs, after intervention by central banks. The US unit opened on a slightly firmer note, and broke through resistance at DM1.8770, in quiet trading. Earlier concern that a further rise would provoke central bank intervention was allayed.

IN NEW YORK

STERLING SPOT - FORWARD AGAINST THE POUND

Table with columns: Date, Bid, Ask, Forward, etc. for Sterling Spot and Forward rates.

STERLING INDEX

Table showing Sterling Index values for various dates and currencies.

CURRENCY RATES

Table showing currency rates for various countries like Germany, France, Italy, etc.

CURRENCY MOVEMENTS

Table showing currency movements and percentage changes for various currencies.

OTHER CURRENCIES

Table showing rates for other currencies like Argentina, Brazil, etc.

MONEY MARKETS

Cautious undertone

INTEREST RATES were little changed in London yesterday, but the generally cautious undertone threatened to move nearer the surface as analysts looked at the weekly Bank of England bank return to get an early idea of monetary growth. Notes in circulation comprise about 85 p.c. of M0 money supply, and on the basis of the weekly return it was estimated that year-on-year M0 growth in September will be around 8 p.c., compared with 7.8 p.c. in August.

UK clearing bank lending

Economists in the City suggested that if M0 shows growth above 8 p.c. pressure will increase for another rise in bank base rates.

Three-month interbank finished at 12 1/4-1/2 p.c. yesterday, against 12 1/2-1/2 p.c. on Wednesday. The Bank of England initially forecast a flat credit position on the London money market, but revised this to a credit shortage of around £100m at noon.

The authorities did not operate in the market before lunch, but gave total help of £100m in the afternoon. The Bank of England bought £50m bank bills in band 4 at 1 1/4 p.c., and provided late assistance of around £50m.

Bills maturing, and repay-

FINANCIAL FUTURES

Fears of renewed selling

FUNDAMENTAL AND technical considerations led to the conclusion that sterling interest rate contracts may be exposed to selling today, according to dealers on the Life market. Sterling contracts appear exposed because of concern about rising money supply growth, after yesterday's Bank of England bank return statistics.

The French franc fell quite sharply after the release of French trade figures for August. These showed a deficit of FF9.9bn, over double the revised July figure of FF4.0bn, and in sharp contrast to expectations of a FF1.2bn shortfall. Consequently the D-Mark improved from an opening level of FF4.3875 to finish at FF4.4025. The poor performance of the franc increased recent uncertainty about a possible currency re-alignment within the EMS, and dealers suggested that the weekend's meeting of finance ministers will only add to the market's nervous tone.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit rates for various countries.

POUND SPOT - FORWARD AGAINST THE POUND

Table with columns: Date, Bid, Ask, Forward, etc. for Pound Spot and Forward rates.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table with columns: Date, Bid, Ask, Forward, etc. for Dollar Spot and Forward rates.

EURO-CURRENCY INTEREST RATES

Table showing Euro-currency interest rates for various currencies.

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies.

FT LONDON INTERBANK FIXING

Table showing FT London Interbank Fixing rates for various currencies.

MONEY RATES

Table showing money rates for various currencies.

LONDON MONEY RATES

Table showing London money rates for various currencies.

EUROPEAN OPTIONS EXCHANGE

Large table showing European Options Exchange data for various series and currencies.

BASE LENDING RATES

Table showing base lending rates for various banks and currencies.

CHICAGO

Table showing Chicago market data for various commodities.

LONDON (LIFED)

Table showing London (LIFED) market data for various currencies.

THREE MONTH EURO-DOLLAR

Table showing three month Euro-dollar rates for various currencies.

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NOTICE OF NOTEHOLDERS OPTIONAL REDEMPTION

Banco Espirito Santo e Comercial de Lisboa

Notice of Noteholders Optional Redemption for Banco Espirito Santo e Comercial de Lisboa. The issuer is Banco Espirito Santo e Comercial de Lisboa, U.S. \$30,000,000 Floating Rate Medium Term 1990 (the "Notes").

Gulf Canada Resources Limited

Notice of Noteholders Optional Redemption for Gulf Canada Resources Limited. The issuer is Gulf Canada Resources Limited, U.S. \$375,000,000 Note Issuance Facility.

VENTERPOST GOLD MINING COMPANY LIMITED

Acquisition of Mining Title. Venterpost announces that subject to the approval of members in general meeting, it has agreed:

- (a) to acquire the mineral rights and precious metals claims over 2,446 hectares to the east of its existing mining area and to purchase 124 hectares of freehold for 4.8 million deferred shares of 25 cents each and R127,000 cash, the deferred shares ranking for dividends with effect from 1 July 1992;
- (b) to apply for the consolidation of all its mining titles and to mine these in terms of a single State's share of profit formula.

A notice of a general meeting, to be convened for the purpose of approving, inter alia, this acquisition, as well as an explanatory circular will be sent to members of Venterpost on or about 22 September 1988.

By Order of the Board per pro CONSOLIDATED GOLD FIELDS PLC, London Secretaries 22 September 1988 Mrs. G M A Glechill, Secretary

A MEMBER OF THE GOLD FIELDS GROUP

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THE PROPERTY MARKET

Paul Cheeseright looks at the rising fortunes of the National Freight Consortium's Property Group Profits in the wasteland

NFC Property Group is a child of the current property boom. By historical accident it had significant land holdings in areas which have become commercially attractive, and these have turned it into a retail warehouse developer at a time when traders are rushing to find space.

The group is the property arm of the National Freight Consortium, looking after not only the estate which is the base for NFC operations but using surplus land for commercial development and, now, branching out. "The bent has changed in the last five years from an inward looking to an outward looking programme," says Henry Lafferty, the group's managing director.

But outside the property industry there is no great recognition of NFC Property's activities. Certainly they will become noticed before NFC's Stock Market flotation next year. Until now, points out Marianne Burton of Phillips & Drew, the stockbrokers handling the flotation, NFC property activities have been low key. Yet, she added, "a pretty hefty part of the group's value resides in property."

NFC had pretax profits of £47m, of which the contribution from property came to £5.6m. The property operating profit was £13.6m but £8m of this came from the rents paid to the property group by the NFC operating companies. Stripping out the internal group transactions, property thus contributes 10 per cent of profits. Mr Lafferty expects this proportion to be maintained during the current year. But the property group seems poised to earn even more because of the way in which it has developed.

When NFC passed from state control into the hands of the employees in 1982, a main objective was to write greater value from the property assets. At this stage it had two types of property, described by executives at the time as "generally tertiary to rough." The first category embraced sites on the edges of towns used by British Road Services and Pickfords as depots. The second took in sites usually near railway stations used by National Carriers. The best known of these are at King's Cross and Paddington in London and Temple Meads in Bristol, all of which are now sites for joint venture developments (see right). These joint ventures should

ensure long-term asset growth and will doubtless emerge as a glamour element of the flotation marketing next year. At the moment they hover in the background. The foreground is occupied by activities on the NFC estate relating to the operational companies and by retail warehousing and the diversification out of it.

The NFC Property Group is responsible for meeting the accommodation needs of the NFC operating companies. Thus it has been engaged in a programme to move these companies out of technically obsolete premises. Historically Pickfords worked out of multi-level depositories. Now it needs container warehouses.

Since 1982, the operating companies have been gradually moved to the payment of market rents for the premises they use. This process has not only put NFC costings on a more realistic basis but has thrown up land which can either be sold or redeveloped. It is at this stage that retail warehousing comes in to play. NFC Property Group found itself, especially with the edge-of-town sites, with land that could most valuably be used in meeting immediate market needs. The growth of retail warehousing has been one of the

most striking changes in British shopping habits. Retailers have been rushing to acquire space. Since NFC Property Group became seriously involved in 1983-84, the Healey and Baker retail warehouse rent index (1977 = 100) has risen from under 300 to more than 500.

So NFC Property Group moved into a rising market. Its development programme, excluding joint ventures and work for NFC operational companies, has stretched to £150m and has a potential value nearly double its completed projects so far.

Three things have happened. First, NFC Property Group has mustered sufficient confidence to broaden its area of activities, so that the programme now has an office element.

Second, it has started to look outside its own estate and to compete with companies like Peel Investments and Citygrove for contracts, as at Nottingham, and has begun buying land to supplement its own holdings, as at Manchester White City.

Third, in the interests of becoming a balanced property company it has added a trading arm specialising in secondary property, which now has a portfolio worth £12m.

A view across the Regent's Park Canal to King's Cross station, where the NFC Property Group is engaged as developer with Rosehaugh and Stanhope Properties and as a minority landowner, holding nearly 20 acres of the 125 acre site.

The project is new ground for NFC, both in terms of size - the project is the largest of its joint ventures and could be worth £6m - and in terms of its first joint venture with Rosehaugh and Stanhope. The three companies have already spent more than £10m on the project and expect to apply formally for planning permission to Camden Borough Council in early 1989. Meanwhile they are drawing up a contractual agreement with the landowners, predominantly British Rail.

NFC had been working on King's Cross for five years before its consortium was chosen as developer. One of the reasons it drew in Rosehaugh and Stanhope was to tap their experience of financing large projects. King's Cross will probably be funded in the way Rosehaugh and Stanhope funded Broadgate, their City development non-recourse bank finance tied to specific phases. Until then, the three companies will have to carry their own costs. Construction, if all goes well with the planning, could start in 1990-91.

More immediately, construction starts this year at Paddington where NFC Property Group has 40 per cent of the



Grainmarket consortium. With a £40m facility from Abbey National, the plan is to build 300,000 sq ft of offices, 200,000 sq ft of light industrial and retail space and 315 residential units.

NFC Property Group's third significant joint venture will be at Temple Meads, Bristol, where it plans to develop 500,000 sq ft of offices with Property Trust. But the project is on hold until the establishment of the new urban development corporation in whose territory the site is situated. The corporation will become

the planning authority. These joint ventures, said Mr Lafferty, are part of "a balancing strategy." They are long-term developments which set off the predominantly short-term nature of the group's retail warehouse developments.

Advertisement for Victoria Retail and Business Park. It features the Miller logo and M.L. (Real Estate) Ltd. The text describes the park as Cornwall's Premier Location, up to 50 acres available, with fully serviced freehold sites at Roche, Cornwall on the A30. It lists distances to Bodmin, Newquay, St. Austell, and Truro. Contact information for Commercial Dept. is provided.

Advertisement for Urgent Requirement: We are solely retained to secure a freehold investment within the city boundary, valued at £1M - £2 1/2M. The ad is for Vigers, a Frederick's Place, London EC2P 8DA, with contact number 01-606 7601. Confidentiality is assured.

Advertisement for Merid Gate, a development by the Gordon Group. It features a large architectural rendering of a modern building. Text describes the building's design and location. Contact number 01-538 4321 is provided.

Advertisement for Capital International Financial Centre in Edinburgh. It describes a developer's opportunity to implement an exciting development on a 7.16 acre site in central Edinburgh. Contact information for Drivers Jonas is provided.

Advertisement for Royal Victor Place, a live and work under one roof development in Victoria Park E3. It features a large image of the building and lists amenities like office space, car parking, and living accommodation. Contact number 01-980 7140 is provided.

Advertisement for a property investment opportunity, offering a 100% Capital Allowances investment in a Reversionary Industrial Warehouse in Rosendale Rd Enterprise Zone, Burnley. Net income is £87,500. Call Arnold & Co Chartered Surveyors.

A collection of small property advertisements. Includes 'Wanted Industrial Land in Birmingham Area', 'Freehold Land in Crawley, Sussex', 'Bridging Loans', and 'Wimbledon Consulting Office in Stares'.

Advertisement for ETBA (Hellenic Industrial Development Bank S.A.) regarding the sale of assets from The Former Halkis Shipyards S.A. It describes the location and facilities of the site. Contact information for ETBA is provided.

Advertisement for Great Eastern House in Harlow, featuring a prominent building used for headquarters offices. Contact number 01-408 1504 is provided.

Advertisement for South Harrow Industrial Estate, Northolt Middlesex. It features a single storey industrial building with first floor offices. Contact number 01-408 1504 is provided.

Advertisement for Tenerife 59 Acres For Sale. It offers a rare opportunity to buy a site of approx. 59 acres (24ha) with good sea frontage. Contact number 01-408 1504 is provided.

Advertisement for Commercial Loans for any purpose, offering fixed interest rates from 10-25%, no broker fees payable, and 100% finance facilities. Contact number 01-487 5444 is provided.

Advertisement for Huntercombe Place, Nuffield, Oxfordshire. It features a substantial grade II listed mansion set in 118 acres. Contact number 01-487 5444 is provided.

Advertisement for Prime US Investment, offering 16,000 ft warehouse/office space in a multi-use office, light industry, or fully leased to good tenants. Contact number 01-487 5444 is provided.

Large advertisement for Parc Exclusif Airlie Beach, a private residential estate in Australia. It features a large scenic image of the beach and mountains. Text describes the estate's amenities and location. Contact number 01-487 5444 is provided.

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Abnott Management Ltd, and others, with columns for name, manager, and other details.

I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD. Tel: 01-828 7233/5699. Reuters code: IGIN, IGIO.

CROSSWORD

No. 6,741 Set by CINEPHILE. Across solutions include the 1, 7, 9, 12, 13, 15, 18, 20, 23, 27, and 28, 29 being part of a famous one.

Crossword puzzle grid with numbers indicating starting positions for words.

- ACROSS: 1 Bob and Anna are friends without independent capital (11). 7 Ancestor 1,488 years ago (3). 9 There are two - no connection with 6 (5). 10 Ornamental scroll for motor: a hit, I confess (9). 11 I enter obviously without protest (9). 12 Address to mothers? (5). 13 About four officers of church and state need a resistor (7). 15 Sound not quite in the mouth (4). 16 Sound with the eye (4). 18 Valley with marbles, in short, across from Skye (7). 23 Number and belief (3). 24 Belief in gradual change of more firms? (9). 26 Reminiscent of English case for address (9). 27 Number and weight impracticable (3,2). 28 Quiet half of 12 (3). 29 Napoleon said he could? Then beware: a lie's unfolding (3,1,3,4). DOWN: 1 It's not French cricket that takes one abroad (8). 2 Quick about a fax being raised for medicine (8). 3 Old writer in between a sheet (5). 4 Topless writer outside church took stock of shocks.

Main table of unit trusts, organized by manager. Includes sections for Fidelity Investments, Fidelity Investments, Fidelity Investments, etc., with columns for name, manager, and other details.

Continuation of the main table of unit trusts, listing various funds and their details.

Continuation of the main table of unit trusts, listing various funds and their details.

GUIDE TO UNIT TRUST PRICING. The data included under the Authorised section of the FT Unit Trust Information pages is designed to improve the service to readers and to conform with new legislation.

Handwritten signature or mark at the bottom of the page.

Johnnie Lito

FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information with columns for company name, unit price, and other financial metrics. Includes sub-sections for 'INSURANCES' and 'OTHER UK UNIT TRUSTS'.

INSURANCES

Table listing insurance-related unit trusts and their details.

OTHER UK UNIT TRUSTS

Table listing other UK unit trusts and their details.

FT UNIT TRUST INFORMATION SERVICE

Unit Trust Name	Price	Change	Yield	Unit Trust Name	Price	Change	Yield	Unit Trust Name	Price	Change	Yield
Pearl Assurance (Unit Fund) Ltd	1.24	+0.01	7.8	Prudential Life Assurance Ltd	1.24	+0.01	7.8	Royal Heritage Life Assurance Ltd	1.24	+0.01	7.8
Phoenix Assurance Co Ltd	1.24	+0.01	7.8	Prudential Mutual Life Assurance	1.24	+0.01	7.8	Shield Assurance Ltd	1.24	+0.01	7.8
Pioneer Mutual Assurance Co Ltd	1.24	+0.01	7.8	Prudential Overseas Life Assurance	1.24	+0.01	7.8	Standard Life Assurance Company	1.24	+0.01	7.8
Prudential Life Assurance Co Ltd	1.24	+0.01	7.8	Prudential Pension Limited	1.24	+0.01	7.8	Swire Life Assurance Ltd	1.24	+0.01	7.8
Prudential Overseas Life Assurance	1.24	+0.01	7.8	Prudential Property Limited	1.24	+0.01	7.8	Target Life Assurance Co. Ltd.	1.24	+0.01	7.8
Prudential Pension Limited	1.24	+0.01	7.8	Prudential Securities Ltd	1.24	+0.01	7.8	Teachers' Assurance Company Ltd	1.24	+0.01	7.8
Prudential Property Limited	1.24	+0.01	7.8	Prudential Structured Investments	1.24	+0.01	7.8	Trustee Investments Ltd	1.24	+0.01	7.8
Prudential Structured Investments	1.24	+0.01	7.8	Prudential Unit Trusts	1.24	+0.01	7.8	UK Life Assurance Co. Ltd.	1.24	+0.01	7.8
Prudential Unit Trusts	1.24	+0.01	7.8	Prudential World Services	1.24	+0.01	7.8	Western & General Assurance Co	1.24	+0.01	7.8
Prudential World Services	1.24	+0.01	7.8	Prudential World Services Ltd	1.24	+0.01	7.8	Windermere Life Assurance Co Ltd	1.24	+0.01	7.8
Prudential World Services Ltd	1.24	+0.01	7.8	Prudential World Services Ltd	1.24	+0.01	7.8	Windsor Life Assurance Co Ltd	1.24	+0.01	7.8
Prudential World Services Ltd	1.24	+0.01	7.8	Prudential World Services Ltd	1.24	+0.01	7.8	Windsor Life Assurance Co Ltd	1.24	+0.01	7.8
Prudential World Services Ltd	1.24	+0.01	7.8	Prudential World Services Ltd	1.24	+0.01	7.8	Windsor Life Assurance Co Ltd	1.24	+0.01	7.8

MANAGEMENT SERVICES

Company Name	Address	Contact
David M. Adams Overseas Fund Mgmt Ltd	11, Broad Street, London E.C.4	01-493 4200
The Analysts Group PLC	11, Broad Street, London E.C.4	01-493 4200
Arthur & Co. Financial Services Ltd	11, Broad Street, London E.C.4	01-493 4200

OFFSHORE AND OVERSEAS

Company Name	Address	Contact
Arthur & Co. Financial Services Ltd	11, Broad Street, London E.C.4	01-493 4200
Bank of America	11, Broad Street, London E.C.4	01-493 4200
Citibank	11, Broad Street, London E.C.4	01-493 4200

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FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Table of FT Unit Trust Information Service listing various unit trusts with columns for Name, NAV, and other financial metrics.

Table of Other Offshore Funds listing various offshore investment funds with columns for Name, NAV, and other financial metrics.

Table of London Share Service listing British Funds, Foreign Bonds & Ralls, and American stocks with columns for Name, Price, and other financial metrics.

Table of Money Market Trust Funds listing various money market funds with columns for Name, NAV, and other financial metrics.

UNIT TRUST NOTES: Prices are in pence unless otherwise indicated and these are subject to change without notice.

LONDON SHARE SERVICE

AMERICANS - Contd

Table with columns: 1988, 1987, Stock, Price, % Chg, Div, P/E. Includes entries like Time Int'l, Transamerica, etc.

CANADIANS

Table with columns: 1988, 1987, Stock, Price, % Chg, Div, P/E. Includes entries like 1770 Bldg Corp, 1770 Energy Corp, etc.

BANKS, HP & LEASING

Table with columns: 1988, 1987, Stock, Price, % Chg, Div, P/E. Includes entries like 1210 Bank of Montreal, 1210 Bank of Toronto, etc.

Hire Purchase, Leasing, etc.

Table with columns: 1988, 1987, Stock, Price, % Chg, Div, P/E. Includes entries like 1150 Leasing, 1150 Finance, etc.

BEERS, WINES & SPIRITS

Table with columns: 1988, 1987, Stock, Price, % Chg, Div, P/E. Includes entries like 441 Allied-Lyons, 441 Carlsberg, etc.

BUILDING, TIMBER, ROADS

Table with columns: 1988, 1987, Stock, Price, % Chg, Div, P/E. Includes entries like 400 Balfour Beatty, 400 Bovis Lend Lease, etc.

BUILDING, TIMBER, ROADS - Contd

Table with columns: 1988, 1987, Stock, Price, % Chg, Div, P/E. Includes entries like 1100 Bovis Lend Lease, 1100 Bovis Lend Lease, etc.

CHEMICALS, PLASTICS

Table with columns: 1988, 1987, Stock, Price, % Chg, Div, P/E. Includes entries like 6100 Alcon, 6100 Alcon, etc.

DRAPERY AND STORES

Table with columns: 1988, 1987, Stock, Price, % Chg, Div, P/E. Includes entries like 4000 Debenhams, 4000 Debenhams, etc.

ELECTRICALS

Table with columns: 1988, 1987, Stock, Price, % Chg, Div, P/E. Includes entries like 1100 Balfour Beatty, 1100 Balfour Beatty, etc.

ENGINEERING - Contd

Table with columns: 1988, 1987, Stock, Price, % Chg, Div, P/E. Includes entries like 1100 Balfour Beatty, 1100 Balfour Beatty, etc.

FOOD, GROCERIES, ETC

Table with columns: 1988, 1987, Stock, Price, % Chg, Div, P/E. Includes entries like 1100 Balfour Beatty, 1100 Balfour Beatty, etc.

HOTELS AND CATERERS

Table with columns: 1988, 1987, Stock, Price, % Chg, Div, P/E. Includes entries like 1100 Balfour Beatty, 1100 Balfour Beatty, etc.

INDUSTRIALS (Misc.)

Table with columns: 1988, 1987, Stock, Price, % Chg, Div, P/E. Includes entries like 1100 Balfour Beatty, 1100 Balfour Beatty, etc.

INDUSTRIALS (Misc.) - Contd

Table with columns: 1988, 1987, Stock, Price, % Chg, Div, P/E. Includes entries like 1100 Balfour Beatty, 1100 Balfour Beatty, etc.

INDUSTRIALS (Misc.) - Contd

Table with columns: 1988, 1987, Stock, Price, % Chg, Div, P/E. Includes entries like 1100 Balfour Beatty, 1100 Balfour Beatty, etc.

INSURANCES

Table with columns: 1988, 1987, Stock, Price, % Chg, Div, P/E. Includes entries like 1100 Balfour Beatty, 1100 Balfour Beatty, etc.

LEISURE

Table with columns: 1988, 1987, Stock, Price, % Chg, Div, P/E. Includes entries like 1100 Balfour Beatty, 1100 Balfour Beatty, etc.

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LONDON SHARE SERVICE

Main table containing various stock market listings including LEISURE, PROPERTY, TEXTILES, TRUSTS, FINANCE, LAND, OIL AND GAS, MINES, and MISCELLANEOUS. Each section lists company names, stock prices, and other financial data.

NOTES
Stock Exchange dealing classifications are indicated to the right of security names...

REGIONAL & IRISH STOCKS
The following is a selection of regional and Irish stocks...

TRADITIONAL OPTIONS
3-month call rates

A selection of Options listed is given on the London Stock Exchange Report Page

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: EQUITY GROUPS & SUB-SECTIONS, Thursday September 22 1988, Index No., Day's Change, etc. Lists various industry sectors like CAPITAL GOODS, BUILDING MATERIALS, etc.

FIXED INTEREST

Table with columns: PRICE INDICES, Thru Sep 22, Day's change, etc. Lists various fixed interest instruments and their performance.

RISES AND FALLS YESTERDAY

Table showing Rises and Falls Yesterday for British Funds, Demission and Foreign Bonds, etc.

LONDON RECENT ISSUES

Table showing LONDON RECENT ISSUES with columns: Issue Price, Amount Paid, etc.

FIXED INTEREST STOCKS

Table showing FIXED INTEREST STOCKS with columns: Issue Price, Amount Paid, etc.

RIGHTS OFFERS

Table showing RIGHTS OFFERS with columns: Issue Price, Amount Paid, etc.

TRADITIONAL OPTIONS

Table showing TRADITIONAL OPTIONS with columns: Issue Price, Amount Paid, etc.

LONDON TRADED OPTIONS

Large table showing LONDON TRADED OPTIONS with columns: Option, Calls, Puts, etc. Includes various option contracts and their prices.

INTERNATIONAL PROPERTY

Advertisement for PARIS property sale, featuring a detached office block of 5,600 m2. Includes contact information for Madame HERAUD.

COMPANY NOTICES

De Beers Consolidated Mines Limited notice to holders of deferred share warrants regarding dividend payment.

VILAMOURA, ALGARVE advertisement for a privately owned commercial premises in prime marina based location.

SOUTHERN CALIFORNIA REAL ESTATE PORTFOLIO advertisement for Beverly Hills Office Building.

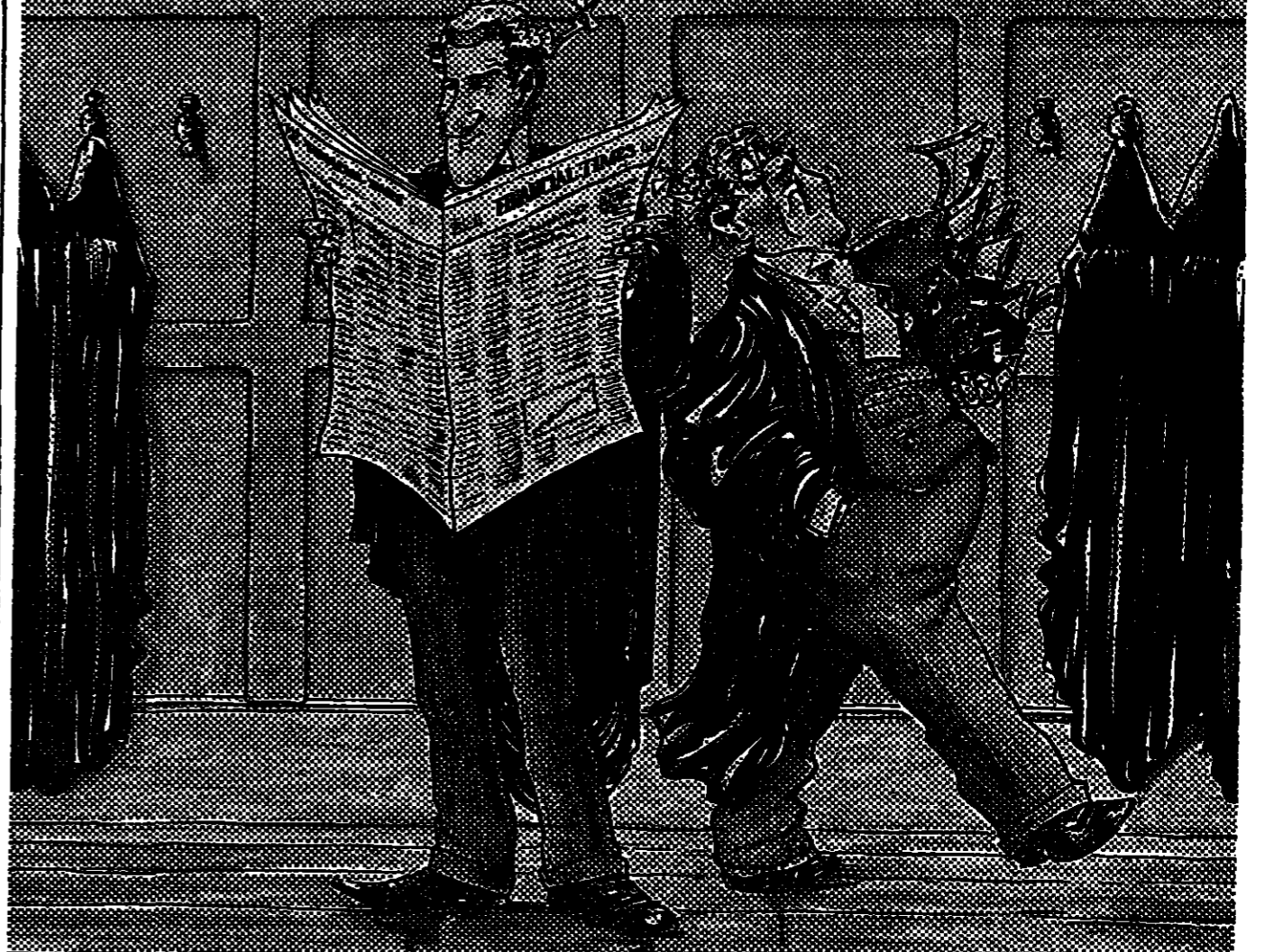
GREECE LAND FOR SALE advertisement for about 17 acres of land on the Gulf of Corinth Coast.

M25 PROPERTY advertisement for a survey on the M25 motorway, published in the Financial Times.

De Beers logo and company name.

STATE BANK OF SOUTH AUSTRALIA advertisement for floating rate notes due 1994.

US\$200,000,000 advertisement for a guaranteed floating rate notes with warrants due March 1996.



Advertisement for 'Now there's a strong case for looking in the FT' featuring 12 bottles of champagne and legal pages.

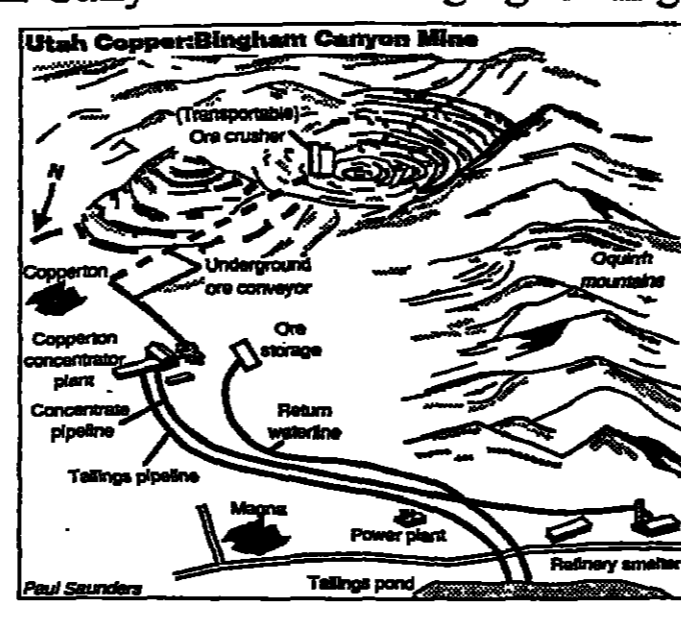
COMMODITIES AND AGRICULTURE

Ok Tedi 'halted by strikers again'

THE HUGE Ok Tedi mine in Papua New Guinea, containing one of the world's biggest deposits of gold and copper, has again been halted by strikers reported to have gone on the rampage in a dispute over conditions.

Copper-bottomed programme successful in US

Kenneth Gooding on BP's Bingham Canyon lead in bringing mining operations back from the pits high demand for copper which lasted for 25 years until the end of the 1970s.



benefits, in 1985; today the figure is \$14.50, including \$4 in benefits. Moreover, some restrictive working practices were cut from the contract.

World grain output forecasts reduced

THE DROUGHT in North America coupled with a recent decline in prospects for the Soviet harvest are behind a substantial reduction in the International Wheat Council forecasts for 1988-89 world grain production.

EC cheese ruling

THE FREE movement of cheese was upheld by the European Court of Justice yesterday. Reuter reports from Luxembourg.

Malaysian rubber 'hit by Taiwan, China defaults'

By Wong Sulong in Kuala Lumpur MALAYSIA'S RUBBER trade is reported hit by big defaults by Taiwanese and Chinese buyers of latex concentrate.

Venezuelan oil reserves growth predicted

VENEZUELA'S NATIONAL oil company, Petroleos de Venezuela SA, expected to add 6.4bn barrels of light and medium-crude oil to its proven, probable reserves from next year to 1994.

Winnipeg exchange appoints president

THE Winnipeg Commodity Exchange has appointed a president three months after Mr Douglas Ford left to assume the vice-chairmanship of the troubled Hong Kong Futures Exchange.

Table with 3 columns: Commodity, Price, Change. Includes items like Gold, Silver, Platinum, and various oils.

Table with 3 columns: Commodity, Price, Change. Includes various grades of sugar, coffee, and other agricultural products.

Table with 3 columns: Commodity, Price, Change. Includes various grades of wheat, corn, and other grains.

Table with 3 columns: Commodity, Price, Change. Includes various grades of oil, cotton, and other commodities.

Table with 3 columns: Commodity, Price, Change. Includes various grades of soybeans, rice, and other agricultural products.

Residential Property Advertising section with contact information for Carol Haney.

World in Lito

WORLD STOCK MARKETS

Table of stock market data for various countries including Austria, Belgium, Denmark, Finland, Germany, Japan, Netherlands, Norway, Spain, Sweden, Switzerland, and the UK. Columns include stock names, prices, and changes.

Table of stock market data for Australia, Canada, Hong Kong, India, Korea, Malaysia, Singapore, South Africa, Taiwan, Thailand, and the Philippines. Columns include stock names, prices, and changes.

Table of stock market data for Canada, listing various Canadian stocks and their performance metrics.

Table titled 'OVER-THE-COUNTER' listing Nasdaq national market data for various companies, including stock symbols, prices, and changes.

Table of financial indices including DOW JONES, NEW YORK, CANADA, and NEW YORK ACTIVE STOCKS. Includes columns for index values and percentage changes.

Advertisement for 'Have your F.T. hand delivered in Switzerland' featuring the Financial Times magazine. Includes a coupon for a free issue and contact information for Peter Lancaster.

3pm prices September 22

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sub-sections for '12 Month' and '13 Month' data.

SEOL CHOSE PHILIPS TELEVISION. SHOULD'N'T YOU DO THE SAME? PHILIPS. Includes an image of a television set and the Olympic rings logo.

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for Stock, High, Low, and Change. Includes sub-sections for 'Continued from previous page' and 'Over-the-counter'.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices with columns for Stock, High, Low, and Change. Includes sub-sections for '3pm prices' and 'September 22'.

OVER-THE-COUNTER

Table of Over-the-Counter prices with columns for Stock, High, Low, and Change. Includes sub-sections for 'Nasdaq national market' and '3pm prices'.

Advertisement for F.T. hand delivered in Norway. Text: 'Have your F.T. hand delivered in Norway. If you work in the business centres of BERGEN, OSLO or STAVANGER...'

Advertisement for Oslo (02) 684020. Text: 'Oslo (02) 684020. And ask Heidi Aastorp at Narvesen Info Centre-NIC for details.'

Advertisement for Helsinki & Espoo. Text: 'Have your F.T. hand delivered... at no extra charge, if you work in the business centres of HELSINKI & ESPOO. Helsinki (90) 694 0417'

AMERICA

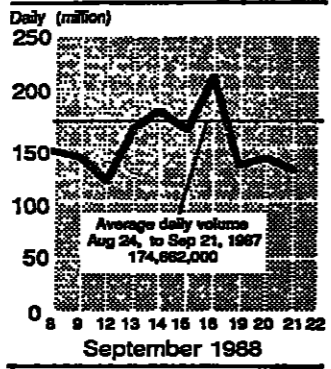
Dow falls in low volumes on futures-related activity

Wall Street

THERE was little momentum for share prices yesterday and volumes remained low in a session which saw some early futures-related programmes pushing the market lower...

strong employment numbers for September. Bear Stearns said yesterday that economic and investment fundamentals warranted equal holdings of stocks and bonds...

NYSE Volume



was not much more than 5 per cent. However, despite the fact that many analysts believe investors should be getting into the stock market...

EUROPE

Shock trade figures unsettle Paris

DOMESTIC factors were largely responsible for movements in the main European markets yesterday, although the lower opening on Wall Street caused concern all round...

Mr Wilford Godbold, the company's president, said yesterday that he was actively exploring acquisitions in the electronics products industry. He was countering speculation that Coleman itself would be a good candidate to be taken over...

London

SELECTIVE demand from the US for blue chips such as Glaxo, Reuters and Beecham helped partly to counter two London sell programmes and profit-taking. The FT-SE 100 index ended off 8.1 at 1,788.7.

Elf Aquitaine, which reported a healthy profits rise after the close on Wednesday, finished FFR6 higher at FFR341. It is one of the shares underlying the options market and trading closed before the deficit news.

FRANKFURT eased back in what traders called "a healthy correction" after recent strong gains, with turnover falling from Wednesday's DM4.47bn worth of shares to DM2.9bn.

The fall, which took the DAX real time index down 7.31 to 1,263.68, was seen as a temporary interruption to the market's rally. There were always buyers around at the lower levels and foreign demand remained strong, said one salesman.

Banks, which led Wednesday's rally, gave up most of the previous day's gains. Deutsche Bank lost DM6 to DM515.

FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

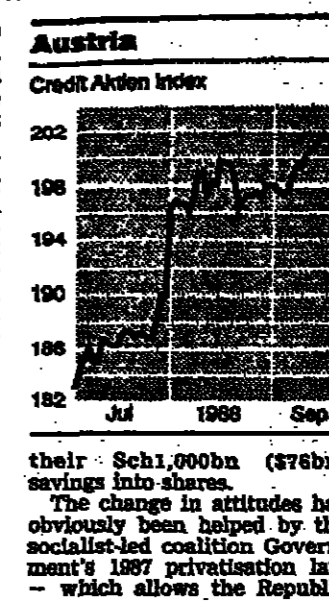
Table with columns: NATIONAL AND REGIONAL MARKETS, WEDNESDAY SEPTEMBER 21 1988, TUESDAY SEPTEMBER 20 1988, DOLLAR INDEX. Rows include Australia, Belgium, Canada, Denmark, Finland, France, West Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Pacific Basin, Euro-Pacific, North America, Europe Ex. UK, Pacific Ex. Japan, World Ex. US, World Ex. UK, World Ex. SA, World Ex. Japan, The World Index.

Austrians start to cast caution to the wind Judy Dempsey on a change of attitude that has helped to blow Vienna to a year high

Renewed foreign buying, a clutch of new listings in the near future and changing attitudes among cautious Austrian investors have given the share index of the Vienna bourse a much-needed lift over the past few weeks.

court case, the shares of Montana, the Austrian group specialising in financial services, mining and biochemical products, rose a spectacular Sch11,000 to more than Sch19,000. At that time, trading in the stock often reached Sch1m worth of shares a day or about 50 per cent of turnover.

returning. However, unlike with previous spurts of foreign, short-term buying, Austrian bankers say that this time round investors "are looking at the long-term."



to sell 49 per cent of its holdings - and the recent tax reform, which will lead to taxes on some savings accounts. That, together with the new smart advertising campaign for the sale of the Verbund, the Austrian electricity group, is attracting both the small Austrian investor and institutions to equities.

SOUTH AFRICA

A FURTHER fall in the billion price sent Johannesburg gold prices lower in thin, confused trading yesterday. A fluctuating financial rand added to the uncertainty.

ASIA PACIFIC

Tokyo A WAVE of selling by trust funds helped take equities sharply lower in Tokyo yesterday after Wednesday's brief rally, writes Michiko Nakamoto in Tokyo.

scope for a proposed capital gains tax. In morning trading, large capital steel issues continued on Wednesday's firm note, with Kawasaki rising to a new high of Y80.

however, failed to sustain its momentum and closed up a modest Y9 at Y795.

Bargain-hunters appeared in Asia Pacific markets, helping to boost Hong Kong and to reduce the day's losses in Singapore and Australia.

Tokyo

The Nikkei average lost a hefty 284.35 points to 27,428.31 after moving between a high of 27,804.51 and a low of 27,375.52. Volume rose slightly to 868.6m from 856.6m.

Some issues were able to maintain their strength in a generally weak market. Kubota, a leading agricultural machinery maker, rose to an all-time high of Y810 in morning trading.

In Osaka, trading was dominated by big capital stocks, which mostly declined. The TOB average fell 104.54 to 56,822.89 and volume declined to 137.1m from 106.7m.

TAIWAN rose to a record high, with the weighted index adding 208.01 to 8,418.87.

BRUSSELS

BRUSSELS saw its strong run of recent days interrupted when speculators in Tractebel, the energy and telecommunications giant, headed for cover, writes Tim Dickson in Brussels.

The 20 per cent plunge in the company's share price to BF7,670, along with an accompanying but less dramatic fall in Petrofina - in which Tractebel has a 10 per cent stake - from BF14,800 to BF14,500, was largely responsible for dragging Brussels' forward market index 2.5 per cent down from Wednesday's record level to 5,488.

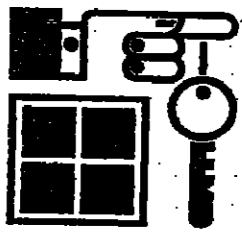
elsewhere chemicals and electricals generally advanced, while Fabrique Nationale, the Liege-based armaments manufacturer, was a bright spot with an 8 per cent rise - up BF82 at BF1,130 on expectations of encouraging results in the latter part of the year.

MADRID was beset by interest rate worries and shares moved lower. The general index lost 1.43 to 275.21.

MORGAN GRENFELL advertisement featuring a large graphic with the text 'EUROPE APPROACHES 1992 WITH STRONG ECONOMIES, INCREASING PROFITS, AND TAKEOVERS. NOW IS THE TIME TO LOOK AT MORGAN GRENFELL'S EUROPEAN GROWTH TRUST.' Below the graphic is the text 'CALLFREE 0800-282465' and 'MORGAN GRENFELL UNIT TRUSTS'. At the bottom, it says 'UNIT TRUSTS' and 'The value of this investment may fluctuate and is not guaranteed. Issued by Morgan Grenfell Unit Trust Managers Limited. Member of LAUTRO, IMRO and the Unit Trust Association.'

Base values: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115.037 (US \$ index), 90.791 (Pound Sterling) and 94.94 (Local). Copyright: The Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd. 1987. Latest prices were available for this edition.

FINANCIAL TIMES SURVEY



What will happen to property in the Square Mile when more becomes available in the

central London area and its immediate environs? The outlook, says Paul Cheeseright, Property Correspondent, should become clearer in the next six months

Sunshine is not forever

UNCERTAINTY IS the keynote now. The City of London property market until last autumn had talked itself into a growth-is-forever state of mind. The demand for space had seemed endless, the prices people would pay to purchase or lease it had seemed without limit. Now it seems less simple. Few believe that the market is heading for a crash, but many believe it may quietly sink a little, or, to put it another way, learn to live with a situation where tenants and buyers have more choice. There are problems of definition, of course. The City of London is no longer a discrete entity held in by Holborn, Hockney, Tower Hamlets and the Thames. The finite space has forced financial houses out to compete for space in other areas. Indeed, some observers have suggested that the pace of rental rises in the West End has made the City look cheap. So the financial community has been spreading out and there are moves to widen it further. The Canary Wharf development at London Docklands is directed at the establishment of a third London office centre, along with the City and the West End, but even without Canary Wharf,

the office stock in Docklands is increasing. But the stock will increase elsewhere too. Not so much in the West End as such - there are space restrictions - but in Holborn, King's Cross and Paddington. The point is that the City will become less of a market unto itself. It will be one part of a much wider market because the supply cycle is extending. It could be argued that the current national commercial property boom began in the City. Changing demand for accommodation, allied to the expansion of the financial sector consequent upon deregulation and the growth of London as an international financial centre, caught the City unprepared in 1985 and early 1986. The response, encouraged by the City planners, was an explosion of development activity, which is now beginning to work its way through the supply pipeline and which will have its full impact on the market not this year but in 1989-91. At that stage it would normally be the case that developers would slacken their activities, waiting for the market to absorb the new space, waiting for new rental trends to be



Planners, anxious to push building projects beyond conservation areas to the periphery of the City are looking at London Wall

City of London Property

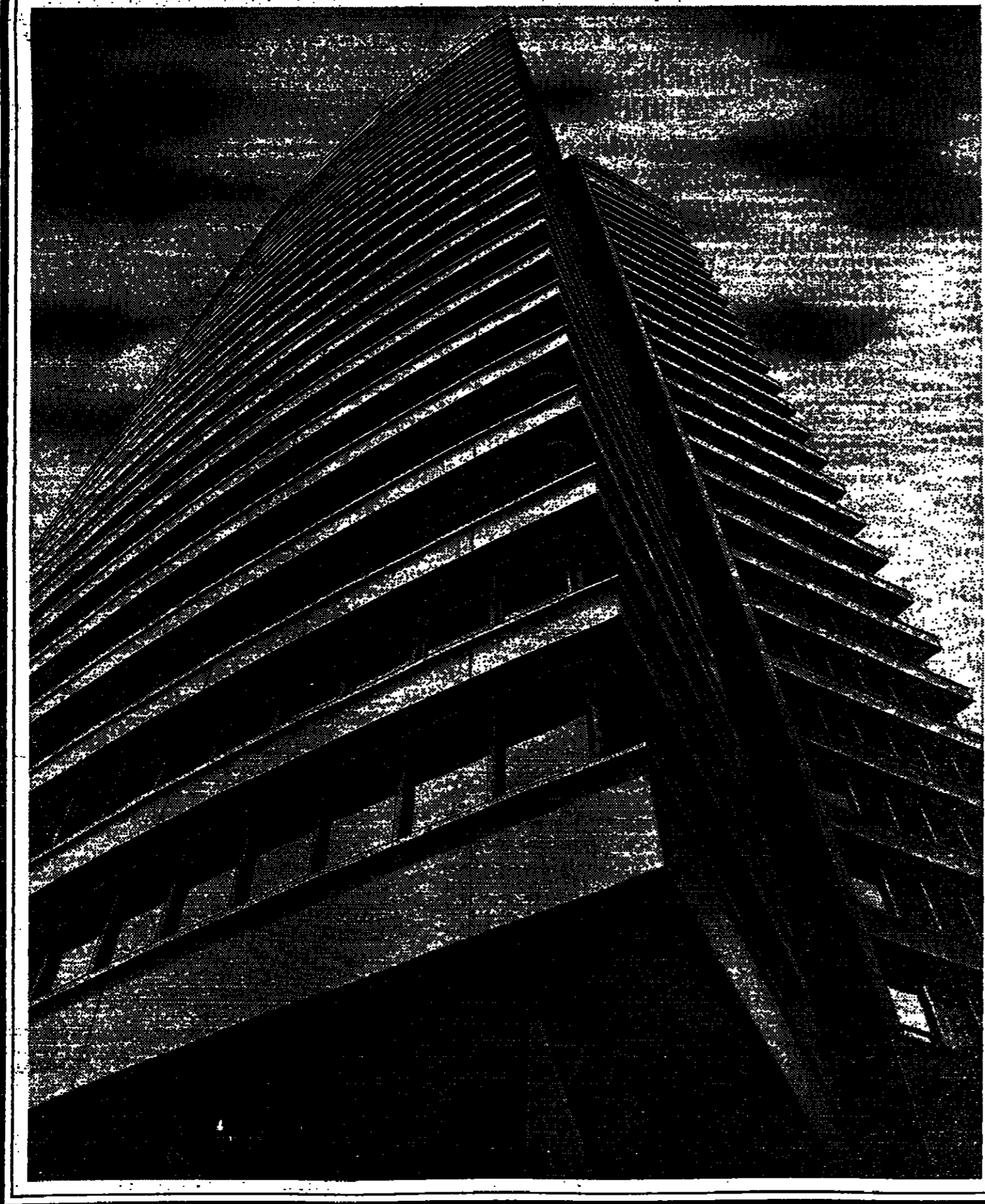
established. Traditionally the market has moved in cycles. That much is fairly certain. The uncertainty surfaces in any consideration of what happens to property in the Square Mile once there is a much greater availability elsewhere in the central London area and its immediate environs. The outlook should become clearer after about six months, when it has become apparent how developers will deal with the planning consents they already have in their pockets. The amount of construction going on now is a fraction of what could take place if all the consents were acted upon.

There will always be a market for high quality buildings which meet the need of financial and professional tenants in the City. Despite the current building boom, the general standard of accommodation available is not high. But there will be less of a market for the hastily constructed buildings of lower quality in fringe locations. It seems likely that many projects falling into that category will never come out of the ground. If they did, then there could be a space glut of Dallas or Houston proportions, enabling potential tenants to drive down rents and extract cost concessions from the property owners. The City of London Corporation's planning committee in any case has signalled that the boom is over. In the aftermath of the equity market crash last October, the committee noted that the boom had never been expected to last forever and it made clear that future planning applications would be treated with more stringency than they had been over the preceding 18 months. This has meant that planning applications are being treated strictly according to the published policy guidelines so that developers can no

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Demand: bait is tasty, but some may wriggle free	3	Stock market: assets count as interest rates rise	6
Periphery: Square Mile gets bigger	4	Construction and long-term skills: gold dust on Concorde 7	7
Development companies: the		Tenants: starting to call the tune	8

longer expect flexible treatment of, for example, plot ratios - the proportion of space relative to the land area on which it is built. The ratio has been set at five-to-one. The City planners have no desire to see the Square Mile littered with empty buildings. The difficulty, though, is trying to estimate demand. The equity market crash brought home the forgotten point that the financial markets, like the property markets, move in phases and that expansion could not continue for ever. Since then, securities turnover has been lower, making glaringly obvious the simple notion that financial houses will not endlessly mop up space. The argument that any slackening in the demand from financial houses will be happily absorbed by professionals like solicitors and accountants fails to take into account the fact that many of the professionals live off the financial houses. Retrenchment in one leads to a slowing down in demand for the services of the other. That said, for as long as London is an international financial centre, there will be a base level of demand. The trouble is nobody knows where to draw it. The evidence of the last few months suggests some slowing down of the market once immediate space needs have been met. These are of course extensive and the rate of take-up, monthly blips notwithstanding, has remained high. A slowing down would mean that City rents, after the heavy rise of the last year, have reached or about to reach a plateau. It would mean that there are unlikely to be too many property purchases on the extravagant scale of the Ohbayashi acquisition of Bracken House, the Financial Times headquarters, when the price reached £3.575 a square foot, some £1,500 more than a British company might have paid. The prospect of a slowdown already seems to have entered the calculations of the banks. This does not mean that they have stopped lending for City property developments. Far from it. But it does mean that they are assessing with even greater care some of the more marginal proposals. Bank lending to property companies generally has exploded and there has been a strong representation of foreign banks in the chase for clients. This chase, at least before the stock market fall, meant in some cases a readiness to accept rental projections for new buildings based on expectations of a rising market. But now, banks are apparently insisting that revenue projections for a building are done on the basis of existing rental levels. Caution has replaced hope. This factor is itself a deterrent to some new building and does not take into account the effect of the higher level of interest rates. Upward changes in interest rates will not necessarily have affected developments already taking place. Many of the property investment companies have secured long-term finance at fixed rates. Many of the short-term loans will have interest rate hedges built into them. But if interest rates remain at their present levels, then the costs of new financing for new developments will have increased, thus forcing a reassessment of the prospects for a new building, especially when those prospects are pitched against the background of the likely new supply. There are, in short, a number of questions hanging over the City property market in the medium term which the players in the market are now seeking to address. If the questions merely concerned demand and financing that would be one thing. But they go further. It is not clear what will be the impact next year of the imposition of value added tax on property transactions. It is not clear how tenants will seek to handle their accommodation costs in the light of the imposition of the uniform business rate from 1990 when the supply-demand balance could be swinging in their favour. It is all very sobering after the heady days of last summer when the sun looked as if it would shine forever.



The nineteenth floor of Drapers Gardens EC2 is where you will meet your advisers from the County NatWest property team.

No other investment bank so successfully blends the skills of the financier and the surveyor.

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The best views on UK property are from the nineteenth floor of this building.

Our commitment to innovative finance is demonstrated by our unrivalled track record in leading major property transactions.

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CITY OF LONDON PROPERTY 2

New schemes are expanding the office stock. Yet developers may not be as daft as they seem

Signs of timidity from the bulls

AT FIRST sight, the City of London appears to be facing a tidal wave of new development which will dwarf anything that has gone before and could create huge areas of unlet space. Estimates vary of offices either under construction or on the drawing board, but they all nudge close to 30m sq ft.

When this figure is set against the total stock of about 66m sq ft, it is understandable that financial backers are concerned, particularly when big schemes such as Canary Wharf and King's Cross are also set to come into play within the next five years.

Even at second sight, the prospect for a glut seems overwhelming. So why are there still question-marks over every attempted analysis of the City's future?

One reason is the sheer impossibility of working out exactly how much space will be required in the next decade (see article on demand, opposite). The other revolves round the interpretation of these massive figures.

London Wall development on the back burner and Greycoat has short-let space in Moor House, a similar-sized project on the same street.

One reason why the property team at Morgan Grenfell takes a relaxed view about impending over-supply is that developers like these can hide their time. They have the cushion of income flowing from short lets on buildings such as those on London Wall or low site-carrying costs, as at Broadgate and Waters' 400,000 sq ft proposal for City Plaza.

Another reason for Morgan Grenfell's confidence lies in their close analysis of the supply figures. They point out that half the 19m sq ft they have identified in the pipeline is not extra space at all: the buildings will replace existing offices.

Tenants are desperate for more modern offices to accommodate the new technology which dominates business life, so the City is swirling with movement. Healey & Baker recently found that most of the occupiers it questioned intended moving within five years.

Developers still plunging ahead with schemes seem to lean on this longer-term confidence in demand. "Take-up may have been enormous in the years since 1980, but very little additional space has been created in that time," says Mr Peter Hunt, chairman of Land Securities.

Table with 4 columns: Available, Approved, Application, Total. Rows include 25-50,000 sq ft, 50-100,000 sq ft, 100-200,000 sq ft, 200,000+ sq ft, and Totals.

programme and has just started work on another giant at Milton Court in Chiswell Street. It helps, of course, when half that scheme is pre-let, but then so is more than 50 per cent of the total space currently under way in the City.

The main concern of doubting Thomases centres not on some massive surplus stretching into the 1990s but a relative imbalance which will bring rental growth screeching to a halt over the next two or three years. Morgan sees enough inbuilt demand to postpone any weakening until 1991, with rents drifting up until then to between \$45 and \$55 a sq ft on large developments and \$35 to \$75 on smaller core space.

Mr Geoffrey Pentecost of Jones Lang Wootton believes the crossover will come earlier - perhaps next year. Even then there will be some hot-spots such as the City core and its western fringes where supply will be limited. Like Mr Hunt, he believes that tenants will revert to demanding specific locations like this and

keep rents moving. "You can't talk of a simple supply-demand balance because this will vary by areas according to preferences with, say, professional firms flocking to the western City fringes," he says.

Among this herd of bulls wander a few bears. Mr Geoff Marsh of Applied Property Research, much in demand from agents and developers for its computerised analysis of market trends, has been urging caution since long before last October's crash blew the froth off the City.

"There is an idea going around that we will follow the pattern of New York as a world financial centre," he says. "New York has 300m sq ft of offices, London has only 150m sq ft - therefore we have the capacity to expand. What is not mentioned is that London rents are twice those across the Atlantic."

"The property market is not immune to the price mechanism. Agents are privately producing reports that predict

downward trends in rents." AFR has been forecasting falling rents since August last year - long before Black Monday. That in itself leaves AFR open to charges of Beckmanitis (a syndrome attributed to Mr Bob Beckman, the pundit who has been predicting a property crash ever since the 1970s).

But Mr Marsh sees little reason to change his view that the market is due for a bucket of cold water as demand and supply race past each other in opposite directions.

Even the bulls show some signs of timidity. Vacancy rates which have fallen as low as 1.5 per cent are likely to rise in the next year or two to around 6 per cent and pre-lets are declining as the Big Bang effect fades. That is still well below other world centres such as New York, says Jones Lang Wootton, but it concedes in an overview of the City market published this month that future supply could "give cause for concern."

It also points to a "spectre of uncertainty", reinforced by the prospects of new VAT charges and business rate increases.

Even the pre-letting cushion may be deflated. Savills says that up to 20 per cent of space taken for future occupation could come back on the market as tenants sub-let offices they do not need. Meanwhile, the space released as tenants claim their pre-lets will flood on to the market.

For the moment, that is a godsend for tenants desperate

for space and location has been sacrificed to availability. J.L.W. says take-up soared 60 per cent to 870,000 sq ft in the first six months of this year.

Eventually this will turn into the separate tier, with poorly located or serviced space dragging average rents down much more quickly than prime offices, however.

Developers such as Mr Hunt see that more as an opportunity than a disadvantage. Only about a third of the City's stock has been dragged into the age of technology and the more outdated space that becomes available, the more chance there is to satisfy ill-commodated tenants.

There are few question-marks in the minds of certain single-minded developers - only solutions. Land Securities insists it is careful to build only in the best locations for a planned market. But the danger pointed out by Morgan Grenfell is that others may plough ahead irrespective of demand, because they are so securely financed they risk very little.

For every reassurance about fears of over-supply there seems to be a danger lurking in the background. How these balance out at a time of such uncertainty becomes a matter of opinion.

In the end one more attempted analysis of the future of City property can only conclude with a question-mark.

David Lawson



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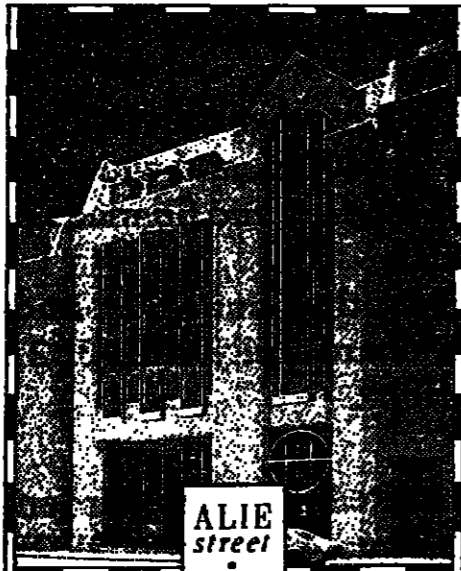
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CITY OF LONDON PROPERTY 3

Working out potential demand is like fishing for salmon, says David Lawson

Although the bait is tasty, some may wriggle free

CALCULATING the amount of new office space planned for the City of London over the next few years is relatively easy. Setting this against take-up rates to find a point when rent rises should fade away is a doddle. So why is there so much disagreement in the industry about when this threshold will be reached?

Some pundits believe the soaring rise in values will fade in the coming year, others look further into the early 1990s before the City loses its head of steam. And a hard core of optimists still refuses to believe that the days of milk and honey are numbered.

There are two main reasons for this diversity. Firstly, working out potential demand is like fishing for salmon. Every agent and developer has a mental list of prizes swimming deep in the rich waters of the expanding service economy. But no-one can be sure which will rise to the surface, or when.

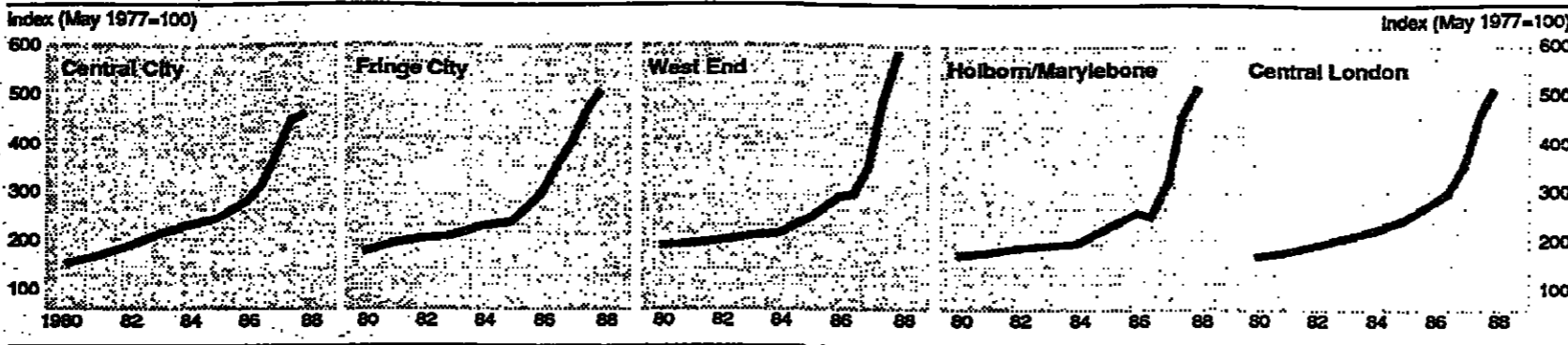
Businesses rarely plan more than two years ahead in a stable market. That horizon is even more limited in the shadow of post-crash uncertainty and nervousness about the world economy. Those which might want some space in the near future make tentative moves towards agents' hooks, and are totalled up as "future demand." The wise developer then throws in an adjusting factor to discount the ones that change their minds and wriggle free.

Secondly, hooking a big one is a rare skill, requiring the right bait. A thread of consensus about the post-crash market is that some potential tenants have refused to play as they do not like what is being dangled in front of them.

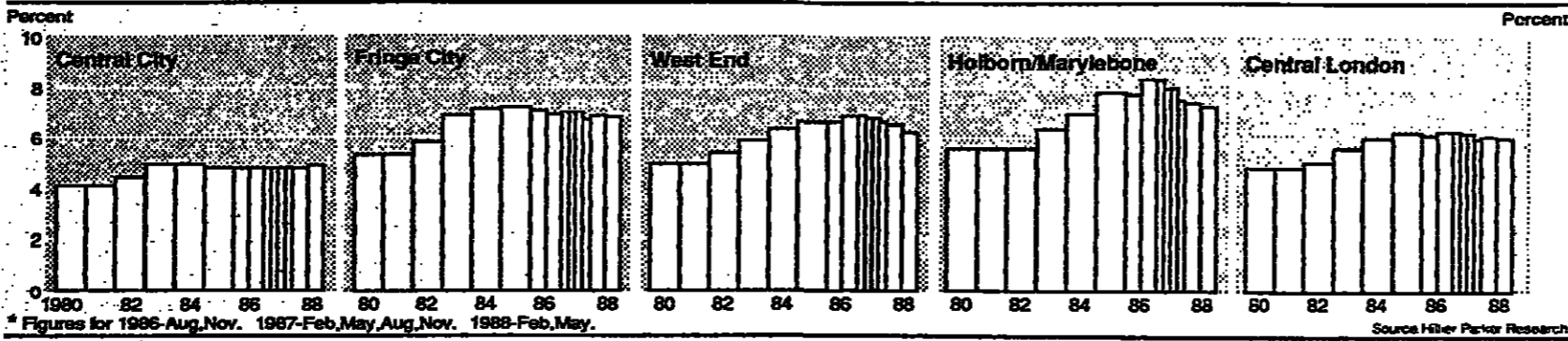
For instance, solicitor A and accountant B may both want a 350,000 sq ft modern building somewhere between Fleet Street and the Bank. But even in the latest flood of development, there is no such place available until 1991. They stay put until one comes on the market and then both make a strike for the same bait, bidding against each other and ramping up the rent level.

When the laws of economics fly out of the window and a rise in supply increases prices, it becomes almost impossible to state with confidence when

Office rents



Office yields



* Figures for 1986-Aug, Nov. 1987-Feb, May, Aug, Nov. 1988-Feb, May. Source: Hester Packer Research

the two sides of the demand-supply equation will balance. Intuition and psychology become almost as important as computer projections. Developers who guess right can make a fortune; those who do not may face disaster, as the 1970s collapse proved.

For the moment, current demand is keeping agents reasonably happy. The crash trimmed some sails but take-up slipped only 5 per cent to around 2.6m sq ft in the first half of this year, according to Jones Lang Wootton. That leaves unsatisfied demand requirements for 3.6m sq ft and a potential soft need for a further 4.2m sq ft. Combining the 1.26m sq ft immediately available with speculative space under construction produces a vacancy level of between 5 and 6 per cent - much less than most other world financial centres, says J.L.W.

Demand from banks has fallen back but slower-moving financial institutions still have to make up their mind about the final cost of the collapse.

Some may not be so keen on growth if trading volumes remain permanently low but the horrors widely predicted last October have not materialised. Predictions of up to 200,000 redundancies proved wildly wrong.

Only 5,000 jobs have disappeared out of a total of 90,000 in the financial sector, according to the property team at Morgan Grenfell Securities, which takes a bullish view of the short-term prospects for City property.

Even if this figure is doubled to what some believe is a more accurate calculation of sackings, that pans out to around 1.5m sq ft of office space - not much more than 2 per cent of the total stock in the Square Mile.

Job losses will affect demand only if there is another market crash, according to Morgan Grenfell (although some might not rule that out either). Meanwhile, St Quintin has done an old-fashioned totting-up job on demand for space ready in 1990, calculating that more

than 6m sq ft is required in slugs of at least 25,000 sq ft, plus another 1m sq ft for smaller premises.

The sole driving force in the City is no longer the big financial groups, however. Most have filled their needs for large buildings. Accountants, solicitors and management consultants now dominate the lists of potential tenants as they rise in a buoyant economy.

For instance, Clifford Chance has just taken Wimpey's 425,000 sq ft Little Britain office development next to Bart's Hospital, which has been waiting in the wings since the 1970s. Freshfields is believed to have reserved the massive Kamagai Gumi scheme at Whitefriars. Others like Binder Hamlyn and Deloitte are among the names in the market for buildings of up to 350,000 sq ft. At least a dozen others want between 50,000 and 100,000 sq ft.

This is not just a time lag from the financial boom. Mergers forming firms like Clifford Chance have created stronger

financial resources to exploit London's growing stature in international business, say the Morgan analysts. Flagship headquarters are in great demand to match this excited stature.

"It is no longer a stigma to be in a quality building," observes Mr Bill Peach of Baker Harris Saunders. "In fact, clients may demand this assurance where once they moaned that an accountancy firm's money should be spent on keeping down fees rather than buying better premises."

More business also means more staff. When Healey & Baker questioned 100 office tenants after the crash it still found an overall intention to expand staff, with average levels likely to rise this year by more than 12 per cent among professional groups and between 3 and 7 per cent in financial and banking businesses.

Staff rises are even more significant than in the past, as each worker now takes up a lot more room. Work stations take

up more space per head than the old desks and there is amove to spacious dining and conference areas. All this is yet more "hidden" demand.

Many of these professionals have yet to rise to the surface because they are choosy about the bait. Few will pay more than £45 a sq ft so they are ruled out of the £65-plus buildings in the City core. And lawyers and accountants needing prestige buildings near their clients will eschew cheaper stock in the suburbs.

For instance, lawyers Cameron Markby expanded out of its home at London Wall into 50,000 sq ft of Sceptre Court near the Tower, paying around £31 a sq ft. Another lawyer, Barlow Lyde & Gilbert, after less than four years in the spanking new No 1 Finsbury Avenue, found its 30,000 sq ft too restricting and took 80,000 sq ft in Beaufort House.

Few doubts about the deep current of hidden demand cloud the mind of Mr Peter Hunt, chairman of Land Securities, Britain's biggest prop-

erty developer. "A lot of City tenants want to move to newer premises," he says. "But they can't get the right type of space in the right location."

Healey & Baker reinforced this view when its research showed that more than two-thirds of the 100 City occupiers it questioned intended finding a new home within five years.

Not everyone is convinced that professional groups are a universal answer to the threat of over-supply, however. Mr Michael Cassidy, the City planning chairman, who has been in a much more subdued mood since the crash, is reported as saying this is a short-term and fickle source of demand. As a property lawyer, perhaps he has an insider's knowledge to add to his planning judgement.

Mr Cassidy is keeping his eyes on more traditional financial groups, although he sees a question-mark about where they will come from in the 1990s.

For the moment the financial groups have not completely retired from the market, however. BHS says that half the current demand comes from this sector. But now that they have satisfied their appetite for giant financial factories, they tend to fill the middle section of the market in 25,000 to 100,000 sq ft blocks.

And they are also paying the highest rents. Arab Bank probably claims the latest record with around £68 a sq ft for 35,000 sq ft at 13 Moorgate, although this is unlikely to be the high-water mark for long.

Surprise market entrants helping to bid up values are the building societies, desperate for flagship premises in the City core to give them a suitable presence as neo-banks.

The Halifax, for instance, paid a then-record £67.50 a sq ft recently for the prime position of Greycoat's 62 Cornhill and promptly asked Healey & Baker to let off the top six floors. Bradford & Bingley took second-hand space on a short lease in Moorgate for £55, plus the prospect of a fitting-out bill.

Other sectors may be less buoyant in future. The insurance market, for instance, is looking rather sick, which may tell when rent reviews come around in the areas around the

east of the City where the brokers are concentrated.

Probably an area-by-area and sector-by-sector analysis is the best way of working out the impact of any drift in demand. As Mr Peter Hunt says, the buildings have to be in the right place. He believes people were too quick to dismiss location as the guiding force in property development when the core was burst at the seams by Big Bang and tenants flew far and wide to find space.

The core and western fringes of the City will remain high on the shopping lists of professional firms, says Mr Geoffrey Pentecost of Jones Lang Wootton. A lot of financial groups which ran off to the West End when space was scarce around the time of Big Bang would dearly like to get back into these areas, he asserts.

The testing time will come within the next year - or within three - depending on which opinion you take. Some, like Mr Pentecost, forecast a balance of supply and demand in 1989-90. A "spectre of uncertainty" still hangs over the market, says J.L.W. Against that, Morgan's experts believe that rents will push upwards until 1991, when the sheer weight of new space will tell. They see a two-tier market building up as poorer premises, both new and second-hand, stick to agents' hands while tenants grab tastier bait.

But maybe the biggest demands have yet to materialise. Land Securities is looking across the Channel for new customers after 1992 when unification with the rest of Europe will be complete.

"Before the Big Bang we were asked by one City councillor to prove that there would be an explosion in demand for space," says Mr John Moar, the deputy chairman. "We said we could not prove it. It was just a gut feeling."

"We were right in the end and we have the same gut feeling about the European connection."

It is getting a bit like old times when a property developer talks about sniffing out future demand by instinct rather than relying on a computer print-out. Only time will tell whether guts are more accurate than arithmetic.

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CITY OF LONDON PROPERTY 4

Office development has mushroomed in peripheral zones - Docklands, Paddington Basin, Victoria, Holborn Viaduct

Square Mile gets bigger

FIGURES OF speech seem to survive long after the world that spawned them. Cockneys are "Bow Bells born"; privileged young ladies range through Sloane Square; their employers or daddies are inevitably "someone in the City".

Strictly speaking, the Cockney is a dying breed, as the Bow church referred to is in office-cloaked Cheapside rather than the East End. Not a lot of babies are born within the sound of those bells nowadays.

Sloane Rangers are less likely to be up West than sipping champers with other "financial executive assistants" at a lunch box round behind an almost derelict Stock Exchange. Meanwhile, many a daddy is looking wistfully from a brand new office block over the roofs of Sloane and East Ender territory.

Pinstripes have scattered far and wide over the last couple of years in wholesale moves to a new breed of financial factory. Someone in the City is almost as likely to be working as far from the Square Mile as today's Cockneys are from Bow.

But the label will probably stick: "Someone in Docklands" does not have quite the same dignified nonchalance. And consider the distress that could arise over other development areas set to attract expanding financial businesses: King's Cross, Paddington, Victoria, London Bridge, Charing Cross, Liverpool Street, Euston, Cannon Street and Holborn Viaduct. For little rich city will have a terrible time convincing chums that daddy is not "Someone in British Rail".

Office development has mushroomed around these peripheral zones since the run-up to the Big Bang, when occupiers realised there would be no space within the traditional Square Mile for the big new buildings they would need.

More than 1m sq ft of new space will be created in 120 buildings around the City fringes between 1988 and 1991 according to an analysis by Savills produced this month.

The tide shows no sign of diminishing. Applied Property Research says that planners in Islington, Hackney, Tower Hamlets, Camden and Southwark gave the go-ahead for more than 6m sq ft in just over 100 blocks between July 1987 and August this year. Seven of those permissions

account for around 3m sq ft of the total, including 885,000 sq ft in Spitalfields and a 1.2m sq ft mixed-use redevelopment of County Hall.

On top of this, Savills points out that the Isle of Dogs will have another 8m sq ft up and running in three years. Meanwhile, Rosehaugh Stanhope is set to repeat its Broadgate development on an even grander scale with a projected 6m sq ft of offices at King's Cross by the mid-1990s.

At one time the City might have ignored these upstarts. Prime tenants would never be expected to move to such outlandish places. Now, however, central London is evolving into a single market, with the West End merging into the Square Mile, and satellite areas starting to compete for occupiers.

Distinctions between what is and is not City are increasingly blurred. Much of Broadgate, for instance, now accepted as part of the financial homeland, is outside the City Corporation boundaries. So is the 1m sq ft of London Bridge City, an outpost of the docklands strung along the south bank of the Thames.

It is pointless to consider these as separate and in competition with the traditional City area. They are merely a different tier of the same market, offering the giant spaces almost impossible to find in the core and at rents perhaps 30 to 50 per cent less than the top central rates.

Some are more fringe than

others, in both quality and location. It is these that seem likely to suffer from the new wave of development in even more distant areas.

Rents have generally boomed upwards, with 250 a sq ft the norm around Fleet Street and Broadgate, 230 creeping along the south bank and 210 plus in the Isle of Dogs. But some rent levels are already falling in the less prime fringes, says Mr Peter Spooner of Edward Erdman.

Each satellite fringe is being forced to compete with the others rather than threatening the City core, and will have to find its own niche.

Docklands is still the great uncertainty. It is generally accepted that things will happen as Olympia & York ploughs ahead to produce some 2.5m sq ft by next year which has more to come. The disagreement hinges on who will go there.

One camp believes the Reichmann brothers will use their undoubted influence to pull in a couple of blue-chip businesses, create a "critical mass" around Canary Wharf and watch the area merge into the City proper. Savills says acceptance will come once occupiers are convinced that the transport and services are adequate.

Others tend to believe it will not poach from the City but act as a relief valve. "Docklands has a clear advantage in low rents plus tax concessions but is unlikely to attract main-

stream businesses," says Mr Spooner.

"More likely, it will be used for support spaces which might previously have decentralised from London altogether."

Either way, the proposed King's Cross development seems a more likely rival for big tenants than the City. Both satellites will be looking to an influx of international companies as 1988 and European unification looms.

Docklands may get in first with available space, but King's Cross could boast a Channel Tunnel terminal to supplement its better access to the rest of London.

In fact, King's Cross could be a vital factor in finally knitting together the West End and City into a single market. This is already happening as redevelopment spreads through Holborn and Fleet Street into the Strand.

"When I first came to the City from the West End the people all seemed very different and strange," says Mr Peter Hunt, chairman of Land Securities, who has substantial holdings right across the central area. "There was your basic West End type and your City type. Now we are seeing a fusion in which people cross boundaries, and a greater synergy."

Different types of business will gravitate to different parts of this single market rather than leeching the old City.

The score will remain the main financial quarter, so the chairman of one merchant bank can nip along the road to chat up his colleagues at another, accompanied and solicitors less willing to pay high rents will make for Holborn, or King's Cross, or the Euston Centre, or Paddington Basin.

The West End will no longer provide an alternative for large space users after the present generation of developments such as Charing Cross are finished.

Planning restrictions that are already tough may become even tougher as Westminster clamps down on further office building, so King's Cross and Paddington will take over all from both West End and City.

Docklands seems likely to be perhaps slightly ahead of other London suburbs in competition for the large-scale operations which make no economic sense in higher rent areas.

But don't take any bets against the Reichmanns suddenly producing one or two big names out of the hat.

David Lawson

MAJOR PERIPHERAL DEVELOPMENTS

Docklands: 2.5m sq ft completed next year in schemes such as Harbour Exchange. Canary Wharf's first 3.5m sq ft due on stream in 1991.

King's Cross: 6m sq ft of offices planned as part of mixed development. Due for mid-1990s.

Paddington Basin: planning permission for 230,000 sq ft of offices to be ready in mid-1990s but the amount of business space might double if Trafalgar House decides to push for it.

MAJOR FRINGE DEVELOPMENTS

London Bridge City: St Martins Property is still waiting for a public inquiry on the 1m sq ft second phase of this South Bank development, which resembles a pastiche of the Houses of Parliament. The developer has outline planning permission and Mr Brian Cann, the managing director, said the decision to call in the scheme on aesthetic grounds was "perverse". He blamed "time-served bureaucrats, opportunistic parliamentarians and left-wing pressure groups" for the adverse reactions.

Thomas More Street: Swedish developer Skanska has started work on 700,000 sq ft in the fringe between City and Docklands. Ludgate Circus/Holborn Viaduct/Old Bailey: Rosehaugh Stanhope has permission for more than 3m sq ft to be ready by 1991 and Town & City has started work on close to 300,000 sq ft next door.

Broadgate: hardly fringe any more but still outside the City proper. More than 1m sq ft is still being built and another 500,000 sq ft is still to come.

Spitalfields: The consortium led by London & Metropolitan has permission for more than 800,000 sq ft but this must await a parliamentary bill to move the market and build a new one at Temple Mills. Space could be available by 1992.

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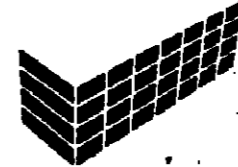
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CITY OF LONDON PROPERTY 5

Decline in spending by property development companies

The banks turn cautious

MORE AND more funds have poured into the City property market as the construction boom has gathered pace to meet a sustained demand for office space. The funds have moved in from a wide range of sources - owner occupiers, institutions buying for investment, banks lending to development companies.

The equity market crash last October sent a shiver through the market and activity slowed markedly in the last quarter of 1987 before picking up again in the first quarter of this year. The aftermath of the crash has been reflected in a more cautious attitude to bank lending and probably, although this is difficult to measure, in an increase of institutional trading of City office property.

If there is any certainty, it is that there is a more cautious attitude to and a more stringent appraisal of the lending and investment opportunities now than there was a year ago. In a market where there is uncertainty, you have investors around with different views," notes Mr John Coventry of Hillier Parker, chartered surveyors. "Some are worried. Some think there is a short-term problem. So there are both buyers and sellers."

This is especially the case with the British institutions whose role in City investment expenditure has been less than that of foreign interests, according to the Hillier Parker research. Foreign expenditure has been around 40 per cent of the total in recent years, reflecting purchases by, for example, US banks.

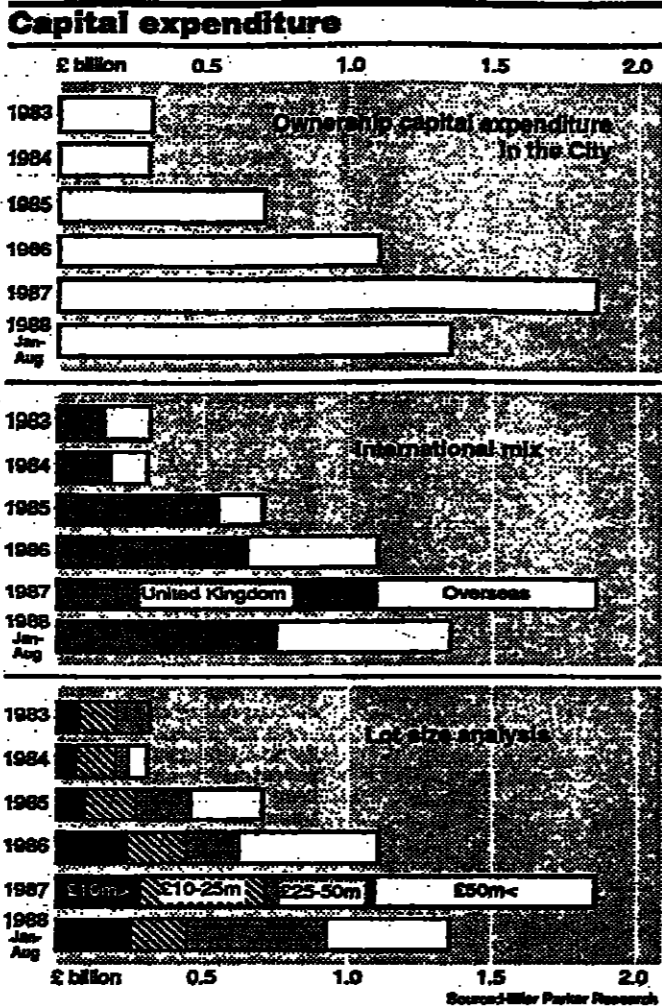
Between 1985 and the end of the first half of 1988, capital expenditure came to over £4.7bn, a heavy investment by any standards and one of the reasons behind the national property boom, which started in the City and then began to spread outwards as economic recovery gathered pace.

But there is a difference between investment expenditure and spending for the purpose of development or redevelopment, which is where the property companies come into their own. James Lang Wootton, chartered surveyors, has calculated that last year property development companies spent £345m on the acquisition of land and buildings, but that in the first half of this year, spending dropped to £200m.

Such a decline reflects not only the uncertainties set off by the equity market crash, but also the perception that the market may be due for a pause. To put that another way, the supply and demand balance may gradually, in the light of the brisk construction programme which has been undertaken, be tilting in favour of tenants.

Just as such perceptions affect the way that the property development companies have been managing their City programmes, so it also affects the way in which the banks have been adapting their lending.

The City property boom has been marked by the development of bank lending techniques and the fact that the



banks for short and medium-term finance in the hope that later they will be able to re-finance their projects, either through long-term commercial mortgages or through direct sales of the completed property.

The Bank of England figures are sketchy, however, because they cover the whole nation rather than the City. Jones Lang Wootton, chartered surveyors, estimates that of the total of £16.5bn outstanding lending to property companies, probably 85 per cent relates to central London and of that perhaps up to 40 per cent relates to the City proper. It guesses that there is probably between £4bn and £5bn of short-term finance active in the City.

As early as last summer, the Bank of England was expressing concern about the build-up of bank lending and making it clear that the banks should ensure it was soundly based. Underlying this warning was the fear that some foreign banks might be dabbling in areas which they did not properly understand.

It is certainly true that the amount of foreign bank lending either on an individual basis to particular projects or through syndicates has risen sharply. The Japanese and European banks have taken a larger role in major City projects.

There has also been the fear that there might be a shortage of ultimate buyers for some of the City projects which have been coming out of the ground. This fear may have been misplaced. Research by County NatWest and Baker Harris Sammers, chartered surveyors, and published last year showed that of the proposed new supply in the City, only 13.5 per cent was coming from property companies which might be expected to trade on the finished product.

The greater part of British-sponsored development has been in the hands of property investment companies, which would intend to retain the completed property and which generally have been busy shifting their variable rate finance to fixed rate finance, and of the major property investing institutions.

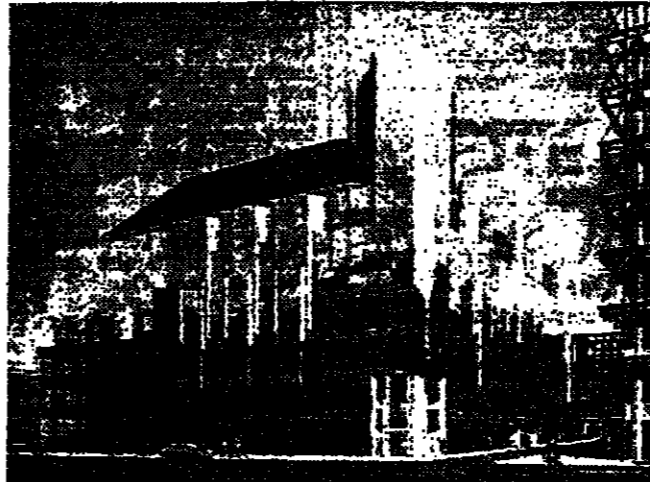
At the same time there has been a growth of foreign interest in the sector, beyond that manifested by owner-occupiers. The Scandinavian presence has become marked and although Japanese money has come in largely through construction and development companies and through bank lending, the hope persists in the City that Japanese institutional funds will follow. A portent here perhaps is the establishment of a London office by Sumitomo Life Realty.

Further, there is the expectation that a unified property market will offer, through the issue of property income certificates or securities in single asset property companies, a further outlet for the sale of completed properties.

Paul Cheswright

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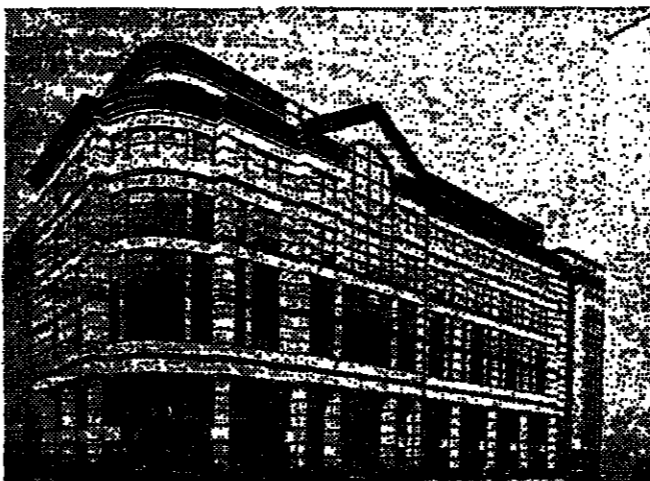
Architect: Denys Lasdun Peter Softley & Associates
Contractor: Costain Construction Ltd
Letting Agents: Richard Ellis



Moorgate Hall, 143-163 Moorgate, EC2

Size: 68,000 sq ft offices, 18,000 sq ft retail
Completion: March 1990

Architect: Chapman Taylor & Partners
Contractor: John Mowlem & Co PLC
Letting Agents: Jones Lang Wootton



Leith House, 47-57 Gresham Street, EC2

Size: 77,000 sq ft offices and a restaurant
Completion: May 1990

Architect: GMW Partnership
Contractor: To be appointed
Letting Agents: Jones Lang Wootton



Ling House, 10-13 Dominion Street, EC2

Size: 30,000 sq ft offices
Completion: September 1989

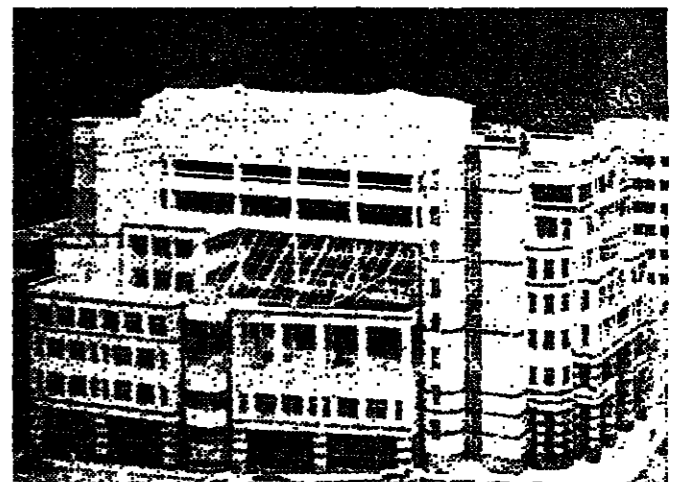
Architect: Kenzie Lovell
Contractor: John Mowlem & Co PLC
Letting Agents: Weatherall Green & Smith



158-170 Aldersgate Street, EC1

Size: 190,000 sq ft offices
Completion: November 1989
Architect: Siefert Ltd

Contractor: Costain Construction Ltd
Letting Agents: Wright Oliphant
UNDER OFFER



8 Salisbury Square, EC4

Size: 115,000 sq ft offices
Completion: September 1989
Architect: EPR Partnership

Contractor: Taylor Woodrow Construction Ltd
Joint Letting Agents: Knight Frank & Rutley and Peter Wright & Co
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Notes: All offices have air-conditioning. All areas are approximate and net

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CITY OF LONDON PROPERTY 6

The change in sentiment towards investment companies

Assets count as interest rates rise

THAT OLD maxim of "Sell in May and go away" has looked even more appropriate this year. Property stocks generally have remained more expensive to buy than those in other market sectors. But they have, more the less, been caught up in trading patterns established by low turnover, higher interest rates and, more specifically, concern that the best days of the City of London commercial property boom are over.

Most of the favoured property investment and development stocks have a City flavour about them. Land Securities, MEPC, Hammerson, British Land, Brixton Estate, Capital and Counties, and Great Portland Estates are among investment companies which have exposure to the City. So do Greycoat, Rosehaugh, Stanhope Properties and Wates City of London Property among the developers keen on the accumulation of assets and Helical Bar, London and Edinburgh Trust, London and Metropolitan and Speyhawk among the so-called merchant developers. The City in short attracts a good cross-section of the property world.

Stock market perceptions of this world have been changing radically. Until the market crash of last October, the investment companies had tended to play second fiddle to the development companies even in spite of the fact that the biggest of them had substantially greater City interests.

The market had been on a high tide of excitement, pleased with every new development prospect, delighted by every new financial agreement that provided the underpinning for yet another City office building. Demand had seemed unrelenting. Expansion had seemed for ever. The development companies traded on extremely high multiples.

To be sure, the investment companies were not wholly left out. In the summer of 1987 they traded at a premium to their net asset value as their market prices broke out of their traditional discount.

October changed everything. Not only did the collapse of the



Sculptor Rudy Weller at the entrance hall of the E11.7m Crusader House built for Wimpey Property/Rosehaugh

equity market act as a sobering influence but it also jolted back into the memory predictions that the City office market, given the building boom could be in rough supply and demand balance by 1990. Suddenly the rose-tinted view looked a little muddy.

One example of the change of mood. When, in the weeks following the crash, the City of London planners suggested that the City boom was coming to an end and that in future all planning applications would be looked at more stringently, all

stocks with a City interest moved lower. Yet this was a contradictory move. The market grasped the end-of-the-boom thought but did not stop to consider that a more stringent planning regime would protect those already in the City and would, in fact, be bullish for them.

This year the market has settled and a good deal of the optimism has returned, fuelled by a string of rising net asset value figures which reflected the increase in rents that had been taking place in the City.

Property stock prices have outperformed the rest of the market. But this return to optimism has been to the benefit of the market prices of the investment companies.

The single most important movement in the stock market's property sector this year, regardless of short-term price movements, has been the drive into stocks with a strong asset backing. By comparison, there has been a lower level of interest in companies developing to sell on.

In other words, the financial institutions whose investments are the dominant influence on the market have adopted a safety-first policy. In this particular context they have chosen the established property owners in the City - Land Securities, MEPC, British Land and so on. These companies, of course, have extensive development programmes in the City but they are less exposed to changes in the rental market than companies with a smaller asset base and buildings coming out of the ground.

An additional factor moving market sentiment towards the investment companies has been the manner in which they undertake their financing. They have been able to use the equity market for debenture issues and they tend to have much of their City development backed by fixed rate finance. To the extent that this finance was raised before interest rates started to rise in June, their projects are likely to prove less immediately costly than those of development companies with a tendency towards shorter-term financing at variable rates.

There was little doubt, as interest rates moved progressively higher through the summer, that the market was taking a very cautious view of the development companies and some had prices that were moving down towards their lowest levels of the year.

High interest rates have never been good for the property sector and much of the money which has been attracting these rates is being deployed in the City. But while the development companies

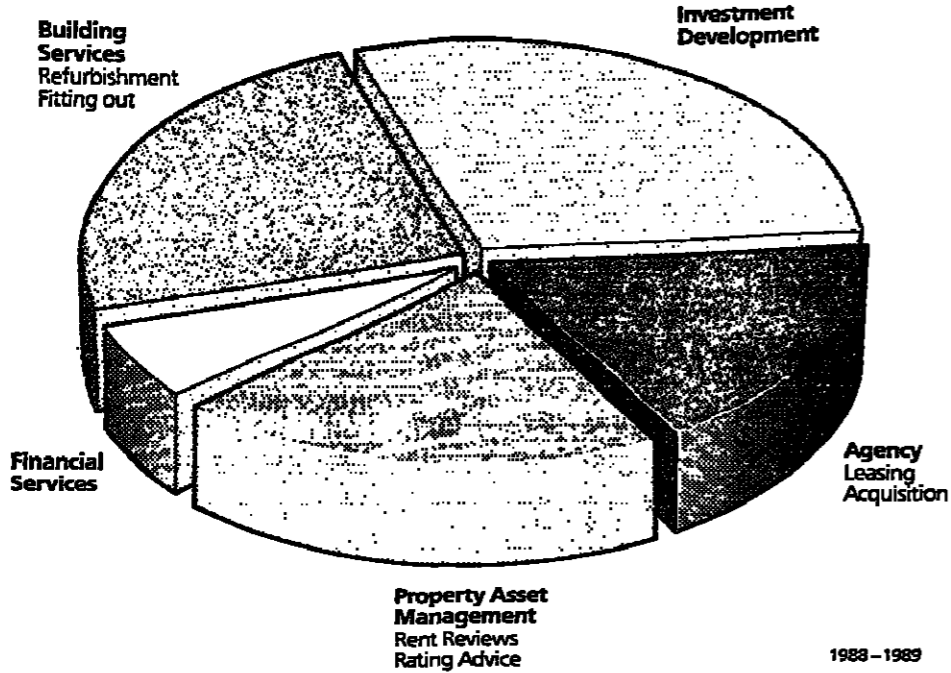
look the most vulnerable financially, their level of gearing is generally not as high as it was just before the 1973-74 property crash.

In the early stages of the interest rate rises then, some analysts argued that the caution was overdue. Not only could the development companies absorb a rise of couple of points without too much discomfort, but demand for space was such that accommodation costs were not a factor in determining growth.

There may be more justification for the caution following the August rises because the heavier weight of the financial charges assumes more importance when related to the growth in construction costs leading to a tightening of developers' margins.

This makes the task of predicting which way the stock market will move in further assessments of the development companies all the more hazardous. And the position, as the summer wore on, became trickier still because of the low level of trading. With investment interest at a low ebb, much of the price movement appeared to be coming from the market makers themselves. In the future, however, additional investment opportunities in City of London property are likely to open up through the start of a unitised property market. There have been false dawns for this market, but it is now a fair bet that sometime in the autumn there will be issues of property income certificates and there is always the possibility of a single asset property company issue.

City buildings, especially where they are multi-tenanted, are likely to play a part in this market, especially if institutional interest in the direct investment market slackens. But it is worth recalling that the only single asset property company security which has been traded - Billingsgate City Securities preference shares - attracted scant interest and that S & W Berisford, which launched it in the first place, has been bidding to buy the whole issue back.



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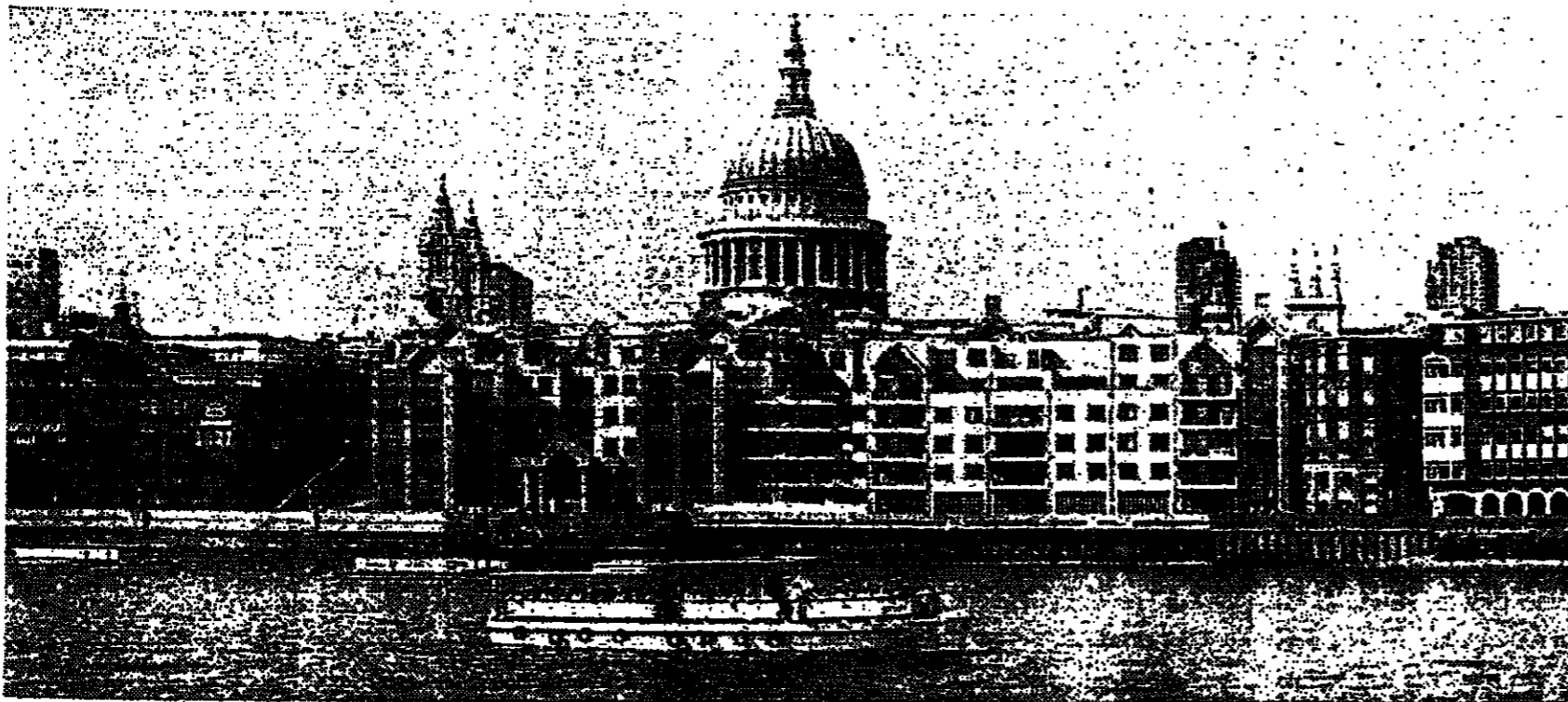
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CITY OF LONDON PROPERTY 7

Long-term skills weakness could hit London's competitive edge as a financial centre



LEP House, the 200,000 sq ft complex at Sunlight Wharf, Upper Thames Street: fitting-out started early

The gold dust on Concorde

GOOD TIMING is crucial for survival in the rough waters of property development. Costs and returns move in a complex rhythm of independent currents, and anticipating how these will move can be like edging a heaving boat ashore after planning years ahead that everything would come together at the right moment. To get it wrong can result in anything from a mild wetting to a capsize. City office developers are watching nervously as they feel the tide of rent increases which floated many vessels begin to slow just as counter-currents of interest rates and building costs strengthen. Construction costs are rising at their fastest rate since the early 1970s as development booms and builders boost tender prices to make up for the barren years. A national forecast by E. C. Harris, quantity surveyors, predicts a 13 per cent increase in tender prices this year - twice the predicted rise in construction costs. This is led from the South East, where giant projects such as the

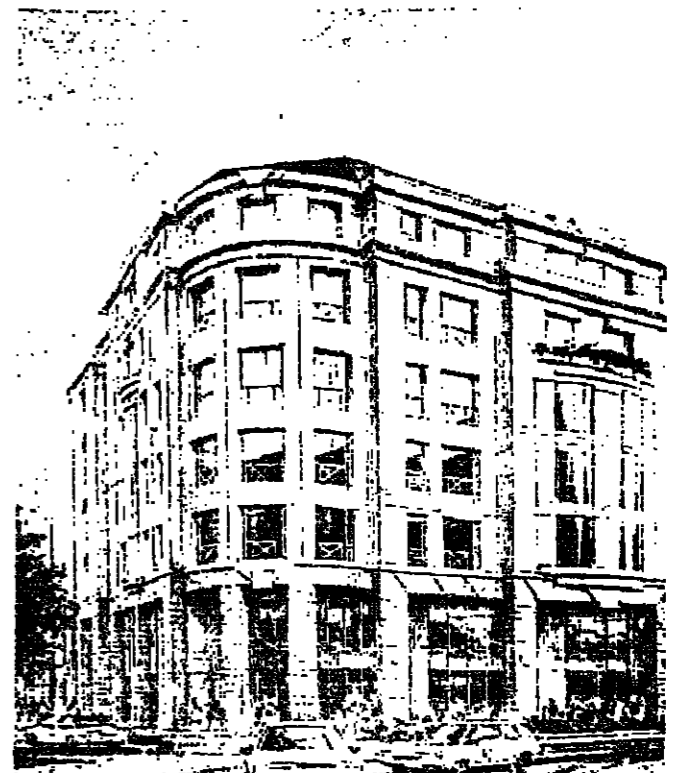
Chunnel Tunnel, London Docklands and Broadgate are soaking up materials and labour. The City has become the victim of its own success, with so much building going on that employers have to go to ridiculous lengths to find skilled workers, let alone the extra money to pay them. At one time national wage agreements enabled labour costs to be planned reasonably accurately, but E. C. Harris says the self-employed now make up more than half the industry, and they can raise their prices to suit the market. Skilled workers, ranging from bricklayers to electricians and lift engineers are becoming as rare as gold dust. Johnson Jackson Jeff, project planning consultants in charge of such schemes as the 60,000 sq ft Royal Mint Court, has just spent more than £30,000 to hire Concorde for a day as a gimmick to attract surveyors and engineers for interviews. However, delivery delays on building materials, such as concrete and curtain walling, are posing as big a problem. Mr Bob Field of JJJ points out

that delivery periods are stretching out as supplies dry up. For instance, lead times on cladding panels rose by 30 per cent to more than seven months in the early part of this year. E. C. Harris blames the impact of "super sites" such as Broadgate, which it says have cornered the market for steelwork and forced up prices. Now the Canary Wharf machine is taking over. Mr Derek Hammond, chairman of Project Management International, says the whole of Redpath Dorman Long's output of structural steel has been taken by the docklands complex for the next two years, which means other builders having to search abroad for their supplies. Developers protest that they are seeing few problems on the ground at the moment, but this could be because most will have secured their supplies long ago. The worst effects are still to come. On their own these extra costs might have a marginal effect on profit margins and add only a few pence per

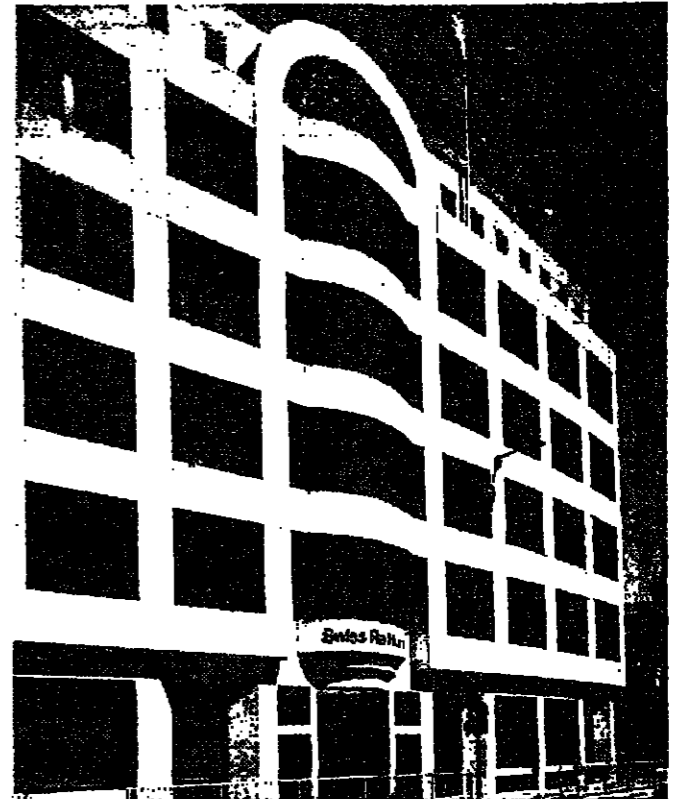
square foot to rents. But this must be placed in the context of weakening rent increases and the threat of other rising expenses such as the new VAT charge and a much higher uniform business rates. Pressure to improve building efficiency and control costs will become even more important as these influence customers in the early 1990s. "Design will have to meet cost levels rather than costs following designs," Mr Hammond says. But developers cannot afford to cut corners when tenants are demanding more for their money in a buyers' market. Selection of sub-contractors in future could hinge less on cost than on those which have the labour and materials to carry out their work. Fast-track building is already widely used to minimise construction times and start rents flowing earlier. Prefabrication is also becoming standard practice, particularly in the services that go into buildings. Electrical, air-conditioning and other services in some city developments now make up 40

per cent of the overall costs of some city projects, so any savings here can be crucial. "To win work, management and main contractors are committing themselves to shorter construction periods," says Mr Ken Scott of Crown House Engineering, now one of the country's top five contractors after being bought out by the management from Colroll a year ago. The burden then falls on services contractors to squeeze installation into this compressed schedule. Crown has developed off-site prefabrication packages which will be installed into the 825ft Canary Wharf block in a joint venture with Niagara Mechanical Services of Toronto. The problem with time-saving fast-tracking is that it puts even more pressure on the labour market, as the techniques require greater numbers of skilled workers and supervisors on site. Mr Scott says Crown has had fewer problems than others, however, because it continued recruiting and training engineers and tradesmen through the lean years. Another 150

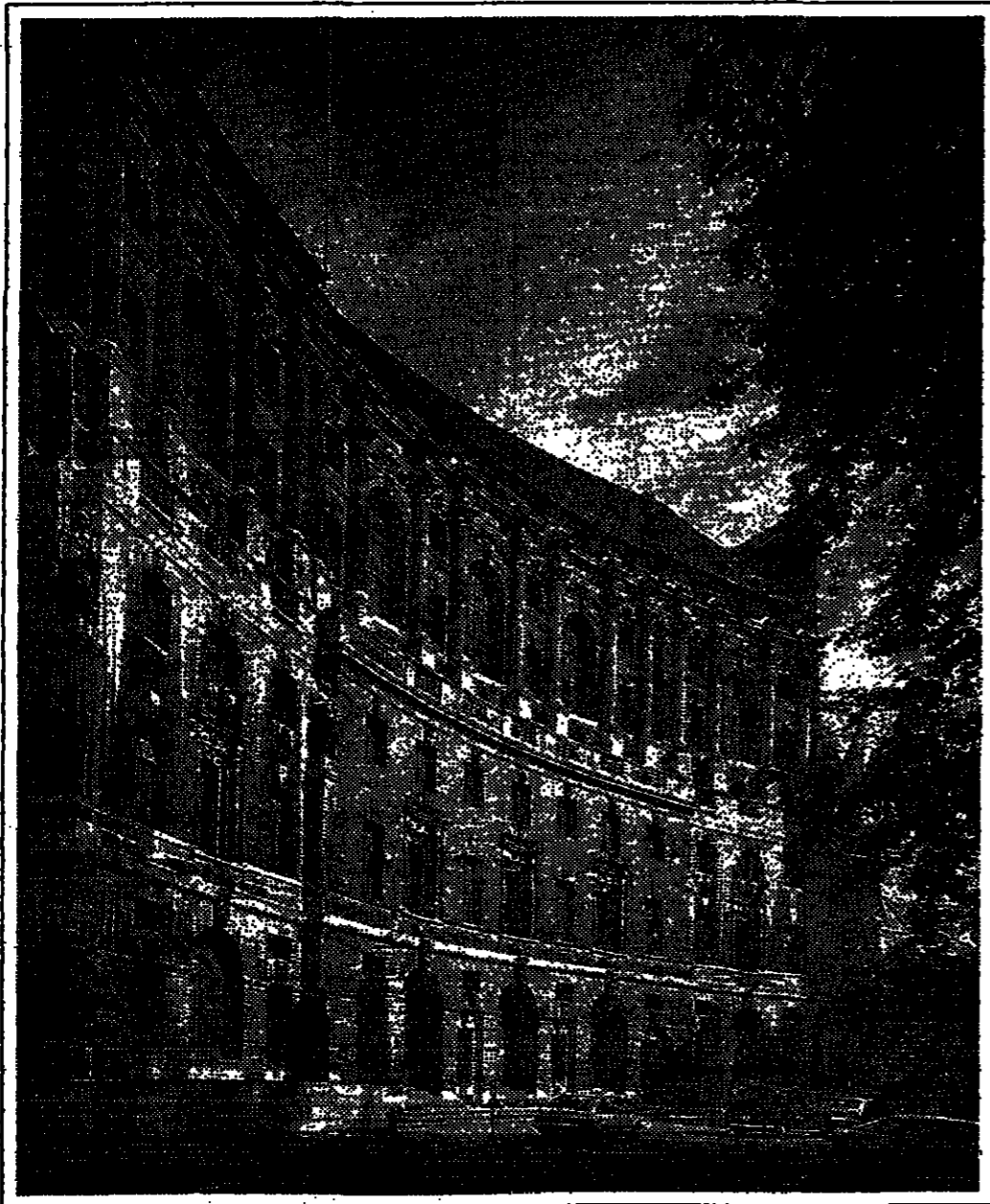
apprentices are being employed this year. Developers have opted for shell-and-core schemes partly to offer the maximum choice for the way occupiers use a building but also because it shortens the contract programme. This leaves tenants with the burden of keeping down costs since fitting out can now take up as much as half the overall outgoings. Pre-lets make up the bulk of the City market but tenants' contractors often have to wait around until the construction team is out of the way. So project managers are pushing to get on site earlier. PMI worked out an agreement with LEP for the partial release of space on the 200,000 sq ft complex it has pre-let to Swiss Bank Corporation at Sunlight Wharf on the banks of the Thames. The 54-week process of installing services started five months earlier than it normally would, as fitting-out contractors moved in behind the builders as they released sections of floors. The City is racing to catch up with its New York rival in making greater use of such faster and more flexible building methods, but there is still an obvious gulf in many cases. Mr Julian Ryder Richardson is involved in one of the City's biggest schemes as a senior partner of architects GJM. He points out that shell-and-core building requires a sophisticated level of building management by the owner and a well-organised flow of information about the technicalities of a building from the developer's consultants to the tenant's. Many have not yet reached this level of sophistication. Skilled labour also raises its head again as an important factor. US tenants do not have to rely as much on built-in flexibility, such as providing raised floors, since they can pick up a phone and have an electrical contractor move outlets within the hour. The UK lacks this building maintenance industry, Mr Richardson says. This shows that the lack of depth in building and maintenance skills is not just a cyclical problem which will go away when the storm of City construction subsides. It is a long-term weakness that will have to be tackled if London is to maintain its competitive edge with other world financial centres.



Prudential Assurance's office development in Camomile St and (below) Speyhawk's Leadenhall-Mitro St building for Swiss Re



David Lawson



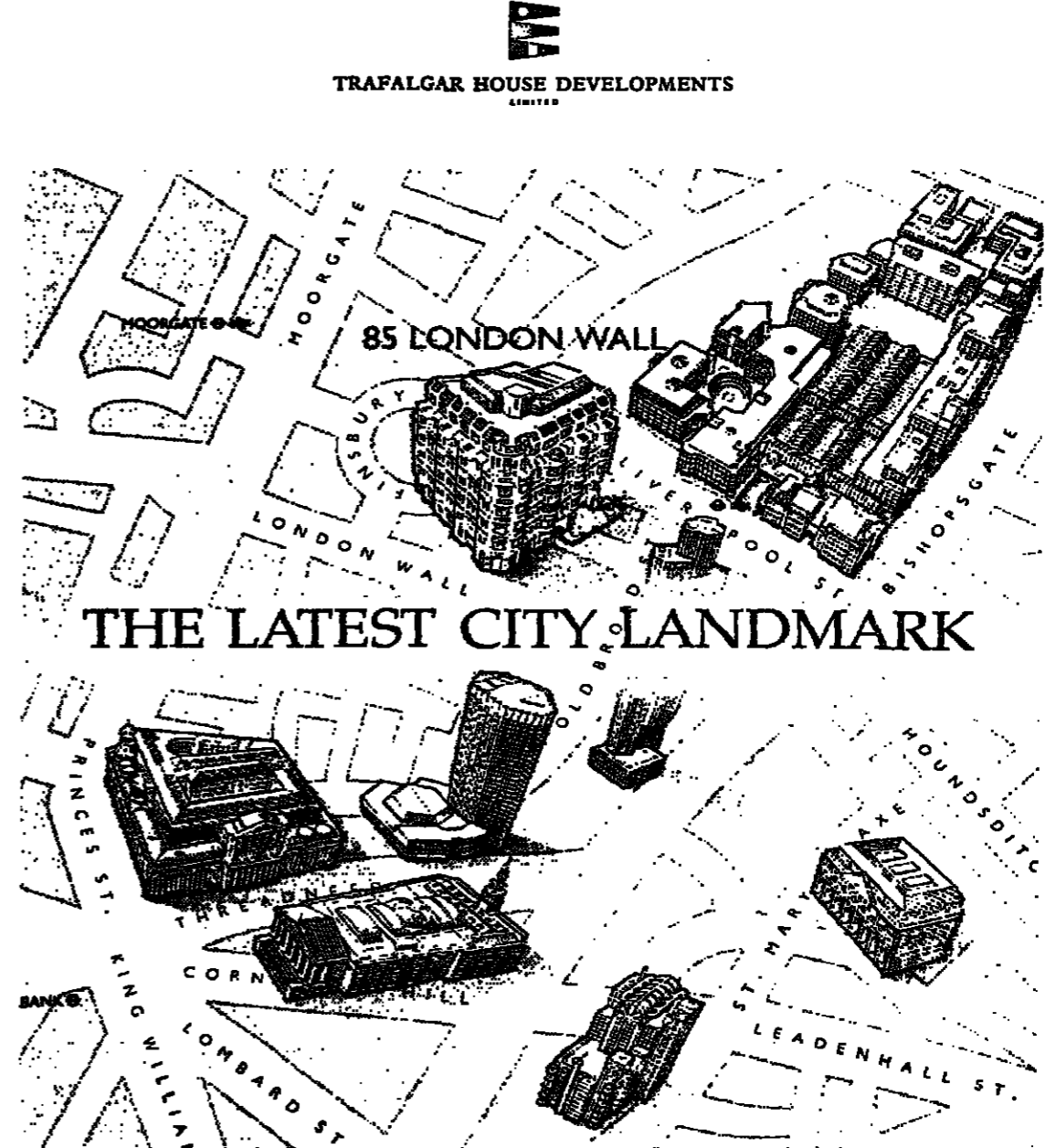
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CITY OF LONDON PROPERTY 8

Developers may have to think harder about what the customer wants

Tenants start to call the tune

LUNCH BREAKS have become distressingly short these days as City folk rush back from their Perrier and sandwiches to relieve groaning desks of mountainous in-trays. Even the traditional dog days of past languid summers are a memory. Today's Bright Young Things simply refuse to sell in May and go away.

But there is one sure way of enticing an harassed executive into a second (or third) bottle of claret and watching the afternoon drift away: ask him what he thinks of his office accommodation.

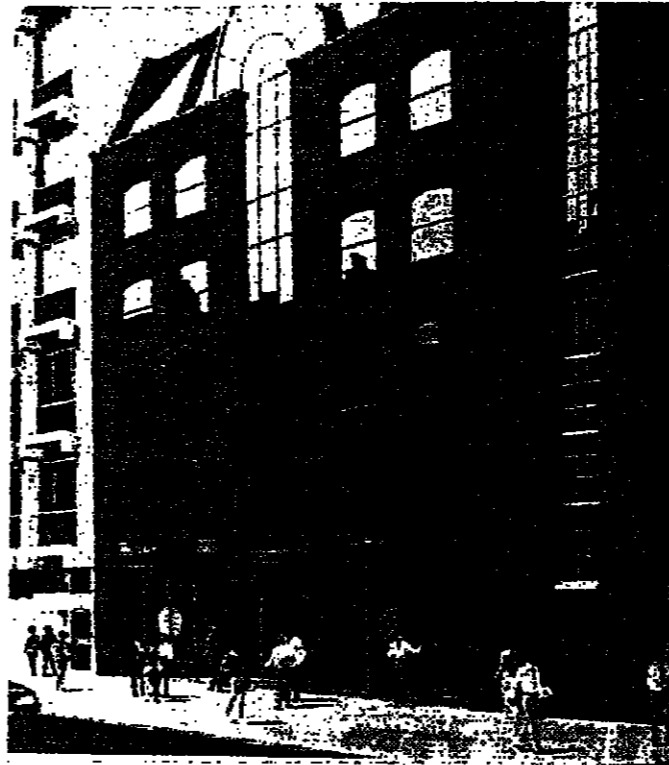
Even the shiniest, most modern, high-tech, state-of-the-art-with-knobs-on office block has critics (look at the Lloyd's Building). It will be too small, or too big, or too far away from the station, or too awkward to fit in the extra computer being sent over from New York.

The trouble is that tenants have not had a lot of say over the years about the buildings they are offered. Developers tend to plough their own path, producing all-purpose speculative buildings which will appeal to the widest range of businesses. And while the market has been booming, many tenants took what they could get for the price available rather than search for something better.

But as those prices soar, occupiers are digging in their heels and demanding value for money. Tenants are slowly but surely taking control, forcing developers to think harder about what the customer wants.

Efficiency is probably the first priority. It can cost more to accommodate a City secretary than she takes in wages, and rising rents are not solely to blame. Bills for services such as maintenance and heating added more than £12 a sq ft to the cost of an average central London building last year according to the annual index produced by Space Planning Services (SPS). In the best City areas overall costs reached more than £10,000 per employee per year.

Prematurely ageing office blocks left over from the last property boom are the worst culprits. They are becoming almost unlettable unless landlords rip them apart. But even modern buildings present



Planning consent has been granted to Marylebone Estates for 17,000 sq ft office accommodation at 52-54 St John Street, EC1

problems. Many occupiers are expanding like Topsy but cannot find new premises or will not pay soaring rents.

Instead, they are squeezing the maximum use out of existing offices through increasingly sophisticated calculations run through the computers of specialists such as SFC. Many major City users change their operations so rapidly that they need regular "audits" to rearrange the jigsaw of desks, partitions and computer links.

The sheer chaos of noisy rebuilding and rerouting of cabling through a busy office has ground into tenants the determination that their next building will be better than the last. So developers are forced to think hard about what tenants may want when they are designing the City's newest blocks.

After the chaos of the technological revolution, flexibility to meet future change is the first priority for tenants, according to a review by property consultants Debenham Tewson & Chimocks (DTC). A third of City occupiers questioned were unhappy with their ability to adapt. Almost 70 per cent use a mainframe computer (compared with less than half for the country as a whole), implying a network of desk-top terminals which will require regular updating and shifting about as operations evolve.

Most modern buildings have raised floors which makes cable changes easier. But six-inch voids are already insufficient, with most occupiers telling DTC they needed another couple of inches. A quarter also want more height than the average 9ft 5in between floor and ceiling because of the cramping caused by raised floors and suspended ceilings.

The perfect solution for the vast majority would be a building designed just for their

needs, or if not, a bare finish to shell-and-core. That leaves developers in a dilemma. Fretlets have been common during recent shortages, but no matter what a tenant writes on a questionnaire, it can be the devil's job to let an unfinished building.

The average potential tenant has tended to be sadly lacking in imagination. He (or she) just can't envisage the finished product. So the partitions and carpets go in, the ceilings are hung, the potential tenant swoons with joy - and then sends in the fitters to tear it all out and start again.

But things have moved on since the days when the chairman merely asked whether a new home was in the right place, looked right and was big enough, says Mr David Todd of Edward Erdman. Whole team of advisers are brought in nowadays to go into the details of the mechanics and electrics of this complex new beast.

Intermediaries who take over the whole project for tenants are becoming more common. As Mr Derek Hammond, chairman of Project Management International, points out, fitting out can form half the overall costs of a building, so tight controls are needed for the tenant on everything from initial planning to legal and financial negotiations with the developer.

Occupiers usually have a reasonable idea about the overall shape and scale of the space they think they need, but even that has changed. Every City development seemed to boast giant dealing floors a couple of years ago but these are now the stuff of history. The average tenant now wants no more than 18 metres of window-to-window depth to contain cellular offices each side of open plan areas, according to Mr Bill Peach of Baker Harris Saunders.

"Most developers realised this change quickly and are

back to putting atria into their buildings. Broadgate is a good example of changing times. The first phases were full of dealing floors and the latest are split 50:50 between cellular and open plan."

So developers are responding to changing tenant demands, but does that make the best product to meet future needs? Occupiers themselves may be unsure about their future needs - which is perhaps why they are so keen on the idea of maximum flexibility.

Tenants were very precise in the dimensions they required before Big Bang for giant dealing rooms, as though the bigger the rooms were, the more business they could grab. Mr Roger Henderson, chairman of Space Planning Services, was already pointing out that these halls of mammoth might prove useless for anything other than aircraft hangars or sports arenas if smaller operations became fashionable and technology improved. He has not changed his mind.

More subtle new influences on the new City may also be lost on both tenants and developers. The computer, for instance, sets not just the shape of office layouts but the pace of work. At one time 50 clerks would work at their own pace on routine tasks relieved by banter and gossip, making a relaxed and close community. Now a handful of specialists monitor a much higher volume of electronic data.

"This is demanding and stressful," says Mr Henderson. "And a person under stress is much more aware of physical

discomfort."

That is how the "sick building" syndrome arises, with an epidemic of aches and pains sapping the morale of staff. Much is being done, but it is quickly unless work areas are designed to even higher standards than before. Changing a typing pool into a word processing pool without reconsidering the job or office layout is a classic blind spot of executives rarely in the place. Ignoring the need for relaxation areas is another.

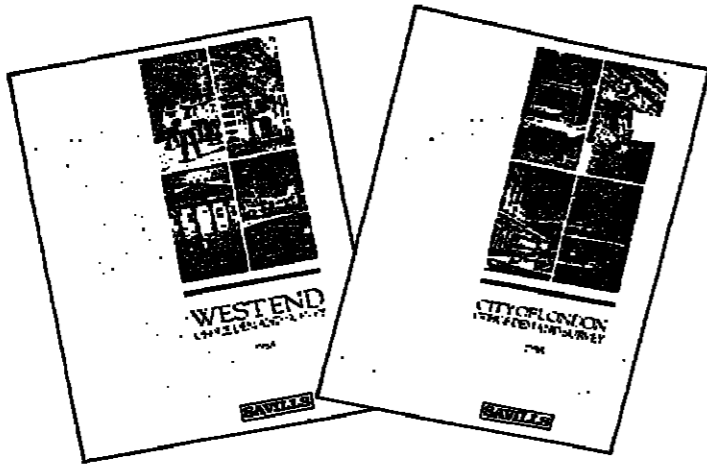
But decision-makers may also forget their own needs. Team meetings are invariably geared to a computer terminal rather than a spare conference room nowadays.

Such complexity within one organisation shows that there is no longer a standard solution to tenants' requirements, says Mr Henderson. Clear briefing is essential to come close to meeting possible problems. But some developers may question whether occupiers can provide any clearer picture than they draw themselves from intuition and day-to-day experience of building for a wide variety of businesses.

Perhaps the tape recorders monitoring naughty dealers in their oversized offices might be extended to lunch tables around the City. For each bottle of claret they would come up with just about every fault that needs to be ironed out of the system. But would the taxman wear the alcohol bill as yet another allowable cost of occupation?

David Lawson

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